

WINNEBAGO COUNTY

DEPARTMENT OF HUMAN SERVICES

2016 BUDGET





Winnebago County Department of Human Services

June 2015

Members of the Winnebago County Human Services Board County Executive Mark Harris

Enclosed is the department's proposed 2016 Human Services Budget dated June 2015. It should be noted this proposed budget will be adjusted for significant new financial or programmatic information at the time it is submitted in July to the County Executive. When the state adopts the 2016-2017 Budget, this June version of the Human Services Budget will be modified as is necessary.

The 2016 proposed Budget gross expenditures are \$43,488,055 which represents an increase of \$838,836 from the 2015 adopted budgeted gross expenditures. Anticipated 2016 gross federal, state and various other fee-based revenues are \$25,458,128 which represents an increase of \$583,546 from the 2015 adopted budget gross revenues.

The proposed 2016 Winnebago County Tax Levy is \$18,029,927 which represents a 1.4% increase and meets the County Executive's tax levy directive for the 2016 County Executive's Budget.

The 2016 Labor Budget reflects an approximate allocation for merit performance; however, this dollar amount will be removed from our Budget and re-categorized into a consolidated county-wide fund.

Overall, the 2016 DHS Budget doesn't reduce critical services, but does continue to focus on minimizing costly mental health inpatient admissions and child welfare out-of-home placements through the development of specialized community-based program alternatives. These initiatives continue to guide changes within the various service Divisions.

The first public hearing is Wednesday, June 24 from 6:00 p.m. to 7:00 p.m. at the Oshkosh Human Services Building. The second public hearing is Thursday, June 25 beginning at 8:30 a.m. at the Neenah Human Services Building, followed by the Budget meeting which concludes with your passage of the department's proposed 2016 Budget as you revise it.

Please feel free to contact me with any Human Services related questions at (920) 236-1195, or by e-mail at btopel@co.winnebago.wi.us.

Sincerely.

Director

WINNEBAGO COUNTY HUMAN SERVICES BOARD MEMBERS

Year 2015 (3 yr. terms)

Jerry Finch 515 Shreve Lane Neenah, WI 54956 Phone: 725-6170 (home)

Cell: 213-2252 jervf@aol.com

Term exp. 12/31/2015

Rob Paterson 530 N. Main St., Apt. 103 Oshkosh, WI 54901 Phone: 303-9638

Term exp. 12/31/2016

Larry Lautenschlager (Vice-Chair) 1215 Carr Place Oshkosh, WI 54901 Phone: 379-0795 (home)

236-2912 (work)

lauts4@aol.com

Term Exp. 12/31/2015

Michael Norton (Secretary) 1029 S. Main St., Apt. B Oshkosh, WI 54902 Phone: 203-7785 (home) mjn304@hotmail.com Term exp. 12/31/2017

Ron Kuehl 5776 St. Ives Road Oshkosh, WI 54904 Phone: 235-6393 (home) ronkuehl@new.rr.com Term exp. 12/31/2016

Tom Widener 129 Richard Ave. Neenah, WI 54956 Phone: 725-1156 (home) tomwidener38@gmail.com Term Exp. 12/31/2015 James Koziczkowski (Chair) 104 Lexington Ct. Neenah, WI 54956 Phone: 725-5575 (home) jimcricket7@aol.com Term exp. 12/31/2015

Harold Singstock 229 N. Meadow St. Oshkosh, WI 54902 Phone: 426-0543 singstockharold@att.net Term exp. 12/31/2017

Donna Lohry
511 W. Bent Ave.
Oshkosh, WI 54901
Phone: 235-8553
DonnaLohry@gmail.com
Term Exp. 12/31/2016

Department: 231 Fund: Human Services

2016 BUDGET STRATEGIC PLANNING GOALS & OBJECTIVES

		2010 BOL	GET STRA		SSION	UALS & UE	SECTIVES		
TO SE				T-EFFECTIVE SERVI	CES THAT FOCUS ON	N PREVENTION, PROTE		ALTH, FAMILY INTEGRA	TION,
	SEEF-BETE		THE RESERVE OF THE PERSON NAMED IN COLUMN 2 IS NOT THE OWNER.	NT-WIDE GO		A REAL PROPERTY AND ADDRESS OF THE PARTY OF	AREGIVERS AND TH	L COMMONT	
	INDIVIDUALS AND BE STRONGER AND	FAMILIES WILL		CLIENTS W AND	ILL OVERCOME LIMIT BECOME STRONGE	TATIONS R		OUT-OF-HOME PLACEM REDUCED	
	RE COST-EFFECTIVE RVICE ALTERNATIVES				OUTCOMES AND SE TIES WILL BE ACHIE			LS AND FAMILIES WILL. IENCY THROUGH EMPO	
		ANTICIPAT	ED NUMBER	SERVED BY	TARGET G	ROUP CATEG	ORY		
ONGOING CHILDREN & FAMILY	ACCESS CHILDREN & FAMILY	ABUSED/ NEGLECTED CHILDREN	JUVENILE JUSTICE	ADULT & ELDERLY	DEVELOP DISABILITY	PHYSICAL/ SENSORY DISABILITY	MENTAL HEALTH	ALCOHOL & OTHER DRUG ABUSE	ECONOMIC BASED SUPPORT
454 FAMILIES	2,772 FAMILIES	1,350 FAMILIES	1,605 PERSONS	2,158 PERSONS	1,036 PERSONS	406 PERSONS	4,170 PERSONS	2,008 PERSONS	32,362 CASES
		D	IVISION BAS	SED OBJECT	IVES (STRA	TEGIES)	THE RESERVE	STATE OF STREET	
ADMINIS	TRATIVE	BEHAV			/ELFARE	ECON	OMIC	LONG	TERM
SERVICES Develop agency	S DIVISION	HEALTH	DIVISION	DIVI	SION	SUPPORT	DIVISION	SUPPORT Outreach efforts us	
tool of state/cour computer system contact informat management of access. Continue to eval and verification primaged docume Utilize the Safety blog to share on related resource	ns to include ion and staff security uate the auditing procedures for nts. y page of the line safety	Volunteers in Pro and Teen Court. decision is to reta services, then re- two current vaca will need to occu	If the ultimate ain these cruitment for the nt staff positions	respite care serv Child Welfare an Long-Term Supp	d Children's	become proficient case.	in each type of	community conver neighbor helping n will be initiated to a seniors, and/or ad disabilities, to beco isolated and more others as identified recorded progress	eighbor model address isolated ults with ome less involved with d through
Seek out additio	nal training senters on safety ed topics. and implement with Shoretel enses to better	Evaluate and final relative to the Me Tech Team chan being piloted in 2 Continue to purs "seamless serviciplan within the B	ental Health ges currently 2015. ue the e continuum"	Determine and ir review panel for requesting our a CPS investigatio	gency review a	Achieve more unit East Central Incor Partnership with resources are use	me Maintenance egards to how	The ADRC will cre implement a provious plan that includes Adult Protective So and concerns.	der education information on
	ranet and Internet o date and user	Continue to moniclevelopments in Care Act and resuccordingly. Conwill be ongoing to uninsured consulunder Medical Assavailable Market Plans.	the Affordable spond tinued efforts o get our mers insured ssistance or the	Review and impl Care procedures provided to youtl shelter care facil	and services h placed at our	Educate communi ensure they under efficient way to ac Support Services	rstand the most cess Economic	The ADRC will ma updated, dynamic, Resource Director printed 2016-17 R. A Resource Direct services will be creavailable for Huma	on-line y and produce a esource Guide. ory for youth eated and

