

WINNEBAGO COUNTY

DEPARTMENT OF

HUMAN SERVICES

2024 PROPOSED BUDGET



WINNEBAGO COUNTY DEPARTMENT OF HUMAN SERVICES	DEPARTMENT MISSION STATEMENT To serve our clients with professional, trauma informed quality and cost-effective services that focus on prevention, protection, mental health, family integration, self-determination, and recovery, with respect for and in partnership with individuals, families, caregivers and the community.
DIVISIONS	DIVISION MISSION STATEMENTS
ADMINISTRATIVE SERVICES	To provide department-wide leadership and sustained sound advances including; budgeting, contractual, financial, electronic and data processing systems, strategic planning, and quality service delivery.
BEHAVIORAL HEALTH	To develop a comprehensive range of services offering continuity of care for persons with substance use disorders and/or mental illness. These services shall focus on prevention, community based treatment and shall strive to enhance the individual's independence and recovery. Services are provided based on individual needs, utilizing the most normalized, cost-efficient and least restrictive settings whenever possible.
CHILD WELFARE	Through active partnering and respectful trauma sensitive interaction, Child Welfare empowers families to utilize their strengths and overcome barriers to achieve enhanced safety, well-being, resiliency, and self-sufficiency. Child Welfare works together with families to heal and grow through the development of positive, effective skills and healthy interpersonal connections, and to provide safe and supportive care for their children.
ECONOMIC SUPPORT	To provide services and benefits with compassion to all residents of Winnebago County as part of the East Central Income Maintenance Partnership (ECIMP) as promptly, accurately and as efficiently as possible. ECIMP is comprised of Calumet, Green Lake, Kewaunee, Manitowoc, Marquette, Outagamie, Waupaca, Waushara and Winnebago Counties.
LONG TERM SUPPORT	To develop, promote and provide for supports and services that meet identified outcomes for Winnebago County citizens with long term support needs. AGING & DISABILITY RESOURCE CENTER (ADRC) - The mission of the Aging & Disability Resource Center of Winnebago County is to empower and support seniors, people with disabilities and their families by providing useful information and finding the help people seek so that they may live with dignity and security, and achieve maximum independence and quality of life.

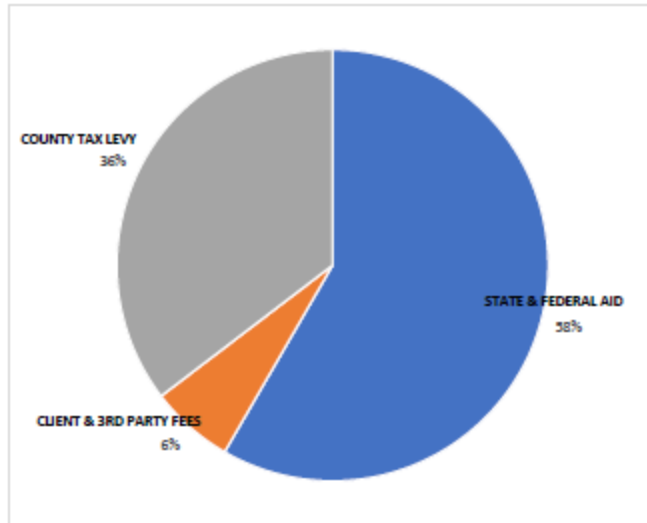
WINNEBAGO COUNTY
HUMAN SERVICES DEPARTMENT

PROPOSED
2024 BUDGET

REVENUES BY CATEGORY

2024 PROPOSED

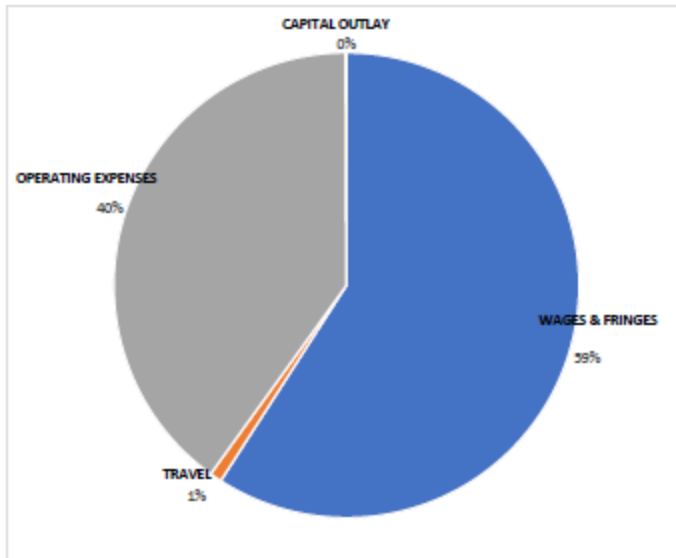
STATE & FEDERAL AID	30,055,258
CLIENT & 3RD PARTY FEES	5,257,506
COUNTY TAX LEVY	18,220,593
	<u>51,533,357</u>



EXPENSES BY CATEGORY

2024 PROPOSED

WAGES & FRINGES	30,442,994
TRAVEL	431,300
OPERATING EXPENSES	20,604,063
CAPITAL	35,000
	<u>51,533,357</u>



DEPARTMENT SUMMARY

2024 PROPOSED BUDGET

LABOR		TRAVEL		CAPITAL		OPERATIONS		REVENUE		LEVY
30,442,994	+	431,300	+	35,000	+	20,604,063	-	33,292,764	=	18,220,593

**ALL HUMAN SERVICES
COMPARATIVE SUMMARY
BY BUDGET CATEGORY**

ACCOUNT	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2024 REQUESTED BUDGET	\$ Change From 2023B to 2024B	% Change From 2023B to 2024B
REVENUES						
TOTAL INTERGOVERNMENTAL	(27,928,508)	(27,707,364)	(26,938,396)	(30,055,258)	(3,116,862)	11.6%
TOTAL PUBLIC SERVICES	(1,853,596)	(2,143,522)	(2,682,200)	(3,237,506)	(555,306)	20.7%
TOTAL REVENUES	(29,782,105)	(29,850,886)	(29,620,596)	(33,292,764)	(3,672,168)	12.4%
EXPENSES						
TOTAL LABOR and FRINGE	23,399,344	23,564,890	26,216,246	30,442,994	4,226,748	16.1%
TOTAL TRAVEL	233,785	326,665	406,117	431,300	25,183	6.2%
TOTAL CAPITAL	27,366	-	-	35,000	35,000	NA
TOTAL OPERATING EXPENSES	19,767,324	19,544,748	21,183,827	20,604,063	(579,763)	-2.7%
TOTAL EXPENSES	43,427,819	43,436,303	47,806,190	51,513,357	3,707,168	7.8%
LEVY BEFORE ADJUSTMENTS	13,645,714	13,585,417	18,185,594	18,220,593	35,000	0.2%

ALL HUMAN SERVICES
COMPARATIVE BUDGET SUMMARY
2023 BUDGET - 2024 BUDGET

DIVISION	2023 BUDGET			2024 BUDGET			VARIANCE			% Chng to LEVY
	EXPENSE	REVENUE	NET	EXPENSE	REVENUE	NET	EXPENSE	REVENUE	NET	
ADMINISTRATIVE SERVICE S	3,422,435	(5,011,000)	(1,588,565)	3,887,264	(5,104,000)	(1,216,736)	464,829	(93,000)	371,829	23.4%
BEHAVIORAL HEALTH SERVICE S	15,755,292	(8,463,145)	7,292,147	15,992,284	(9,070,281)	6,922,003	236,992	(607,136)	(370,144)	-5.1%
CHILD WELFARE SERVICE S	15,405,629	(6,754,495)	8,651,134	16,155,699	(7,385,675)	8,770,024	750,070	(631,180)	118,890	1.4%
ECONOMIC SUPPORT SERVICE S	3,541,814	(2,859,774)	682,040	3,777,197	(3,183,849)	593,348	235,383	(324,075)	(88,692)	-13.0%
LONG TERM SUPPORT SERVICE S	9,681,020	(6,532,182)	3,148,838	11,700,913	(8,548,959)	3,151,954	2,019,894	(2,016,777)	3,117	0.1%
TOTAL	47,806,190	(29,620,596)	18,185,594	51,513,357	(33,292,764)	18,220,593	3,707,167	(3,672,168)	35,000	0.2%

**WINNEBAGO COUNTY HUMAN SERVICES DEPARTMENT
FY 2024 PROPOSED BUDGET**

BUDGET HIGHLIGHTS

DIVISION	LINE ITEM	DESCRIPTION	BUDGET INCREASE/(DECREASE)
ALL	Labor (wages & fringe benefits)	New Positions	1,499,838
		Add'l, Temp, OT (incl. differential, on-call & beeper pay)	289,544
		Wage Adjustment / Reslotting	708,529
		Annual Wage & Fringe Increases	1,728,838
ADMINISTRATION	Basic County Allocation (BCA)	Anticipated revenue increase from the State	90,000
	Telephone	Decrease due to historical trend	(50,000)
	Bad Debts Expense	New accounting entry; portion booked as a receivable in CW	75,000
	Equipment (Capital Outlay)	Replacement Van	35,000
	Computer Licensing Charge	Interfund charge from IT for department computers; Office 365 impact	59,734
BEHAVIORAL HEALTH	MA CCS	Greater enrollment in CCS; includes additional WIMCR revenue	289,042
	MA Crisis Services	Revised billing procedures; ability for co-responder to bill	205,000
	State Opioid Response (SOR)	State funding being spread among more counties	(50,000)
	AODA Block Grant	Supplemental funding ends in March 2024	(46,973)
	MH Block Grant	Supplemental funding ends in March 2024	(31,039)
	MA Inpatient	Revenue budgeted based on historical trends	(200,000)
	WI MA Cost Reporting (WIMCR)	Revenue budgeted based on historical trends	150,000
	Third Party Insurance	Aggressively pursuing insurance reimbursement	138,500
	Other Transfers In	Opioid settlement funds to offset Connect program costs	93,106
	Gen'I Hospital Psych	Fewer client placements	(75,000)
	Residential Inpatient AODA	MA benefit change to vendors resulting in lower County costs	(110,000)
	CBRF	Expense budgeted on historical trends and current YTD activity	(396,001)
CHILD WELFARE	Subsidized Guardianship	More subsidized guardianships are being approved & paid by DCF	150,000
	Youth Aids	Increase in funding from the State	200,000
	Kinship Care Grant	Increased funding to support kinship providers	100,000
	Targeted Safety Support	Increase in funding from the State	100,000
	Child RCCs	Need for additional placements and increasing costs	265,000
	Kinship Care	Additional support for providers; offset by additional revenue	100,000
	Juvenile Shelter Care	Program run in-house; decrease in contracted provider costs	(165,895)
	Juvenile Correctional Institution	Budgeted amount covers 90 days	(92,212)
	Building & Maintenance Costs	Shelter Care and Silvercrest now County buildings under facilities	(81,000)

DIVISION	LINE ITEM	DESCRIPTION	BUDGET INCREASE/(DECREASE)
ECONOMIC SUPPORT	Income Maintenance	Anticipated revenue based on prior year trends	265,746
	Prior Year Intergovernmental	Prior year true up funds received each year; conservative per auditors	(85,000)
	Operating Grants	Reduction in grants to community agencies; \$42K Advocap remains	(75,000)
	Medical & Dental	Grant to Partnership is being discontinued	(46,435)
LONG TERM SUPPORT	CLTS - Childrens Waiver	Revenue to offset additional staff & services for program growth	1,789,020
	Covid Revenue	Additional funding related to covid has ended	(146,000)
	Other Transfers in	Revenue to offset the HELP program funded by Neighborhood grant	262,900
	Emergency Rent Assistance	Client assistance via HELP program; grant revenue offset	50,000
	Revenue Expense		