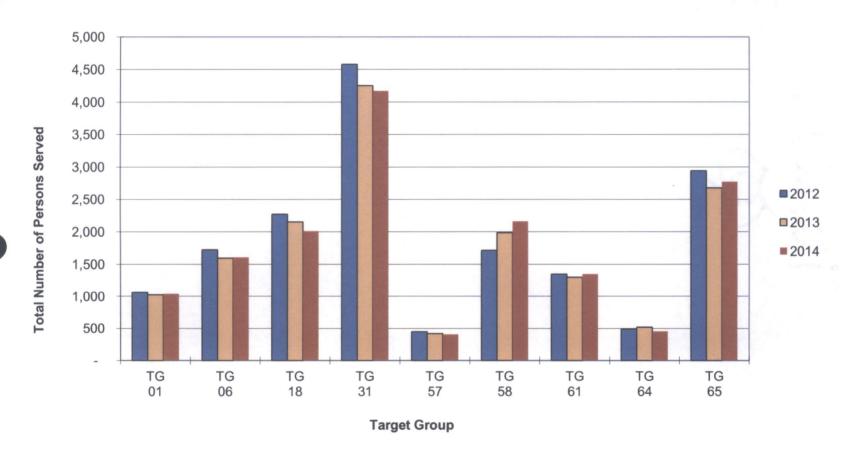
HUMAN SERVICES - CONTINUED

Department: 231 Fund: Human Services

2015 BUDGET STRATEGIC PLANNING GOALS & OBJECTIVES

ADMINISTRATIVE SERVICES DIVISION	BEHAVIORAL HEALTH DIVISION	CHILD WELFARE DIVISION	ECONOMIC SUPPORT DIVISION	LONG TERM SUPPORT DIVISION
Explore automated solutions for audio recording and "speech to text" transcription of public meeting minutes.	Depending on State developments in the adolescent diversion workgroup, consider taking the lead in the	Move through a facilitated Organization Effectiveness review assessing and identifying work pieces and services that		The ADRC will participate in the community Care Transition Collaboration and provide a role in care transitions as it is developed,
Investigate a simpler method of managing the multitude of keys to our buildings.	development of a regional adolescent diversion facility operated under ch.51 to reduce unnecessary hospitalizations/rehospitalizations.	may be changed to improve services.		so individuals without support systems will safely transition from healthcare setting.
Luna Phase II – electronic posting of third party payor remittances.	Review our adult hospital diversion service system to determine if changes can be made to reduce adult inpatient			Additional persons will receive Information and Assistance, Options Counsel and Benefits Counseling through a community
Increase the number of EFT's with third party payors to minimize paper check remittances.	hospitalizations. This could include development of a scheduling system to have psychiatrists/prescribers more			coordinated effort.
Look into bar coding all documents and have an	readily available to see individuals in crisis sooner or			
electronic correlation between the bar code on a document and where it belongs in Imaging.	changes in our services within our crisis diversion facility.			Av _{ali}

SUMMARY OF UNDUPLICATED PERSONS BY TARGET GROUP



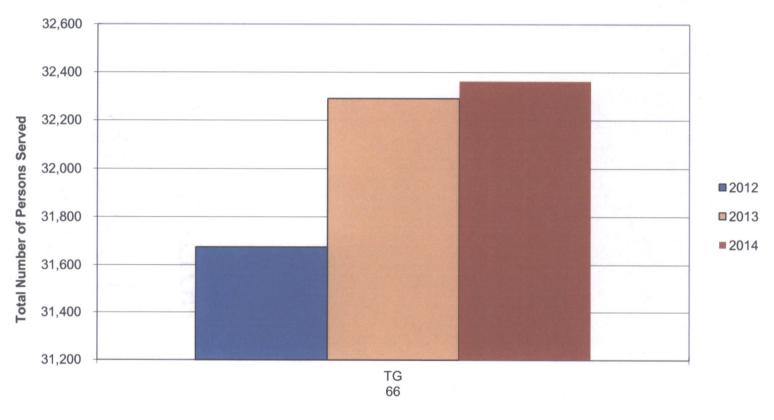
01=Developmental Disability 06=Juvenile Justice

18=Alcohol and Other Drug Abuse

31=Mental Health

57=Physical and Sensory Disability 58=Adults and Elderly 61=Abused and Neglected Children 64=Ongoing Children and Family 65=Access Children and Family 66=Wisconsin Heat & Energy Asst Program

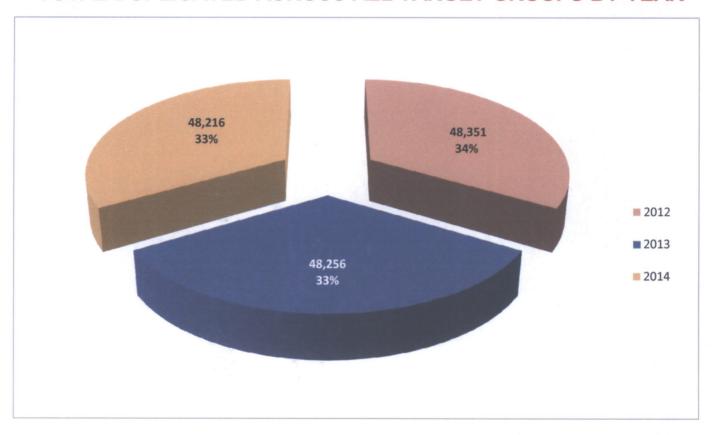
SUMMARY OF UNDUPLICATED PERSONS BY TARGET GROUP



Target Group

01=Developmental Disability 06=Juvenile Justice 18=Alcohol and Other Drug Abuse 31=Mental Health 57=Physical and Sensory Disability 58=Adults and Elderly 61=Abused and Neglected Children 64=Ongoing Children and Family 65=Access Children and Family 66=Wisconsin Heat & Energy Asst Program

TOTAL DUPLICATED ACROSS ALL TARGET GROUPS BY YEAR



ALL HUMAN SERVICES

COMPARATIVE BUDGET SUMMARY

2015 BUDGET - 2016 BUDGET

DIVISION	2015 A	ADOPTED BU	IDGET	2	016 BUDGE	Т		VARIANCE		% Chng
BIVIOION	EXPENSE	REVENUE	NET	EXPENSE	REVENUE	NET	EXPENSE	REVENUE	NET	to LEVY
ADMINISTRATIVE SERVICES	3,147,041	(8,380,350)	(5,233,309)	3,228,730	(8,441,724)	(5,212,994)	81,689	(61,374)	20,315	0.4%
AVIORAL HEALTH SERVICES	12,581,269	(5,090,675)	7,490,594	12,831,940	(5,320,463)	7,511,477	250,671	(229,788)	20,883	0.3%
CHILD WELFARE SERVICES	14,202,511	(2,939,570)	11,262,941	14,298,493	(2,855,436)	11,443,057	95,982	84,134	180,116	1.6%
ECONOMIC SUPPORT SERVICES	2,981,256	(2,375,944)	605,312	3,075,358	(2,507,217)	568,141	94,102	(131,273)	(37,171)	-6.1%
LONG TERM SUPPORT SERVICES	9,737,142	(6,088,043)	3,649,099	10,053,534	(6,333,288)	3,720,246	316,392	(245,245)	71,147	1.9%
TOTAL	42,649,219	(24,874,582)	17,774,637	43,488,055	(25,458,128)	18,029,927	838,836	(583,546)	255,290	1.4%

ALL HUMAN SERVICES COMPARATIVE SUMMARY BY BUDGET CATEGORY

ACCOUNT	2013 ACTUAL	2014 ACTUAL	2015 ADOPTED BUDGET	2016 REQUESTED BUDGET	\$ Change From 2015B to 2016B	% Change From 2015B to 2015B
REVENUES	(22 692 774)	(22 922 495)	(22 562 242)	(22.250.274)	(606.063)	2.40/
TOTAL INTERGOVERNMENTAL	(22,683,774)	(22,822,185)	(22,563,312)	(23,259,374)	(696,062)	3.1%
TOTAL PUBLIC SERVICES	(2,392,649)	(2,342,454)	(2,311,270)	(2,198,755)	112,515	-4.9%
TOTAL REVENUES	(25,076,423)	(25,164,640)	(24,874,582)	(25,458,129)	(583,546)	2.3%
EXPENSES						
TOTAL LABOR and FRINGE	18,396,513	18,693,106	19,912,490	20,357,828	445,338	2.2%
TOTAL TRAVEL	364,794	387,759	383,142	411,940	28,798	7.5%
TOTAL CAPITAL	42,101	43,413	44,500	44,500	-	0.0%
TOTAL OPERATING EXPENSES	22,958,641	22,471,320	22,309,087	22,673,788	364,700	1.6%
TOTAL EXPENSES	41,762,048	41,595,598	42,649,219	43,488,056	838,837	2.0%
LEVY BEFORE ADJUSTMENTS	16,685,626	16,430,958	17,774,637	18,029,927	255,290	1.4%

DEPARTMENT OF HUMAN SERVICES

HISTORICAL POSITION COUNT

2011 - 2016

DIVISION	ADO	011 PTED DGET	ADO	12 PTED GET	20 ADOR BUD	PTED	20 ADOR BUD	PTED	20 ADOF BUD	PTED	PROF	016 POSED C. BUDGET
	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Services	36	9	38	6	37	8	37	8	38	8	38	8
Behavioral Health Services	59	9	64	9	69	9	72	10	75	10	75 +1 Therapist +1 Crisis Worker -1 CSP Case Mgr	10 +2 Peer Specialists
Child Welfare Services	73	0	72	0	74	0	71	0	72	0	72	0
Economic Support Services	39	2	39	2	40	2	39	4	38	4	38	4
Long Term Support	34	1	30	1	28	0	27	0	28	0	28 -1 Disability Benefit Specialist	+2 Disability Benefit Specialist
ALL DIVISIONS	241	21	243	18	248	19	246	22	251	22	251	26

2015 ADOPTED BUDGET

As of 5/21/2015

FT = 38PT = 8

CONFIDENTIAL SECRETARY (1) Dorothy De Grace

HUMAN SERVICES DIRECTOR (1) Bill Topel, Psy.D.

DEPUTY DIRECTOR (1)

Ellen Shute

ADMIN ASSISTANT (1FT, 2PT)

Sarah Jaschob (50%) VACANT (50%) Nancy Ruedinger

* 1 Unclassified Worker

HUMAN SERVICES DATA SYSTEMS UNIT

Human Services Data Systems Coordinator (1) Paula Way

FINANCIAL SUPPORT TEAM

FINANCIAL SUPERVISOR (1) Gina VandenBranden

PROGRAM ACCOUNTANT (2)

Rick Chaltry Cindy Talbot

ACCOUNT CLERK (3FT, 1PT)

Sharon Griedl (75%) Susan Rogne Lori Schilcher VACANT

SUPPORT SPECIALIST TEAM

SUPPORT SPECIALIST SUPERVISOR (1) Rita Walsh

SUPPORT SPECIALISTS (9FT, 2PT)

Susan Andrasko (50%) Jill Coats Lynn Coleman (N) Heidi Dockter (N) Amy Gratton Kathy Kiraly Andrea Marcks (50%) Jessica McGrath

Carol Norton Connie Olson Robin Schwartz

SUPPORT SPECIALIST TITLE IVE ELIGIBILITY (1PT)

Tracy Olejnik (50%)

* 1 Unclassified Worker

OFFICE SYSTEMS & CONFIDENTIAL RECORDS TEAM

OFFICE SYSTEMS & CONFIDENTIAL **RECORDS SUPERVISOR (1)** Tina Anderson

LEAD SECRETARY (1)

Jeni Giessel (N)

CLERK RECEPTIONIST (5)

Dawn Banerdt-Adams (N) Carissa Elandt Patti Houston Geri Langenfeld Kevin Lornson (N)

MEDICAL TRANSCRIPTIONIST (1 FT, 2PT)

Gigi Diakoff (75%) Dawn Krueger Anne Wachuta (37%)

WORD PROCESSING/MEDICAL **TRANSCRIPTIONIST (2)**

Amanda Peterson (N) Beverly Slusarksi

AODA/IDP SECRETARY (2)

Rachael Biggar Wendy Pollnow

SECRETARY (3)

Audrey Kramer (N) Lori Kubasta Patty Waldecker

SUPPORT SPECIALIST (1)

Maureen Johnson

CLERK TYPIST (1) Nancy Stachowiak

*2 Unclassified Workers

COMPARATIVE LEVY IMPACT VARIANCE SUMMARY

Budget Category	Dollar Amount	Percentage Change	Explanation
2015 Adopted Budget Levy	\$ (5,233,309)		Net Revenue
Revenue Changes:			
Total Revenue	\$ (61,374)	0.7%	Increase due to additional BCA funding from the State.
Expense Changes:			1% increase applied to 2015 wage levels for potential merit increases. Fringe benefits increased .05% for anticipated increase in costs.
Labor Costs	\$ 75,536	3.0%	Additional increase due to increase in temporary/unclassifed staff time for special projects.
Travel	\$ 1,755	10.0%	Increase related to attendance of professional staff development trainings, including auto allowance.
Capital	\$ •	0%	Continued effort to replace high mileage/aging vehicles - \$44,500 for (2) new vehicles.
Other Operating Expenses	\$ 4,398	0.7%	Immaterial increase.
Levy Impact - 2016 Proposed Budget	\$ 20,315	0.4%	Increase in Levy
2016 Tax Levy	\$ (5,212,994)		Net Revenue

	35 Equipment 42,101	34	33 Travel 16,815	32 Taxable Meals 210	31 Other Travel Exp 13	30 Lodging 1,300	29 Meals 237	Automobile Allowance 10	Registration Lutton	27 Registration Tuition 4,493	26	25 Labor Costs 2,443,078	24 Fringe Benefits 687,592	23 Comp Time 313	22 Overtime 17,815	21 Temporary Employees 29,496	20 Regular Pay 1,707,863	EXPENSES	17 TOTAL REVENUES (8,343,989)	16	15 Public Revenues (5,075)	11 Forms Copies Etc (5,075)	10	9 Intergovernmental (8,338,914)	8 WIMCR (770,308)	7 State-County Match (666,606)	6 SACWIS (392)	5 Grant-Long Term Supp Admin (535,500)	3 Grant - Income Maintenance (452,000)	2 Grant - Child Care Admin (52,000)	1 BCA State (5,862,109)	REVENUES	Account Actual	2013
1 43,413	1 43,413		5 15,798	0 418	3 18	0 906	7 123	9		3 5,311		8 2,410,294	2 678,373	3	5 5,209	6 58,748	3 1,667,960		9) (8,342,453)		5) (7,115)	5) (7,115)		4) (8,335,338)	8) (935,030)	6) (662,641)	2) -	0) (571,051)	0) (420,000)	0) (80,000)	9) (5,666,615)		Actual	2014
44,500	44,500		17,495	235	50	1,125	215	11,000	4,870	4,870		2,493,454	731,975		29,848	35,000	1,696,631		(8,380,350)		(870)	(870)		(8,379,480)	(700,000)	(662,106)	(400)	(623,000)	(393,675)	(103,533)	(5,896,766)		Budget	2015 Adopted
44,500	44,500		19,250	300	50	1,200	200	12,000	5,500	5,500		2,568,990	760,479	400	6,000	78,919	1,723,192		(8,441,724)		(1,500)	(1,500)		(8,440,224)	(700,000)	(665,858)	(400)	(625,219)	(389,127)	(109,427)	(5,950,193)		Budget	2016 Request
			1,755	65	,	75	(15)	1,000	630	630		75,536	28,504	400	(23,848)	43,919	26,561		(61,374)		(630)	(630)		(60,744)	,	(3,752)	,	(2,219)	4,548	(5,894)	(53,427)		Budget	Budget to 2016 Proposed
0.0%	0.0%		10.0%	27.7%	0.0%	6.7%	-7.0%	9.1%	12.9%	12.9%		3.0%	3.9%	NA	-79.9%	125.5%	1.6%		0.7%		72.4%	72.4%		0.7%	0.0%	0.6%	0.0%	0.4%	-1.2%	5.7%	0.9%		Budget	Budget to 2016 Budget to 2016 Proposed Proposed
	Two vehicle replacement (see inventory listing for detail).			Staff taxable meal expense per County policy.	Staff minor travel expense - parking fees etc per County policy.	Staff lodging expense for training/work travel per County policy.	Staff non-taxable meal expense per County policy.	Staff travel mileage reimbursement per County policy.	Staff training / conference for professional development.	Staff training / conference for professional development.			Calculated at the 2015 budgeted rate plus .05% increase for health insurance costs.	Comp hours paid out at as straight time.	County staff over time, budget based on actual historical experience in 2014.	Unclassified staff and hired temporary staff for special projects and unexpected vacancies.	1% applied to 2015 wage levels for potential merit increases.					Fee charges for copies of records requested by public.			Medicaid payment adjustment, based on actual cost, offset to BCA.	Funding from the State that can be used broadly for DHS service provision.	SACWIS Administrative funds.	Transfer from LTS (ADRC, CLTS, COP, FS) for support from staff in the Admin Division.	Transfer from ESD (Income Maint. Program) for support from staff in the Admin Division.	Transfer from ESD (Child Care Program) for support from staff in the Administration Division.	Funding from the State that can be used broadly for DHS service provision.		Explanations	