**WINNEBAGO COUNTY HUMAN SERVICES DEPARTMENT
FY 2024 PROPOSED BUDGET**

SUMMARY OF NEW POSITION REQUESTS

DIVISION	POSITION	FTE	EXPENSE	REVENUE	NET COST	NOTES
BH	Intake Specialist	1.0	87,282	78,000	9,282	Convert proj position to TO position; grant funding ending 3/2024
BH	MH Crisis Spec Co-Responder	1.0	84,006	100,000	(15,994)	Convert proj position to TO position; grant funding ending 3/2024
BH	Psychotherapist (Clinic)	1.0	54,981	49,678	5,303	Increasing position from part- to full-time in the clinic
CW	Youth SC Specialist	1.0	62,043	-	62,043	Convert proj position to TO position; 3rd shift; 1.0 FTE
CW	Youth SC Specialist	0.5	25,445	-	25,445	Convert proj position to TO position; 3rd shift; increase to .50 FTE from .40 FTE
LTS	AA III (HELP)	1.0	68,354	68,354	-	NI Grant thru 2024 (fund transfer in)
LTS	Supervisor CLTS	1.0	112,261	112,261	-	Convert proj position to TO position; CLTS funded
LTS	SW Spec Lead CLTS	1.0	108,694	108,694	-	CLTS funded
LTS	SW Specialists CLTS	12.0	1,180,337	1,180,337	-	CLTS funded
LTS	SW Spec Provider CLTS	1.0	83,263	83,263	-	CLTS funded
		20.5	1,866,666	1,780,587	86,079	

ADMINISTRATIVE SERVICES DIVISION

Account	2021 Actual	2022 Actual	2023 Budget	2024 Request Budget	\$ Change From 2023 Budget to 2024 Proposed Budget	% Change From 2023 Budget to 2024 Proposed Budget
REVENUES						
1 BCA State	(4,505,578)	(4,527,225)	(4,510,000)	(4,600,000)	(90,000)	2.0%
2 State-County Match	(494,892)	(494,892)	(495,000)	(500,000)	(5,000)	1.0%
3 Prior Year Intergovt	-	10	-	-	-	NA
4 CoVid Revenue	-	-	-	-	-	NA
5 Intergovernmental	(5,000,470)	(5,022,107)	(5,005,000)	(5,100,000)	(95,000)	1.9%
6						
7 Forms Copies Etc.	(3,044)	(3,811)	(6,000)	(4,000)	2,000	-33.3%
8 Other Miscellaneous Revenues	(1)	(88)	-	-	-	NA
9 Public Revenues	(3,045)	(3,879)	(6,000)	(4,000)	2,000	-33.3%
10						
11 TOTAL REVENUES	(5,003,515)	(5,025,986)	(5,011,000)	(5,104,000)	(93,000)	1.9%
12						
EXPENSES						
13						
14 Regular Pay	1,706,685	1,731,482	1,819,358	2,052,160	232,802	12.8%
15 Temporary Employees	33,271	23,750	35,000	35,000	-	0.0%
16 Labor Fringes Match	-	(1,325)	-	-	-	NA
17 Overtime	328	3,565	2,000	4,000	2,000	100.0%
18 Wage Turnover Savings	-	-	(22,643)	(21,968)	675	-3.0%
19 Payroll Sundry Account	-	2,981	-	-	-	NA
20 Fringe Benefits	678,602	646,235	748,036	806,847	58,811	7.9%
21 Labor Costs	2,418,887	2,406,689	2,581,751	2,876,039	294,288	11.4%
22						
23 Registration Tuition	1,973	4,374	4,500	4,500	-	0.0%
24 Automobile Allowance	3,288	5,291	7,000	6,000	(1,000)	-14.3%
25 Commercial Travel	-	556	500	600	100	20.0%
26 Meals	-	171	200	200	-	0.0%
27 Lodging	-	1,829	1,000	1,200	200	20.0%
28 Other Travel Exp	54	25	120	100	(20)	-16.7%
29 Taxable Benefit - Meals	-	61	350	200	(150)	-42.9%
30 Travel	5,315	12,278	13,670	12,800	(870)	-6.4%
31						
32 Equipment	27,366	-	-	35,000	35,000	100.0%
33 Capital	27,366	-	-	35,000	35,000	0.0%
34						
35 Office Supplies	35,057	49,371	51,675	52,050	375	0.7%
36 Printing Supplies	5,750	8,737	10,000	10,000	-	0.0%
37 Print Duplicate	4,894	5,699	5,000	6,000	1,000	20.0%
38 Postage and Box Rent	945	979	700	1,000	300	42.9%
39 Computer Software	2,794	3,131	3,845	13,575	9,730	253.1%
40 Telephone	120,813	121,646	200,000	150,000	(50,000)	-25.0%
41 Advertising	49	-	100	100	-	0.0%
42 Subscriptions	7,808	9,628	13,000	20,000	7,000	53.8%
43 Membership Dues	4,340	4,358	5,000	5,000	-	0.0%
44 Publish Legal Notices	442	489	500	500	-	0.0%
45 Consumer Program Expenses	172	-	-	-	-	NA
46 Education Training	11,978	14,956	15,000	17,000	2,000	13.3%
47 Food	-	270	250	275	25	10.0%

ADMINISTRATIVE SERVICES DIVISION

Account	2021 Actual	2022 Actual	2023 Budget	2024 Request Budget	\$ Change From 2023 Budget to 2024 Proposed Budget	% Change From 2023 Budget to 2024 Proposed Budget
48 Small Equipment	22,224	29,605	17,850	31,230	13,380	75.0%
49 Medical Supplies	517	430	600	500	(100)	-16.7%
50 Other Operating Supplies	-	924	-	-	-	NA
51 Lodging Other	-	98	-	-	-	NA
52 Motor Fuel	17,053	26,632	20,000	27,500	7,500	37.5%
53 Operating Licenses Fees	610	250	650	650	-	0.0%
54 Emergency Assistance	-	6,441	-	-	-	NA
55 Bad Debts Expense	(126)	-	250	75,000	74,750	29900.0%
56 Other Miscellaneous	2,458	2,000	2,400	2,400	-	0.0%
57 Small Equipment Technology	22,407	19,589	31,500	28,000	(3,500)	-11.1%
58 Maintenance Buildings	-	-	1,500	-	(1,500)	-100.0%
59 Maintenance Equipment	3,421	2,649	5,000	5,000	-	0.0%
60 Maintenance Vehicles	-	1,016	-	1,500	1,500	100.0%
61 Repair Maintenance Supplies	68	-	-	-	-	NA
62 Refuse Collection	1,868	1,509	2,300	2,000	(300)	-13.0%
63 Medical and Dental	1,970	4,796	3,500	5,000	1,500	42.9%
64 Vehicle Repairs	1,966	8,459	2,100	7,500	5,400	257.1%
65 Data Processing	28,819	42,448	36,500	40,000	3,500	9.6%
66 Professional Service	1,804	1,793	2,500	2,500	-	0.0%
67 Interpreter	164	1,185	600	750	150	25.0%
68 Buildings	-	-	-	-	-	NA
69 Improvements	-	-	-	-	-	NA
70 Equipment Technology	-	12,033	-	-	-	NA
71 Print Duplicate	56,923	58,037	65,000	65,000	-	0.0%
72 Postage and Box Rent	27,122	25,589	35,000	32,000	(3,000)	-8.6%
73 Computer Licensing Charge	-	70,441	67,146	126,880	59,734	89.0%
74 Food	-	1,133	-	-	-	NA
75 Motor Fuel	1,817	3,020	1,000	2,000	1,000	100.0%
76 Maintenance Vehicles	9,642	4,898	17,500	17,500	-	0.0%
77 Technology Repair and Maintain	18,876	14,487	14,553	15,015	462	3.2%
78 Prop Liab Insurance	150,996	183,536	194,495	200,000	5,505	2.8%
79 Other Operating Expenses	565,629	742,262	827,014	963,425	136,411	16.5%
80						
81 TOTAL EXPENSES	3,017,196	3,161,229	3,422,435	3,887,264	464,829	13.6%
82						
83 LEVY IMPACT	(1,986,318)	(1,864,757)	(1,588,565)	(1,216,736)	371,829	23.4%