71 Small Equipment Technology	70 Small Equipment	69 Repair Maintenance Supplies	68 Refuse Collection	67 Publish Legal Notices	66 Prop Liab Insurance	65 Professional Service	64 Printing Supplies	63 Print Duplicate	62 Print Duplicate	61 Postage and Box Rent	60 Postage and Box Rent	58 Operating Licenses Fees	57 Office Supplies	56 Motor Fuel	55 Motor Fuel	54 Membership Dues	53 Medical Supplies	52 Medical and Dental	51 Medical and Dental	50 Maintenance Vehicles	49 Maintenance Buildings	47 Food	46 Fiber pole rental locates	45 Equipment Repairs	44 Equipment Repairs	43 Education Training	42 Data Processing	40 Computer Software	38 Advertising	37	Account
43,066	78,690		4,112	48	149,016	18,981	5,360	71,455	6,465	25,210	8,634	320	55,278	2,924	16,132	1,010	143		2,402	3,262		330	240	12,144	6,441	2,370	43,213	2,825	5,266		2013 Actual
33,310	87,299	,	2,537	50	153,552	3,378	4,420	62,653	10,022	28,785	5,248	200	55,354	3,327	14,073	615	86	341	2,142	5,074	1,980	230	240	12,639	,	5,917	45,049	150	4,154		2014 Actual
30,000	66,010	850	5,800	100	153,302	7,500	5,700	75,000	5,700	28,000	9,800	280	53,000	4,000	15,000	1,000	135	,	2,600	5,500	1,000	200	240	11,100	6,600	,	23,000	20,000	5,000		2015 Adopted Budget
35,000	75,000	300	5,000	100	154,000	6,000	5,300	65,000	7,300	30,000	8,500	300	55,000	4,000	15,000	1,000	150	300	2,600	5,500	1,000	200	240	12,500	5,000	5,000	23,000	1,000	4,000		2016 Request Budget
5,000	8,990	(550)	(800)	r	698	(1,500)	(400)	(10,000)	1,600	2,000	(1,300)	20	2,000	,		1	15	300	,	,	r	,		1,400	(1,600)	5,000		(19,000)	(1,000)		\$ Change From 2015 Budget to 2016 Proposed Budget
16.7%	13.6%	0.0%	-13.8%	0.0%	0.5%	-20.0%	-7.0%	-13.3%	28.1%	7.1%	-13.3%	7.1%	3.8%	0.0%	0.0%	0.0%	11.1%	NA	0.0%	0.0%	0.0%	0.0%	0.0%	12.6%	0.0%	NA	0.0%	-95.0%	-20.0%		% Change From 2015 Budget to 2016 Proposed Budget
Tele-communication devices (computer, phones, electronic devices) as needed.	Chairs, desks, tables cabinets, cubicles as needed.	Some building maintenance for unexpected repairs.	Contracted on-site confidential document shredding of case files.	Published legal notices for community hearings.	County-wide rate allocation per Finance Department.	On-site staff training events presenter fees.	Printing supplies; paper, toner, etc.	Multi-function (Print, Copy, FAX) machine charges per Finance lease contract, reduction due to reduction of color printing.	Utilization of external printer vendor per Purchasing Dept.	General Services USPS Postage / Shipping mail services.	Dept direct USPS postage/shipping and PO Box rental expense.	Notary Fees for DHS employees if required job function.	Routine office supplies and minor office equipment.	Fuel for county vehicles purchased from County Highway Dept.	Fuel for county vehicles purchased from private vendors.	WI Association and National Association of Counties.	County Bldg (O & N) on-site first aid supplies	Pre-employment testing and TB skin tests by County dept.	Pre-employment testing by outside provider.	Repairs/maintenance of county vehicles (non-highway mechanic).	Building maintenance costs not included in Facilities budget.	Non-employee community training, meetings / hearings.	Information System departmental charges.	Office equipment repairs (parts and labor) by County dept.	Office equipment repairs (parts and labor).	On-site, department sponsored employee training events.	Annual vendor software maintenance fees for eSACWIS, TCM, IMS21 (Imaging); TCM terminated 12/31/15.	Software customizations to meet reporting requirements IMS21 (Imaging); TCM terminated 12/31/15.	Yellow page ads and other advertising venues.		Explanations

80 L	79	78 T	77	76	75 V	74 T	73 T	72 S	i.
80 LEVY IMPACT		TOTAL EXPENSES		Other Operating Expenses	Vehicle Repairs	Telephone Supplies	73 Telephone- ALL TELEPHONE	Subscriptions	Account
(5,228,145)		3,115,844		613,851	1,035	1,304	45,781	395	2013 Actual
(5,262,867)		3,079,586		610,080	821	1,855	64,560	20	2014 Actual
(5,233,309)		3,147,041		591,592	1,500	2,500	50,900	275	2015 Adopted Budget
(5,212,994)		3,228,730		595,990	1,500	2,000	65,000	200	2016 Request Budget
20,315		81,689		4,398		(500)	14,100	(75)	\$ Change From 2015 Budget to 2016 Proposed Budget
0.4%		2.6%		0.7%	0.0%	-20.0%	27.7%	-27.3%	\$ Change % Change From 2015 From 2015 Budget to 2016 Budget to 2016 Proposed Proposed Budget Budget
					Repairs/maintenance of HS County vehicles by Highway Dept mechanics.	Various telephone supplies, interdept charge from Info Systems.	Tele-communication services (computer, phones, electronic devices).	Professional Human Services publications	Explanations

BEHAVIORAL HEALTH DIVISION MANAGER (1) Tom Saari

2015 ADOPTED BUDGET

As of 5/21/2015

FT = 75PT = 10

CLINICAL SUPERVISOR & CHIEF PSYCHOLOGIST (1) Mike Daehn, Ph.D.

*Not included in County TO count

**Represents 1 FT

AODA COUNSELOR TEAM

ADULT SUBSTANCE ABUSE/ SAFE STREETS SUPERVISOR (1) Carol Morack

AODA RESIDENT UNSELORS (4) COUNSELOR (1) Robin Tetzlaff

PROGRAM SPEC

Summit House

(3 FT, 2 PT)

B. Borcherdt (40%)

Kathy Gibson

Samantha Paugels

Laura Stark

VACANT (50%)

RESIDENT

PROGRAM PROF (1)

Megan Nienke

PSYCHIATRIC

NURSE (50%)

Jennifer Bell **

RELIEF PROG

SPECIALISTS

Unclassified*

Lynnel Arndt

Holly Fink

Jennifer Johnson

Amanda Rentmeester

Jazmyn Weinzatl

VACANT

VACANT

VACANT

Lynette Bauer Amy Geffers Tara Notzke J. Phillip (N)

SAFE STREETS CASE MGR (2) Jennifer Delfosse Michael Olig

PREVENTION SVC COORD (1) Dan Hinton

CRISIS, SUMMIT HOUSE, & TOWARD TOMMOROW TEAM

SUMMIT HOUSE & TOWARD TOMORROW COORDINATOR (1) John Sheehan

PROGRAM SPEC Toward Tomorrow (5 FT, 1 PT)

Ryan Bernhagen Heidi Galica **Brian Kienert Grea Steffes** Jodi Strzyzewski T. VanDerhei (50%)

RESIDENT PROGRAM PROF (1) Shaun Donohue

CRISIS TEAM SUPERVISOR (1) **Doug Brey**

MENTAL HEALTH **CRISIS WORKER (3)**

Mary Bolz Terri Boudreau Edna Kellev (N)

CRISIS WORKER AFTER HRS (5 PT)

Becky Allington (50%) Gary Ankarlo (25%) Jim Franson (25%) Jamie Hayes (80%) Michelle O'Neill (27%)

CRISIS WORKER AFTER HRS Unclassified* J. DeGroot (PT)

Heather Foust (PT)

CASE **MANAGEMENT &** COMMUNITY SUPPORT TEAM

CCS/CSP SUPERVISOR (2) Melissa Hoodie Jim Travis (N)

CSP PROF (7)

Peter Allington Rachel Kelbert (N) Diane Nourse S. Schneckenberg (N) Rosanne Smerling Linda Terrones (N) VACANT

TEAM CASE MGR (8)

Lou Frederick (N) Laura Frikart Mary Grundy Deb Nagel Alvssia Peterson Kristin Sparkman (N) Kimberly Tassoul (N) Chris Tylka

TEAM CASE MGR VOC SPEC (2)

AmySue Hartman Tricia Klemp (N)

LEAD MH TECH (1) Stacey Carlson

MH TECH (3) M. Kurzynske (N) Linda Steffes Kathy Tollard

FAMILY THERAPY TEAM

YOUTH MENTAL HEALTH SUPERVISOR (1) Tom Matczynski

PSYCHOTHERAPIST (4 FT, 1 PT)

PSYCHOTHERAPY

TEAM

ADULT

THERAPIST

SUPERVISOR (1)

George Benz

Joan Martzahl (N) K. Rasmussen P. Redlich-Stroik (N) Georgia Shaw (50%) Tammy Steier

BEHAVIOR SPECIALIST (1) Sandra Magnuson

FAMILY SVCS THERAPIST (3 FT, 1 PT)

Donna Depies Nicole Hernandez (N) Stacey Otto (50%) Luann Rodriguez (N)

INTENSIVE IN-HOME THERAPIST (3)

Katie Douglas Jennifer Long VACANT

INTENSIVE IN-HOME CASE MANAGER (3)

Troy Eckes Laura Sadler VACANT

CONTRACTED * (1) Jennifer Wellhoefer

YOUTH COMPREHENSIVE **COMMUNITY SVC** WORKER (3) Maggie Artez

Crystal Ludwig

Cristie Wheeler

STAFF **PSYCHIATRISTS** (2 FT)

MEDICAL TEAM

Michael Vicente, M.D. D. Zerrien, M.D.

CONTRACTED* (1 PT)

Kenneth Casimir, M.D.

ADVANCED PRACTICE **NURSE PRESCRIBER** (2)

B. Vanevenhoven Darren Vass

PSYCH NURSE (1.5 FT)

Jennifer Bell (50%) ** Joan Lee

LICENSED PRACT NURSE (1)

Bobbi Tatro

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BEHAVIORAL HEALTH SERVICES DIVISION COMPARATIVE LEVY IMPACT VARIANCE SUMMARY

Budget Category	Dollar Amount	Percentage Change	Explanation
2015 Adopted Budget Levy	\$ 7,490,594		Net Revenue
Revenue Changes:			
Total Revenue	\$ (229,788)	4.5%	Increase due to State providing match dollars for MA CCS program.
Expense Changes:			
Labor Costs	\$ 200,060	2.9%	1% increase applied to 2015 wage levels for potential merit increases. Fringe benefits increased .05% for anticipated increase in cost of health insurance. New positions include: (2) PT Mental Health Peer Specialists (1) FT Therapist, (-1) CSP Professional and (+1) Crisis/Case Manager).
Travel	\$ 13,250	11.8%	Increase for professional staff development trainings and New positions added in 2016 budget.
Capital	\$ -		Not Applicable.
Other Operating Expenses	\$ 37,361	0.7%	Immaterial change overall. Increase in Specialty Inpatient Hospital expenses, offset by decreases in General Hospital expenses due to the Affordable Care Act and expansion of hospital-based MA "Presumptive Eligibility."
Levy Impact - 2016 Proposed Budget	\$ 20,883	0.3%	Increase in Levy
2016 Tax Levy	\$ 7,511,477		Net Revenue

43	42 Labor Costs	41 Fringe Benefits		37 Temporary Employees	36 Regular Pay	35 EXPENSES	ယ	32 TOTAL REVENUES	31	30 Public Services	29 Third Party Insurance	28 State Fee Collections	27 Prior Year Contractual	26 OWI Assessment Fees	24 Collection Agency	23 Client Cost Shares Fees	22	21 Intergovernmental	18 OWI Municipality Fee	17 Non Resident	16 MA Targeted Case Mgmt		14 MA Inpatient	13 MA CSP Funds	12 MA Crisis MH Srvs	11 MA Comprehensive Comm Serv	10 Intoxicated Driver Program	9 IMD Reg Rel	8 IMD OBRA Relocations	7 Grant - Independent Living	6 Grant - Community Options	5 Drug Court Opiate Expansion	4 CSDRB	3 Certified Mental Health Program	2 Block Grant AODA	1 Block Grant MI	REVENUES	Account	
	5,931,848	1,597,811	8,380	86,708	4,238,949			(5,302,113)		(1,766,162)	(725,017)	(176,966)	(24,321)	(273,656)	(286,971)	(279,232)		(3,535,951)	(24,570)	(3,480)	(27,543)	(191,463)	(277,373)	(341,344)	(205,950)	(650,696)	(52,828)	(186,959)	(10,733)	(30,000)	(751,301)	(45,952)	(331,453)	(82,316)	(253,027)	(68,961)		Actual	2013
	6,374,265	1,680,573	8,148	104,574	4,580,969			(5,013,761)		(1,693,641)	(865,660)	(132,557)	,	(238,198)	(222,439)	(234,787)		(3,320,120)	(31,566)	,	(23,981)	(229,479)	(337,471)	(263,923)	(252,673)	(429,476)	(26,366)	(186,959)	(10,733)	(30,000)	(705,355)	(80,000)	(307,834)	(82,316)	(253,028)	(68,961)		Actual /	2014
	6,999,899	1,895,634	68,004	95,000	4,941,261			(5,090,675)		(1,715,000)	(700,000)	(180,000)		(270,000)	(275,000)	(290,000)		(3,375,675)	(30,000)	(5,000)	(28,000)	(244,853)	(245,000)	(350,000)	(225,000)	(587,084)	(50,000)	(188,000)	(10,750)		(600,000)	(80,000)	(330,000)	(80,000)	(253,027)	(68,961)		Adopted Budget	2015
	7,199,959	1,968,951	10,000	90,000	5,131,008			(5,320,463)		(1,630,000)	(800,000)	(170,000)		(260,000)	(150,000)	(250,000)		(3,690,463)	(30,000)	(5,000)	(28,000)	(250,000)	(280,000)	(315,000)	(275,000)	(837,411)	(30,000)	(186,959)	(10,733)	,	(648,326)	(80,000)	(310,000)	(82,316)	(253,027)	(68,691)		Adopted Budget Request Budget	2016
	200,060	73,317	(58,004)	(5,000)	189,747			(229,788)		85,000	(100,000)	10,000	,	10,000	125,000	40,000		(314,788)		,	,	(5,147)	(35,000)	35,000	(50,000)	(250,327)	20,000	1,041	17	,	(48,326)		20,000	(2,316)	1	270		Budget	\$ Change From 2015 Budget to 2016 Proposed
	2.9%	3.9%	-85.3%	-5.3%	3.8%			4.5%		-5.0%	14.3%	-5.6%	NA	-3.7%	-45.5%	-13.8%		9.3%	0.0%	0.0%	0.0%	2.1%	14.3%	-10.0%	22.2%	42.6%	-40.0%	-0.6%	-0.2%			0.0%	-6.1%	2.9%	0.0%	-0.4%		Budget	% Change From 2015 Budget to 2016 Proposed
		Calculated at the 2015 budgeted rate, plus .05% increase for health insurance costs.	County staff over time, budget based on actual historical experience.	Unclassified staff and staff hired to fill temporary needs: projects and unexpected vacancies.		1% increase applied to 2015 wage levels for potential merit increases. New positions include : (2) PT MH Peer					Private insurance collections for outpatient and inpatient services, including Specialty Hospitals.	HSD share of fees collected by Municipalities from OWI collections.	Audit related refunds, due to WCDHS, from contract providers.	Intoxicated Driver Program client assessment fees collected by Clinical Services.	Valley Credit collections from BH consumers (Inpatient billing) - anticipating rule changes from DHS.	Client cost shares for consumers in treatment, based on ATP.			Surcharge collected by Clerk of Courts for Intoxicated Drivers.	Funds non WI - resident hospitalization costs, when they occur.	Reimbursement from Medicaid for case mgmt team services provided by our staff.	Medicaid for clients receiving MH outpatient services from Clinical Services.	Medicaid for clients receiving specialty hospital services-IMD's- under 21 and over 64.	Medicaid for community services to persons w/ severe MH, when eligible.	Medicaid reimbursement for eligible services provided by our Crisis staff.	Increase in Youth CCS services (more county providers) and State providing the match dollars.	Supplemental State funding for Intoxicated Driver program treatment costs, allocation decreasing.	Nursing Home relocations of mental health consumers.	Funds Nursing Home relocations for mental health consumers.	Independent Living Grant no longer available to Counties.	COP eligible MH consumers receiving eligible services.	Drug Court Opiate Expansion grant, started in 2013.	Federal funding, based on gap between costs and MA paid.	Federal funding, based on gap between costs and MA CSP pmts.	Federal funds for AODA treatment services.	Federal funds for MH treatment services.		Explanations	