BEHAVIORAL HEALTH DIVISION

Account	2021 Actual	2022 Actual	2023 Budget	2024 Request Budget	\$ Change From 2023 Budget to 2024 Proposed Budget	% Change From 2023 Budget to 2024 Proposed Budget
REVENUES						
1 Medicaid Title 19	-	-	-	-	-	NA
2 Other Grantor Agencies	(2,000)	-	-	-	-	NA
3 MA Comprehensive Comm Serv	(2,325,414)	(2,648,626)	(2,360,958)	(2,650,000)	(289,042)	12.2%
4 MA Crisis MH Svcs	(349,499)	(448,320)	(445,000)	(650,000)	(205,000)	46.1%
5 OPIOID State Targeted Response	(373,560)	(393,929)	(350,000)	(300,000)	50,000	-14.3%
6 Substance Abuse Block Grant Su	-	(72,054)	-	-	-	NA
7 Block Gmt AODA	(253,027)	(63,257)	(300,000)	(253,027)	46,973	-15.7%
8 Block Grant MI	(68,961)	(68,961)	(100,000)	(68,961)	31,039	-31.0%
9 Community MH Svcs Block Grant	-	(130,540)	-	-	-	NA
10 Community Mental Health	(834,687)	(218,886)	(834,687)	(834,687)	-	0.0%
11 Coordinated Services Team Init	(85,000)	(60,000)	(60,000)	(60,000)	-	0.0%
12 MA Targeted Case Mgmt	(54,218)	(41,910)	(60,000)	(60,000)	-	0.0%
13 MA CSP Funds	(400,856)	(351,035)	(350,000)	(350,000)	-	0.0%
14 MA Community Recovery	(18)	-	-	-	-	NA
15 MA Outpatient	(337,171)	(412,080)	(358,000)	(360,000)	(2,000)	0.6%
16 MA Inpatient	(548,047)	(199,394)	(400,000)	(200,000)	200,000	-50.0%
17 WI Law Foundation Grant- Teen	-	-	(2,000)	-	2,000	-100.0%
18 Wis MA Cost Reporting WIMCR	(1,140,665)	(1,357,015)	(850,000)	(1,000,000)	(150,000)	17.6%
19 Intergovernmental	(6,773,124)	(6,466,007)	(6,470,645)	(6,786,675)	(316,030)	4.9%
20						
21 OWI Assessment Fees	(203,665)	(306,577)	(220,000)	(200,000)	20,000	-9.1%
22 Third Party Insurance	(809,435)	(913,594)	(650,000)	(788,500)	(138,500)	21.3%
23 Client Cost Shares Fees	(197,013)	(213,819)	(298,500)	(350,000)	(51,500)	17.3%
24 State Fee Collections	(153,165)	(143,102)	(120,000)	(140,000)	(20,000)	16.7%
25 Prior Year Contractual	-	(24,955)	-	-	-	NA
26 Collection Agency	(88,830)	(85,238)	(100,000)	(100,000)	-	0.0%
27 Other Miscellaneous Revenues	(45)	(42,629)	(42,000)	(50,000)	(8,000)	19.0%
28 Other Transfers	-	-	(562,000)	(655,106)	(93,106)	16.6%
29 Public Services	(1,452,152)	(1,729,914)	(1,992,500)	(2,283,606)	(291,106)	14.6%
30						
31 TOTAL REVENUES	(8,225,277)	(8,195,921)	(8,463,145)	(9,070,281)	(607,136)	7.2%
32						
33						
34 EXPENSES						
35 Regular Pay	6,017,893	6,251,282	6,731,971	7,299,857	567,886	8.4%
36 Temporary Employees	77,585	61,124	50,000	75,000	25,000	50.0%
37 Labor Fringes Match	(23,960)	(23,779)	-	-	-	NA
38 Overtime	10,794	27,404	22,000	25,000	3,000	13.6%
39 Comp Time	17	128	-	80,000	80,000	100.0%
40 Wage Turnover Savings	-	-	(80,453)	(77,215)	3,238	-4.0%
41 Fringe Benefits	2,203,213	2,223,432	2,462,536	2,706,288	243,752	9.9%
42 Labor Costs	8,285,542	8,539,591	9,186,054	10,108,930	922,876	10.0%
43						
44 Registration Tuition	24,734	31,022	29,998	35,000	5,002	16.7%
45 Automobile Allowance	53,161	79,071	102,649	110,000	7,351	7.2%
46 Commercial Travel	-	-	2,000	2,000	-	0.0%
47 Meals	76	699	1,500	1,500	-	0.0%
48 Lodging	410	5,546	15,000	15,000	-	0.0%
49 Other Travel Exp	-	28	1,000	1,000	-	0.0%
50 Taxable Benefit - Meals	150	185	2,500	2,500	-	0.0%
51 Travel	78,531	116,551	154,647	167,000	12,353	8.0%
52						
53 Office Supplies	111	7,497	250	10,000	9,750	3900.0%
54 Print Duplicate	1,096	1,498	-	-	-	NA
55 Computer Software	4,864	5,560	6,000	6,000	-	0.0%