| A > > > > = = = = = = = = = = = = = = = | Account | 44 Registration Tuition | 45 Automobile Allowance | 46 Commercial Travel

 | 47 Meals

 | 48 Lodging | 49 Other Travel Exp | 50 Taxable Meals | 51 Travel
 | 52 | 53 Advertising | 54 Building Rental | 55 Collection Services | 56 Comm Based Res Facilit

 | 57 Community Residential S

 | 59 Consumer Program Expension | 60 Consumer Transportation

 | 61 Data Processing

 | 63 Emergency Medical Care | 64 Food
 | 65 General Hospital Psychia | 66 Heat | 67 Household Supplies
 | 68 Interpreter | 69 Maintenance Equipment
 | 70 Medical and Dental | 71 Medical Detoxification
 | 10 10 0 0 0 0 0 | /3 Medical Supplies | 73 Membership Dues | 73 medical supplies74 Membership Dues75 Office Supplies | 74 Membership Dues 75 Office Supplies 76 Operating Grants | 74 Membership Dues 75 Office Supplies 76 Operating Grants 77 Operating Licenses Fee: | 74 Membership Dues 75 Office Supplies 76 Operating Grants 77 Operating Licenses Fees 78 Other Contract Serv | 7.3 Medical Supplies 7.4 Membership Dues 7.5 Office Supplies 7.6 Operating Grants 7.7 Operating Licenses Fees 7.8 Other Contract Serv 7.9 Outpatient Services | 7.3 Medical Supplies 7.4 Membership Dues 7.5 Office Supplies 7.6 Operating Grants 7.7 Operating Licenses Fees 7.8 Other Contract Serv 7.9 Outpatient Services 8.0 Power and Light
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| 2013
Actual | Actual | 24,324 | 76,267 | 385

 | 2,052

 | 7,253 | 105 | 643 | 111,030
 | | 1,216 | 65,556 | 67,729 |

 |

 | |

 | 696

 | 34,805 | 31,184
 | atric 407,055 | 3,505 | 9,667
 | 6,664 | 262
 | 48,850 | 211,157
 | 65,892 | 8,915 | 409 | | 20,000 | | | |
 | | | A 1 2 |
| | Actual | 26,155 | 82,249 | 598

 | 1,789

 | 7,963 | 44 | 975 | 119,771
 | | 444 | 65,556 | 55,012 | 846,727

 | 561,053

 | 3,463 | 2,155

 | 744

 | 16,932 | 29,148
 | 220,336 | 5,587 | 9,285
 | 9,923 | 178
 | 47,446 | 29,021
 | 44,356 | 11,030 | 49 | 20,000 | 6,679 | 33,375 | 126,252 | 9,107 | 100 000
 | CCC,OUT | 7,328 | 7,328 |
| 2015 | Adopted budget r | 26,000 | 80,000 | 1,200

 | 2,000

 | 2,000 | 100 | 600 | 111,900
 | | 1,500 | 66,000 | 64,900 | 1,150,000

 | 433,000

 | 3,600 | 2,500

 | 1

 | 40,000 | 28,000
 | 390,000 | 3,700 | 10,000
 | 6,000 | 500
 | 56,000 | 210,000
 | 75,000 | 3,000 | 220 | 20,000 | 6,500 | 40,000 | 250,000 | 12,000 | 200,000
 | 9.000 | -1 | 425,000 |
| | request budget | 27,000 | 83,000 | 3,000

 | 2,500

 | 8,500 | 150 | 1,000 | 125,150
 | | 1,000 | 75,000 | 36,000 | 1,000,000

 | 525,000

 | 3,500 | 2,500

 | 1,000

 | 25,000 | 30,000
 | 300,000 | 6,000 | 10,000
 | 9,500 | 250
 | 50,000 | 100,000
 | 60,000 | 12,000 | 100 | 20,000 | 7,000 | 118,000 | 225,000 | 10,000 | 175,000
 | 7,500 | | 450,000 |
| \$ Change From
2015 Budget to
2016 Proposed | Budget | 1,000 | 3,000 | 1,800

 | 500

 | 6,500 | 50 | 400 | 13,250
 | | (500) | 9,000 | (28,900) | (150,000)

 | 92,000

 | (100) | ,

 | 1,000

 | (15,000) | 2,000
 | (90,000) | 2,300 | 1
 | 3,500 | (250)
 | (6,000) | (110,000)
 | (15,000) | 9,000 | (120) | , | 500 | 78,000 | (25,000) | (2,000) | (25,000)
 | (1,500) | 35 000 | 25,000 |
| % Change From
2015 Budget to
2016 Proposed | pudget | 3.8% | 3.8% | 150.0%

 | 25.0%

 | 325.0% | 50.0% | 66.7% | 11.8%
 | | -33.3% | 13.6% | -44.5% | -13.0%

 | 21.2%

 | -2.8% | 0.0%

 | NA

 | -37.5% | 7.1%
 | -23.1% | 62.2% | 0.0%
 | 58.3% | -50.0%
 | -10.7% | -52.4%
 | -20.0% | 300.0% | -54.5% | 0.0% | 7.7% | 195.0% | -10.0% | -16.7% | -12.5%
 | -16.7% | 1 | 5.9% |
| | Explanations | Staff training / conference for professional development. | Staff travel mileage reimbursement per County policy; new staff. | Staff commercial travel per County policy and psychiatrist employment contracts.

 | Staff non-taxable meal expense per County policy.

 | Staff lodging for out of town travel per County policy and psychiatrist employment contracts. | Staff minor travel expense - parking fees etc per County policy. | Staff taxable meal expense per County policy. |
 | | Staff recruitment - specialized mailings or professional journal ads. | Summit House (county operated crisis diversion ctr) and Toward Tomorrow (county operated GH). | Valley Credit collection fees, reduction relates to anticipated change in billing rules by DHS. | MH/AODA consumers' residential care.

 | MH consumers, eligible for COP funding, needing residential care.

 | Client related miscellaneous expenses. | Client related transportation expense.

 | Information Systems Dept data processing charge.

 | Emergency room care for MH and AODA population, decreased for effect of MA Presumptive Eligibility. | Summit House (county operated crisis diversion ctr) and Toward Tomorrow (county operated GH).
 | General hospital based acute psychiatric inpatient services, decreased for effect of MA Presumptive Eligibility. | Summit House (county operated crisis diversion ctr) and Toward Tomorrow (county operated GH). | Summit House (county operated crisis diversion ctr) and Toward Tomorrow (county operated GH).
 | Mandated, contracted service, mostly Spanish and Hmong languages. | Minor equipment purchases specifically for the BH Division.
 | Lab work to monitor County prescribed meds and Drug Court labs. | Hospital based AODA detoxification treatment services, decreased for effect of MA Presumptive Eligibility.
 | Reduction in county subsidized meds for indigents by utilizing other State/Fed funded programs. | UW-GB NEW Partnership Training and WI Association dues. | Program specific purchases of office supplies. | Prevention program grants to non-profit community agencies. | State of WI Licensing / Cert fees for Summit, TT and MA programs. | Peer Specialist at Options and contracted MH Therapist, transferred from CW budget. | AODA outpatient treatment services (counseling), decreased for effect of MA Presumptive Eligibility. | Commit Harris (notint) appreted arisis dispersion at land. Toward Tomorrow (notint) appreted CHI | Sufficient riouse (county operated crisis diversion on) and income (county operated on).
 | Contracted Psychiatrists to primarily serve children. | Contracted Psychiatrists to primarily serve children. Medical malpractice Insurance (Psychiatrists & Nurse Prescriber). | Contracted Psychiatrists to primarily serve children. Medical malpractice Insurance (Psychiatrists & Nurse Prescriber). AODA residential inpatient services, anticipating increase in need. |
| Registration Tulidon Automatical Travel Registration Tulidon Automatical Travel Registration Tulidon Automatical Travel Automat | Registration Tuition Autimorbile Alivavance Autimorbile Alivavance Autimorbile Alivavance Autimorbile Alivavance Autimorbile Alivavance Commercial Travel Autimorbile Alivavance Autimorbile Alivavance Commercial Travel Autimorbile Alivavance Autimorbile Alivavance Community Residential Svcs Community Residential Svc | Automaticie Allowance 76,267 82,248 80,000 83,000 3,000 3,00% Automaticie Travel 385 2,052 1,989 2,000 2,000 2,000 150,00% Abeals 2,052 1,789 2,000 2,000 2,000 150,00% Abeals 2,052 1,789 2,000 2,000 8,500 25,00% Abeals 2,052 1,789 2,000 8,500 3,25,00% Abovertising 100 100 100 100 100 100 100 100 100 10 | Commercial Travel Meals Lodging Lodgin | Meals 2,052 1,789 2,000 2,500 5,50 5,50% Lodging 7,255 7,255 7,265 7,265 7,265 2,00 8,50 5,50 5,50% Tavable Meals 643 975 640 1,00 150 50 50,0% Advertising Ramial 65,56 65,566 65,566 66,500 75,000 1,000 400 1,33% Building Ramial 65,566 65,566 65,566 66,500 75,000 9,000 13,3% Collection Services 67,729 55,012 64,900 35,000 (50,00) 13,3% Community Residential Svice 41,743 55,012 64,900 3,500 (150,000) 13,0% Community Residential Svice 41,743 55,012 64,900 3,500 (150,000) 13,0% Community Residential Svice 41,743 3,483 3,483 3,600 3,500 (100,000) 12,0% Community Residential Residential Svice 4,743 3,483