BEHAVIORAL HEALTH DIVISION

					\$ Change From 2023 Budget to 2024 Proposed Budget	% Change From 2023 Budget to 2024 Proposed Budget
Account	2021 Actual	2022 Actual	2023 Budget	2024 Request Budget		
56 Telephone	7,620	6,365	14,500	10,000	(4,500)	-31.0%
57 Telephone Supplies	-	25	-	-	-	NA
58 Subscriptions	-	-	750	750	-	0.0%
59 Membership Dues	10,593	10,306	15,000	15,000	-	0.0%
60 Consumer Program Expenses	21,183	56,215	30,001	30,000	(1)	0.0%
61 Education Training	-	1,721	2,000	2,000	-	0.0%
62 Consumer Transportation	9,042	15,076	8,000	8,000	-	0.0%
63 Household Supplies	6,357	10,509	10,000	10,000	-	0.0%
64 Food	20,462	15,576	20,542	20,000	(542)	-2.6%
65 Small Equipment	1,175	38,022	153,000	100,000	(53,000)	-34.6%
66 Medical Supplies	13,237	10,906	16,000	16,000	-	0.0%
67 Operating Licenses Fees	16,295	14,215	15,000	15,000	-	0.0%
68 Operating Grants	75,397	73,425	53,400	-	(53,400)	-100.0%
69 Employee Benefit Taxable Other	58	-	-	-	-	NA
70 Small Equipment Technology	9,963	4,612	-	-	-	NA
71 Maintenance Equipment	8	-	-	-	-	NA
72 Refuse Collection	-	117	-	-	-	NA
73 Medical and Dental	119,580	171,272	185,001	180,000	(5,001)	-2.7%
74 Professional Service	177,231	224,027	195,000	195,000	-	0.0%
75 Collection Services	19,099	18,223	24,000	24,000	-	0.0%
76 Other Contract Serv	469,710	371,380	450,000	450,000	-	0.0%
77 Interpreter	9,986	13,263	20,000	20,000	-	0.0%
78 Outpatient Services	10,711	10,026	55,000	10,000	(45,000)	-81.8%
79 General Hospital Psychiatric	93,212	10,245	150,000	75,000	(75,000)	-50.0%
80 Residential Inpatient AODA	276,809	167,830	280,000	170,000	(110,000)	-39.3%
81 Specialty Inpatient Hospitals	2,440,860	2,099,123	2,495,542	2,500,000	4,458	0.2%
82 Supported Employment	20,000	20,000	20,000	20,000	-	0.0%
83 Supported Living	71,790	2,577	130,000	160,000	30,000	23.1%
84 Comm Based Res Facility	1,237,077	1,046,890	1,500,001	1,104,000	(396,001)	-26.4%
85 Medical Detoxification	28,156	1,800	8,000	8,000	-	0.0%
86 Nursing Home - IMD	507,738	522,951	520,000	520,000	-	0.0%
87 Prop Liab Insurance	-	-	5,000	5,000	-	0.0%
88 Food	-	9,905	32,604	32,604	-	0.0%
89 Other Operating Expenses	5,679,420	4,961,157	6,414,591	5,716,354	(698,237)	-10.9%
90						
91 TOTAL EXPENSES	14,043,492	13,617,300	15,755,292	15,992,284	236,992	1.5%
92						
93 LEVY IMPACT	5,818,216	5,421,379	7,292,147	6,922,003	(370,144)	-5.1%

CHILD WELFARE DIVISION

					\$ Change From 2023 Budget to 2024 Proposed Budget	% Change From 2023 Budget to 2024 Proposed Budget
	Account	2021 Actual	2022 Actual	2023 Budget	2024 Request Budget	
	REVENUES					
1	MA Crisis MH Svcs	(26,486)	-	(34,500)	-	34,500
2	BCA State	(3,272,220)	(3,259,603)	(3,315,621)	(3,365,621)	(50,000)
3	State-County Match	(262,163)	(261,588)	(193,514)	(250,000)	(56,486)
4	Subsidized Guardianship	-	(107,173)	-	(150,000)	(150,000)
5	Youth Aids	(1,550,551)	(1,483,511)	(1,700,000)	(1,900,000)	(200,000)
6	Youth Aids AODA	(23,780)	(23,779)	(30,000)	(30,000)	-
7	Sex Trafficking	(107,641)	-	(100,000)	(100,000)	-
8	Safe & Stable Families	(77,626)	(57,103)	(57,000)	(57,000)	-
9	Kinship Care Grant	(435,929)	(516,473)	(525,000)	(625,000)	(100,000)
10	Community Intervention YAPO	(102,857)	(116,443)	(125,000)	(132,694)	(7,694)
11	Regional Foster Care Training	(2,152)	(215)	(3,160)	(3,160)	-
12	Prior Year Intergovt	(155,375)	-	-	-	-
13	TPR Adoption Federal	(2,347)	(15,364)	(34,200)	(34,200)	-
14	Targeted Safety Support Funds	(174,925)	(192,195)	(250,000)	(350,000)	(100,000)
15	CoVid Revenue	(7,605)	-	-	-	-
16	Intergovernmental	(6,201,656)	(6,033,446)	(6,367,995)	(6,997,675)	(629,680)
17						
18	Client Cost Shares Fees	(103,197)	(167,971)	(150,000)	(175,000)	(25,000)
19	Child Support	(204,265)	(168,216)	(175,000)	(175,000)	-
20	Child Welfare Reimbursement	(4,692)	(21,338)	(1,500)	(3,000)	(1,500)
21	Collection Agency	(35,945)	(24,504)	(60,000)	(35,000)	25,000
22	Other Miscellaneous Revenues	(657)	-	-	-	-
23	Public Services	(348,755)	(382,030)	(386,500)	(388,000)	(1,500)
24						
25	TOTAL REVENUES	(6,550,411)	(6,415,475)	(6,754,495)	(7,385,675)	(631,180)
26						
27	EXPENSES					
28						
29	Regular Pay	4,823,931	4,704,395	5,511,301	6,117,665	606,364
30	Temporary Employees	3,168	5,654	38,000	38,000	-
31	Labor Fringes Match	23,960	25,104	-	-	-
32	Overtime	29,410	27,247	40,000	48,000	8,000
33	Comp Time	13,635	12,324	-	113,000	113,000
34	Wage Turnover Savings	-	-	(69,727)	(66,985)	2,742
35	Fringe Benefits	1,965,564	1,931,469	2,425,133	2,519,919	94,786
36	Labor Costs	6,859,668	6,706,192	7,944,707	8,769,599	824,892
37						
38	Registration Tuition	10,620	11,493	15,000	15,000	-
39	Automobile Allowance	116,099	144,933	175,000	175,000	-
40	Commercial Travel	-	4,033	2,000	2,000	-
41	Meals	329	1,148	800	800	-
42	Lodging	1,144	6,061	8,000	7,000	(1,000)
43	Other Travel Exp	211	162	200	200	-

CHILD WELFARE DIVISION

					\$ Change From 2023 Budget to 2024 Proposed Budget	% Change From 2023 Budget to 2024 Proposed Budget
Account	2021 Actual	2022 Actual	2023 Budget	2024 Request Budget		
44 Taxable Benefit - Meals	548	686	2,000	1,500	(500)	-25.0%
45 Travel	128,952	168,517	203,000	201,500	(1,500)	-0.7%
46						
47 Office Supplies	-	-	1,200	-	(1,200)	-100.0%
48 Telephone	-	975	1,800	-	(1,800)	-100.0%
49 Telephone Supplies	-	-	-	-	-	NA
50 Advertising	363	150	1,500	1,000	(500)	-33.3%
51 Subscriptions	275	-	-	-	-	NA
52 Membership Dues	10,628	10,628	8,000	8,000	-	0.0%
53 Publish Legal Notices	729	718	2,500	1,500	(1,000)	-40.0%
54 Emergency Rent Assistance	48,863	89,553	100,000	100,000	-	0.0%
55 Registration Tuition Other	951	177	7,900	3,600	(4,300)	-54.4%
56 Consumer Program Expenses	147,432	252,700	300,000	300,000	-	0.0%
57 Education Training	3,336	2,451	-	-	-	NA
58 Consumer Transportation	50,632	80,877	110,000	100,000	(10,000)	-9.1%
59 Household Supplies	-	21	-	-	-	NA
60 Food	(110)	5,818	16,000	16,000	-	0.0%
61 Medical Supplies	3	-	-	-	-	NA
62 Building Rental	36,252	66,252	40,000	-	(40,000)	-100.0%
63 Equipment Rental	27,331	26,349	30,000	26,000	(4,000)	-13.3%
64 Operating Licenses Fees	51	226	-	-	-	NA
65 Operating Grants	-	-	-	53,400		
66 Small Equipment Technology	-	12,275	-	-	-	NA
67 Maintenance Buildings	-	11,093	25,000	-	(25,000)	-100.0%
68 Heat	-	2,176	5,000	-	(5,000)	-100.0%
69 Power and Light	-	2,869	1,500	-	(1,500)	-100.0%
70 Water and Sewer	-	3,221	3,000	-	(3,000)	-100.0%
71 Refuse Collection	-	6,592	6,500	-	(6,500)	-100.0%
72 Medical and Dental	29,511	35,488	40,000	35,000	(5,000)	-12.5%
73 Pest Extermination	-	183	-	-	-	NA
74 Transcription Services	-	366	-	-	-	NA
75 Professional Service	131,334	182,889	100,000	150,000	50,000	50.0%
76 Collection Services	6,917	4,813	12,000	10,000	(2,000)	-16.7%
77 Supervised Family Visitation	351,940	455,638	464,100	464,100	-	0.0%
78 Respite Care	97,910	71,111	100,000	100,000	-	0.0%
79 Receiving Home Bed Hold	11,580	14,388	20,000	20,000	-	0.0%
80 Foster Care Recog Retention	3,814	4,471	3,500	3,500	-	0.0%
81 Child Care	48,615	73,169	80,000	75,000	(5,000)	-6.3%
82 Mentoring	396,511	416,818	408,000	408,000	-	0.0%
83 Counseling Consumer/Family	18,696	14,518	5,000	2,500	(2,500)	-50.0%
84 Interpreter	40,365	13,944	30,000	25,000	(5,000)	-16.7%
85 Child Foster Care	1,147,220	1,261,005	1,300,000	1,300,000	-	0.0%
86 Group Homes	617,839	615,756	700,000	650,000	(50,000)	-7.1%
87 Child Residential Care Centers	481,479	486,544	735,000	1,000,000	265,000	36.1%

CHILD WELFARE DIVISION

					\$ Change From 2023 Budget to 2024 Proposed Budget	% Change From 2023 Budget to 2024 Proposed Budget
Account	2021 Actual	2022 Actual	2023 Budget	2024 Request Budget		
88 Kinship Care	391,922	472,800	525,000	625,000	100,000	19.0%
89 Adoption Assessments	1,800	-	-	-	-	NA
90 Truancy Intervention Preventio	69,034	69,862	73,000	73,000	-	0.0%
91 Secure Juvenile Detention	221,850	192,175	290,000	290,000	-	0.0%
92 Family Training Skills	651,959	666,972	650,000	650,000	-	0.0%
93 Youth Wrap Around Services	599,596	555,465	600,000	550,000	(50,000)	-8.3%
94 Alternative School	50,865	50,865	50,865	-	(50,865)	-100.0%
95 Juvenile Shelter Care	678,406	458,516	185,895	20,000	(165,895)	-89.2%
96 Juvenile Restitution	-	-	1,000	1,000	-	0.0%
97 Juvenile Correctional Institut	-	180,234	212,212	120,000	(92,212)	-43.5%
98 Legal Fees	803	771	1,500	1,500	-	0.0%
99 Medical and Dental	-	-	750	1,500	750	100.0%
100 Building Rental	10,500	10,200	10,200	-	(10,200)	-100.0%
101 Other Operating Exp	6,387,201	6,884,081	7,257,922	7,184,600	(73,322)	-1.0%
102						
103 TOTAL EXPENSES	13,375,820	13,758,790	15,405,629	16,155,699	750,070	4.9%
104						
105 LEVY IMPACT	6,825,410	7,343,314	8,651,134	8,770,024	118,890	1.4%