 | Lodging 7,253 7,963 2,000 8,500 6,500 325,0% Other Travel Exp 105 44 40 105 40 50 50,0% Tavalele Meals 643 975 600 1,000 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 413,8% Building Randal 65,556 65,556 66,000 75,000 9,000 13,8% Collection Services 67,729 55,012 1,150,000 1,000 1,000 1,38% Collection Services 67,729 55,012 433,000 55,000 25,000 22,000 13,8% Consumer Program Experies 4,078 56,103 3,4803 40,000 30,000 25,000 212,8% Consumer Program Experies 4,078 3,4805 <t< td=""><td>Other Travel Exp 105 44 100 150 50 % Travel 11,030 119,771 111,900 1,000 400 60,7% Advertising 1,120 119,771 111,900 1,250 1,250 13,280 11,8% Collection Services 67,728 65,566 66,000 75,000 400 66,7% Comm Based Res Facility 999,389 848,727 1,150,000 1,000 20,000 13,3% Community Residential Svrs 417,439 846,727 1,150,000 3,500 (100) -2,8% Consumer Program Expenses 4,078 3,463 3,600 3,500 (100) -2,8% Consumer Transportation 3,533 2,155 2,500 2,500 -1,000 -2,8% Consumer Transportation 3,533 2,155 2,500 3,500 (100) -2,8% Consumer Transportation 47,436 16,932 40,000 2,500 -1,000 -2,2% Consum Based Res Eacility 3,553</td><td>Travel 6.3 975 6.00 1,00 40 66.7% Travel 111,020 119,771 111,900 125,150 1,250 11,280 Advertising Authority 1,216 444 1,500 125,150 13,280 11,286 Building Rental 65,556 65,556 65,556 66,000 75,000 9,000 13,8% Collection Services 67,729 55,012 64,900 38,000 28,000 13,6% Community Residential Svs 417,430 561,653 43,000 25,500 92,000 21,2% Consumer Transportation 3,553 2,155 2,500 2,000 7,2% Consumer Transportation 3,563 2,155 2,500 2,000 7,2% Consumer Transportation 3,563 2,155 2,500 2,000 7,00% Consumer Transportation 34,865 16,932 40,000 2,500 1,000 7,00 Consumer Transportation 3,567 2,938 2,000 3,000<</td><td>Travel 111,030 119,771 111,900 125,150 13,250 13,8% Advertising 1,216 444 1,500 1,000 (500) -33.3% Collection Services 65,556 65,556 66,000 75,000 9,000 13.6% Community Residential Svcs 417,430 56,152 64,900 36,000 (50,00) -13.6% Consumer Program Expenses 4,078 56,153 433,000 555,000 92,000 21.3% Consumer Transportation 3,463 33,000 555,000 92,000 21.3% Consumer Transportation 3,463 33,000 25,000 1,000 4.0% Consumer Program Expenses 4,078 34,835 2,550 2,500 1,000 4.0% Consumer Program Expenses 4,078 3,483 33,000 25,000 1,000 2.28% Consumer Hospital Psychiatric 407,055 22,038 30,000 25,000 1,000 2,00% Heat 1,000 3,148 3</td><td>Advertising 1,216 444 1,500 1,000 53.3% Building Rental 65,556 65,556 66,000 75,000 9,000 13.6% Collection Services 67,729 55,012 64,900 1,000,000 (28,900) 44.5% Community Residential Sives 417,430 561,053 433,000 525,000 20,000 13.0% Consumer Program Expenses 4,078 3,463 3,800 525,000 2,000 22,8% Consumer Program Expenses 4,078 3,463 3,600 525,000 2,000 22,8% Consumer Program Expenses 4,078 3,463 3,600 3,500 (15,000) -2,8% Consumer Program Expenses 4,078 3,463 3,600 3,500 (15,000) -2,8% Consumer Program Expenses 4,078 3,463 3,600 3,500 2,500 1,500 3,5% Food 3,184 29,148 20,000 30,000 2,000 7,7% House 4,144</td><td>Advertising Advertising Holland Hollan</td><td>Building Rential 65,566 65,566 66,000 75,000 9,00 13.6% Collection Services 67,729 55,012 64,900 35,000 (28,900) 44,5% Community Residential Svcs 417,430 561,053 433,000 555,000 92,000 21,2% Consumer Transportation 3,533 2,155 2,500 2,500 92,000 21,2% Consumer Transportation 3,533 2,155 2,500 3,500 (100) -2.8% Consumer Transportation 34,805 3,463 3,600 3,500 (100) -2.8% Consumer Transportation 34,805 16,932 40,000 2,500 (100) -2.3% Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital
Psychiatric 407,055 22,336 390,000 300,000 2,000 7.1% Heust 407,055 2,283 40,000 30,000 (90,000) -2.3% Heust 40,000</td><td>Collection Services 67,729 55,012 64,900 36,000 (28,900) 44.5% Comm Based Res Facility 417,430 846,727 1,150,000 1,000,000 (150,000) -13.0% Consumer Program Expenses 4,078 561,053 433,00 525,000 92,000 21.2% Consumer Program Expenses 4,078 3,463 3,500 55,000 92,000 22.8% Consumer Program Expenses 4,078 3,463 3,500 2,500 92,000 2.2% Consumer Program Expenses 4,078 3,463 3,500 2,500 10,00 2.28% Consumer Transportation 3,563 2,155 2,500 2,500 10,000 -2.0% Energency Medical Care 34,865 16,932 40,000 30,000 2,000 7,7% Energency Medical Care 31,144 29,148 28,000 30,000 2,500 7,7% Energency Medical Care 31,144 29,148 28,000 30,000 2,500 2,300 2,300</td><td>Comm Based Res Facility 999,389 846,727 1,150,000 1,000,000 (150,000) -13.0% Community Residential Svcs 417,430 561,053 433,000 555,000 92,000 21.2% Consumer Tengram Expenses 4,078 3,483 3,600 3,500 (100) 22.8% Consumer Transportation 3,553 2,155 2,500 2,500 - 0,0% Emergency Medical Care 696 7,44 - 1,000 40,000 25,000 1,000 NA Heat 31,184 28,148 30,000 300,000 20,000 7,1% Household Supplies 9,667 9,285 10,000 300,000 20,000 7,1% Heat 3,505 5,587 3,700 6,000 2,300 62,2% Household Supplies 9,667 9,285 10,000 10,000 -7,7% Medical Devolification 211,157 29,021 210,000 100,000 (10,000) -52,4% Medical Supplies <</td><td>Community Residential Svcs 417,430 561,053 433,000 525,000 92,000 21.2% Consumer Program Expensess 4,078 3,463 3,560 3,500 (100) -2.8% Consumer Transportation 6,953 2,155 2,26 0.0% 1,000 -0.0% Data Processing 696 744 - 1,000 1,000 -37.5% Emergency Medical Care 34,805 16,932 40,000 25,000 (15,000) -37.5% Food 31,184 29,148 28,000 30,000 2,000 23,1% Heart 407,055 220,336 390,000 30,000 2,000 23,1% Heart 6,664 9,923 6,000 9,500 3,500 58,3% Interpreter 6,664 9,923 6,000 9,500 3,500 58,3% Medical Detoxification 28,15 17,8 50,000 50,000 (10,000) -52,4% Membership Grants 65,882 43,36 75,000<!--</td--><td>Consumer Program Expenses 4,078 3,463 3,600 3,500 4,00 2.8% Consumer Transportation 3,553 2,155 2,500 2,500 - 0,0% Data Processing 696 7,44 - 1,000 1,000 1,00 Emergency Medical Care 34,805 16,932 40,000 25,000 (15,000) 37.5% Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 220,336 390,000 300,000 (90,000) -23.1% Heat 29,667 9,283 6,000 300,000 (90,000) -23.1% Heat 29,673 9,283 6,000 9,500 3,500 62.2% Household Supplies 9,664 9,923 6,000 9,500 3,500 62.2% Medical Datoxification 211,157 29,021 210,000 50,000 (15,000) -50,0% Membership Grants 8,915 11,030 3</td><td>Consumer Transportation 3,553 2,155 2,500 2,500 - 0.0% Data Processing 696 744 - 1,000 1,000 NA Emergency Medical Care 34,805 16,932 40,000 25,000 15,000 .37.5% Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 220,336 390,000 300,000 2,000 7.1% Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,285 10,000 9,500 2,300 62.2% Healthand Dental 48,850 47,446 56,000 9,500 60,000 - 0.0% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52,4% Membership Dues 65,892 44,356 75,000 60,000 (15,000) -20,0% Office Supplies 20,00 20,</td><td>Data Processing 696 7.44 - 1,000 1,00 A Emergency Medical Care 34,805 16,932 40,000 25,000 (15,000) -37.5% Food 31,184 29,148 28,000 30,000 20,000 -7.1% General Hospital Psychiatric 407,055 220,336 390,000 300,000 2,300 23.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Interpreter 6,664 9,285 10,000 10,000 - 0,0% Maintenance Equipment 282 178 500 250 650,0% 50,0% Medical Detoxification 282 178 50,00 9,500 60,000 -50,0% Membership Drues 65,892 44,356 75,00 60,00 (15,000) -22,0% Membership Drues 8,915 11,030 3,00 12,00 9,00 9,00 -20,0% Membership Drues 20,00 20,00 20,00<td>Emergency Medical Care 34,805 16,932 40,000 25,000 (15,000) -37.5% Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 220,336 390,000 30,000 (90,000) -23.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 9,500 2,300 50.2% Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Medical Detoxification 211,157 29,021 210,000 10,000 (10,000) -22,4% Medical Detoxification 65,892 47,446 56,000 60,000 (15,000) -22,4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -22,4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -22,4% Medical Supplies 65,992</td><td>Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 220,336 390,000 300,000 (90,000) -23.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52,4% Membership Dues 65,892 44,356 75,000 60,000 (15,000) -20,0% Office Supplies 8,915 11,030 3,000 12,000 9,000 300,0% Office Supplies 8,915 11,030 3,000 12,000 9,000 300,0% Original Services 13,121 6,679</td><td>General Hospital Psychiatric 407,055 220,336 390,000
 300,000 (90,000) -23.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 - 0,0% Interpreter 6,664 9,923 6,000 9,500 35,00 58.3% Maintenance Equipment 262 178 500 250 (250) 50.0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 50,000 (110,000) 52.4% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 20,000 - 0.0% Operating Grants 20,000 20,000 7,000</td><td>Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,285 10,000 10,000 - 0.0% Maintenance Equipment 262 178 500 250 (250) -50.0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -52,4% Membership Dues 8,915 11,030 3,000 12,000 100,000 (15,000) -52,4% Membership Grants 20,000 20,000 20,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (15,000) -54.5% Operating Crants 20,000 20,000 7,000 500 7.7% Outpatient Services 13,121 6,679 6,500 7,000<</td><td>Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Maintenance Equipment 262 178 500 250 (250) -50.0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 (10,000) -22.0% Membership Grantis 20,000 20,000 12,000 100,000 (15,000) -54.5% Office Supplies 409 20,000 20,000 - 0,0% -54.5% Operating Grantis 20,000 20,000 7,000 500 7.7% -0.0% Outpatient Services 229,34 126,252</td><td>Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Maintenance Equipment 262 178 500 250 (250) -50.0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Office Supplies 409 49 220 100 (120) -54.5% Office Supplies 20,000 20,000 20,000 20,000 - 0.0% Office Supplies 13,121 6,679 6,500 7,000 500 7.7% Operating Licenses Fees 13,121 6,679 6,500</td><td>Maintenance Equipment 262 178 500 250 (250) -50.0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Crants 20,000 20,000 20,000 - 0.0% - Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Professional Service 114,597</td><td>Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 25,000 10,00% Prop Liab Insurance 114,597 106,555 200,000 175,000 25,000 -12.5% Prop Liab Insurance 148,261<</td><td>Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Prop Liab Insurance 114,597 106,555 200,000 175,000 (25,000) -12.5% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 -59%</td><td>Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Professional Services 11,862 9,107 12,000 175,000 (25,000) -16.7% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9%</td><td>Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920
33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 175,000 (25,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (15,00) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 -25,0%</td><td>Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 175,000 (25,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0%</td><td>Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9%</td><td>Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0%</td><td>Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0%</td><td>Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0%</td><td>Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0%</td><td>Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0%</td><td>Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0%</td><td>Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0%</td><td>Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0%</td><td></td></td></td></t<> | Other Travel Exp 105 44 100 150 50 % Travel 11,030 119,771 111,900 1,000 400 60,7% Advertising 1,120 119,771 111,900 1,250 1,250 13,280 11,8% Collection Services 67,728 65,566 66,000 75,000 400 66,7% Comm Based Res Facility 999,389 848,727 1,150,000 1,000 20,000 13,3% Community Residential Svrs 417,439 846,727 1,150,000 3,500 (100) -2,8% Consumer Program Expenses 4,078 3,463 3,600 3,500 (100) -2,8% Consumer Transportation 3,533 2,155 2,500 2,500 -1,000 -2,8% Consumer Transportation 3,533 2,155 2,500 3,500 (100) -2,8% Consumer Transportation 47,436 16,932 40,000 2,500 -1,000 -2,2% Consum Based Res Eacility 3,553 | Travel 6.3 975 6.00 1,00 40 66.7% Travel 111,020 119,771 111,900 125,150 1,250 11,280 Advertising Authority 1,216 444 1,500 125,150 13,280 11,286 Building Rental 65,556 65,556 65,556 66,000 75,000 9,000 13,8% Collection Services 67,729 55,012 64,900 38,000 28,000 13,6% Community Residential Svs 417,430 561,653 43,000 25,500 92,000 21,2% Consumer Transportation 3,553 2,155 2,500 2,000 7,2% Consumer Transportation 3,563 2,155 2,500 2,000 7,2% Consumer Transportation 3,563 2,155 2,500 2,000 7,00% Consumer
Transportation 34,865 16,932 40,000 2,500 1,000 7,00 Consumer Transportation 3,567 2,938 2,000 3,000< | Travel 111,030 119,771 111,900 125,150 13,250 13,8% Advertising 1,216 444 1,500 1,000 (500) -33.3% Collection Services 65,556 65,556 66,000 75,000 9,000 13.6% Community Residential Svcs 417,430 56,152 64,900 36,000 (50,00) -13.6% Consumer Program Expenses 4,078 56,153 433,000 555,000 92,000 21.3% Consumer Transportation 3,463 33,000 555,000 92,000 21.3% Consumer Transportation 3,463 33,000 25,000 1,000 4.0% Consumer Program Expenses 4,078 34,835 2,550 2,500 1,000 4.0% Consumer