ECONOMIC SUPPORT DIVISION

					\$ Change From 2023 Budget to 2024 Proposed Budget	% Change From 2023 Budget to 2024 Proposed Budget
Account	2021 Actual	2022 Actual	2023 Budget	2024 Request Budget		
REVENUES						
1 Birth to 3 Child Care	-	(1,600)	-	(1,500)	(1,500)	100.0%
2 Fraud	(150,606)	(159,978)	(136,053)	(159,978)	(23,925)	17.6%
3 Other State Adjustments	(21,500)	(34,374)	(4,000)	-	4,000	-100.0%
4 Income Maint Admin	(2,695,467)	(2,565,746)	(2,300,000)	(2,565,746)	(265,746)	11.6%
5 LIEAP	(155,635)	-	-	-	-	NA
6 Child Care Administration	(430,240)	(371,625)	(414,721)	(371,625)	43,096	-10.4%
7 Prior Year Intergovt	(79,270)	(296,347)	-	(85,000)	(85,000)	100.0%
8 CoVid Revenue	-	-	-	-	-	NA
9 Intergovernmental	(3,532,717)	(3,429,669)	(2,854,774)	(3,183,849)	(329,075)	11.5%
10 Incentives	(48,274)	(33,501)	(5,000)	-	5,000	-100.0%
12 Public Services	(48,274)	(33,501)	(5,000)	-	5,000	-100.0%
13						
14 TOTAL REVENUES	(3,580,992)	(3,463,170)	(2,859,774)	(3,183,849)	(324,075)	11.3%
EXPENSES						
17 Regular Pay	1,955,156	2,007,561	2,120,383	2,357,788	237,405	11.2%
18 Temporary Employees	5,344	-	18,000	64,544	46,544	258.6%
19 Overtime	10,062	14,637	50,000	50,000	-	0.0%
20 Comp Time	-	440	-	-	-	NA
21 Wage Turnover Savings	-	-	(28,520)	(27,476)	1,044	-3.7%
22 Fringe Benefits	1,060,976	1,057,239	1,091,251	1,152,276	61,025	5.6%
23 Labor Costs	3,031,537	3,079,877	3,251,114	3,597,132	346,018	10.6%
24						
25 Registration Tuition	95	200	1,000	100	(900)	-90.0%
26 Automobile Allowance	278	516	3,000	3,000	-	0.0%
27 Meals	-	-	200	200	-	0.0%
28 Lodging	-	-	500	500	-	0.0%
29 Other Travel Exp	-	-	100	-	(100)	-100.0%
30 Taxable Benefit - Meals	-	-	200	-	(200)	-100.0%
31 Travel	373	716	5,000	3,800	(1,200)	-24.0%
32						
33 Office Supplies	-	9,978	-	10,000	10,000	100.0%
34 Computer Software	-	21,390	-	-	-	NA
35 Voice and Data Cabling	-	628	-	-	-	NA
36 Consumer Program Expenses	9,140	29,102	-	2,000	2,000	100.0%
37 Food	-	-	300	300	-	0.0%
38 Small Equipment	-	5,616	-	-	-	NA
39 Operating Grants	29,200	52,000	117,000	42,000	(75,000)	-64.1%
40 Small Equipment Technology	-	4,307	-	-	-	NA
41 COVID Mortgage Assistance	-	-	-	-	-	NA
42 Medical and Dental	50,000	50,000	53,000	6,565	(46,435)	-87.6%
43 Data Processing	404	416	400	400	-	0.0%
44 Other Contract Serv	75,545	74,046	85,000	85,000	-	0.0%
45 Interpreter	22,069	33,026	30,000	30,000	-	0.0%
46 Contracted Case Mgmt	83,200	87,476	-	-	-	NA
47 Emergency Energy Services	153,035	-	-	-	-	NA

ECONOMIC SUPPORT DIVISION

						\$ Change From 2023 Budget to 2024 Proposed Budget	% Change From 2023 Budget to 2024 Proposed Budget
Account		2021 Actual	2022 Actual	2023 Budget	2024 Request Budget		
48	Other Operating Expenses	422,593	367,985	285,700	176,265	(109,435)	-38.3%
49							
50	TOTAL EXPENSES	3,454,502	3,448,577	3,541,814	3,777,197	235,383	6.6%
51						-	
52	LEVY IMPACT	(126,489)	(14,592)	682,040	593,348	(88,692)	-13.0%

LONG TERM SUPPORT DIVISION

		2021	2022	2023	2024	\$ Change From	% Change
	Account	Actual	Actual	Budget	Request Budget	2023 Budget to 2024 Proposed Budget	From 2023 Budget to 2024 Proposed Budget
	REVENUES						
1	SPAP	-	(9,727)	-	-	-	NA
2	CLTS - Childrens Walver	(1,334,438)	(1,491,442)	(1,413,203)	(3,202,223)	(1,789,020)	126.6%
3	ADRC	(2,015,216)	(1,979,448)	(2,000,000)	(1,989,451)	10,549	-0.5%
4	APS	(144,966)	(126,418)	(144,966)	(144,966)	-	0.0%
5	IIIE Grant	(130,166)	(128,217)	(71,143)	(73,000)	(1,857)	2.6%
6	Elderly Handicapped 85.21	(441,016)	(443,404)	(440,000)	(464,000)	(24,000)	5.5%
7	Birth to Three	(315,457)	(305,790)	(305,790)	(305,790)	-	0.0%
8	SHIP	-	(9,485)	(4,000)	(9,859)	(5,859)	146.5%
9	Alz Family Caregiver	(62,017)	(45,880)	(64,200)	(64,200)	-	0.0%
10	Elder Abuse	(42,329)	(19,112)	(48,861)	(48,861)	-	0.0%
11	Children Community Option	(633,350)	(633,350)	(633,350)	(633,350)	-	0.0%
12	IIID Grant	(10,338)	(9,242)	(11,200)	(11,200)	-	0.0%
13	SS MultiPurpose	(122,290)	(257,127)	(136,000)	(134,000)	2,000	-1.5%
14	Nutr Congregate C1	-	(400,483)	(340,471)	(338,000)	2,471	-0.7%
15	Nutr Home Delv C2	(677,477)	(406,652)	(116,939)	(143,000)	(26,061)	22.3%
16	Vaccine Activity Grant	-	(66,536)	-	-	-	NA
17	Nutr Services Incent Prog	(83,943)	(85,804)	(88,000)	(85,000)	3,000	-3.4%
18	State Senior Comm	(9,859)	(9,859)	(9,859)	(9,859)	-	0.0%
19	Transportation Aid	(240,833)	(280,214)	(220,000)	(280,000)	(60,000)	27.3%
20	MA Targeted Case Mgmt	(35,905)	(40,716)	(36,000)	(40,000)	(4,000)	11.1%
21	Prior Year Intergovt	(120,941)	(264)	-	-	-	NA
22	MIPPA (GWAAR)	-	(6,966)	(10,000)	(10,300)	(300)	3.0%
23	CoVid Revenue	0	0	(146,000)	-	146,000	-100.0%
24	Intergovernmental	(6,420,541)	(6,756,135)	(6,239,982)	(7,987,059)	(1,747,077)	28.0%
25							
26	Other Fees	(600)	(600)	(200)	-	200	-100.0%
27	Client Cost Shares Fees	(634)	6,401	-	(7,000)	(7,000)	100.0%
28	Other Miscellaneous Revenues	(136)	-	-	-	-	NA
29	Other Transfers Inn	-	-	(292,000)	(554,900)	(262,900)	90.0%
30	Public Services	(1,370)	5,801	(292,200)	(561,900)	(269,700)	92.3%
31							
32	TOTAL REVENUES	(6,421,911)	(6,750,334)	(6,532,182)	(8,548,959)	(2,016,777)	30.9%
33							
34							
35	EXPENSES						
36	Regular Pay	1,969,726	1,992,718	2,300,002	3,641,538	1,341,536	58.3%
37	Temporary Employees	-	11,930	-	12,000	12,000	100.0%
38	Overtime	302	348	500	500	-	0.0%
39	Comp Time	125	276	-	-	-	NA
40	Wage Turnover Savings	-	-	(28,616)	(38,889)	(10,273)	35.9%
41	Fringe Benefits	833,557	827,268	980,734	1,476,145	495,411	50.5%
42	Labor Costs	2,803,711	2,832,541	3,252,620	5,091,294	1,838,674	56.5%
43							
44	Registration Tuition	1,784	1,637	3,000	5,000	2,000	66.7%
45	Automobile Allowance	18,725	26,451	25,000	40,000	15,000	60.0%
46	Meals	-	123	200	200	-	0.0%
47	Lodging	82	360	1,200	400	(800)	-66.7%
48	Other Travel Exp	-	12	100	300	200	200.0%
49	Taxable Benefit - Meals	24	19	300	300	-	0.0%

LONG TERM SUPPORT DIVISION

		2021	2022	2023	2024	\$ Change From	% Change
	Account	Actual	Actual	Budget	Request Budget	2023 Budget to 2024 Proposed Budget	From 2023 Budget to 2024 Proposed Budget
50	Travel	20,614	28,603	29,800	46,200	16,400	55.0%
51							
52	Office Supplies	364	807	500	1,000	500	100.0%
53	Print Duplicate	39	8,981	100	9,000	8,900	8900.0%
54	Postage and Box Rent	-	12,676	-	-	-	NA
55	Computer Software	-	903	-	4,850	4,850	100.0%
56	Telephone	1,691	1,763	1,700	6,220	4,520	265.9%
57	Advertising	5,364	25,966	10,290	12,000	1,710	16.6%
58	Subscriptions	50	50	50	-	(50)	-100.0%
59	Membership Dues	827	502	1,200	1,200	-	0.0%
60	Publish Legal Notices	32	101	100	100	-	0.0%
61	Emergency Rent Assistance	-	-	-	50,000	50,000	100.0%
62	Consumer Program Expenses	34,898	38,392	30,000	30,000	-	0.0%
63	Consumer Outreach	140,549	147,750	112,378	115,000	2,622	2.3%
64	Consumer Transportation	3,286	4,578	13,913	6,000	(7,913)	-56.9%
65	Food	-	59	-	100	100	100.0%
66	Small Equipment	-	286	-	-	-	NA
67	Automobile Allowance-Other	5,477	6,186	6,000	6,000	-	0.0%
68	Meals Other	32	43	100	100	-	0.0%
69	Auto Allowance Taxable	16,444	16,976	18,000	18,000	-	0.0%
70	Operating Grants	40,883	37,308	37,308	12,000	(25,308)	-67.8%
71	Family Care Contribution	1,594,624	1,594,724	1,594,624	1,594,624	-	0.0%
72	Other Miscellaneous	32,585	40,716	-	40,000	40,000	100.0%
73	Maintenance of Effort	793,725	793,725	793,725	793,725	-	0.0%
74	Small Equipment Technology	-	1,615	-	26,500	26,500	100.0%
75	CoVid Expenditures	2,000	-	-	-	-	NA
76	Medical and Dental	64,075	65,030	65,000	65,000	-	0.0%
77	Professional Service	90,991	74,259	91,000	80,000	(11,000)	-12.1%
78	Community Residential Svcs	70,556	113,938	45,888	175,000	129,112	281.4%
79	Community Treatment	257	-	-	45,000	45,000	100.0%
80	Supportive Home Care	166,979	148,975	224,855	100,000	(124,855)	-55.5%
81	Work related and Day Services	-	-	1,000	1,000	-	0.0%
82	Specialized Transportation	957,752	972,863	963,650	995,000	31,350	3.3%
83	Other Contract Serv	-	4,250	-	-	-	NA
84	Interpreter	5,989	5,134	7,000	6,000	(1,000)	-14.3%
85	Nutrition Programs	1,269,256	1,226,448	1,280,008	1,250,000	(30,008)	-2.3%
86	Specialty Inpatient Hospitals	127,512	-	-	-	-	NA
87	Supported Living	530,921	504,259	351,211	380,000	28,789	8.2%
88	Birth 3 Early Intervention	750,279	740,000	740,000	740,000	-	0.0%
89	Prior Year Community Treatment	5,047	-	9,000	-	(9,000)	-100.0%
90	Building Rental	-	-	-	-	-	NA
91	Other Operating Expenses	6,712,482	6,589,263	6,398,600	6,563,419	164,819	2.6%
92							
93	TOTAL EXPENSES	9,536,807	9,450,407	9,681,020	11,700,913	2,019,893	20.9%
94							
95	LEVY IMPACT	3,114,896	2,700,073	3,148,838	3,151,954	3,116	0.1%

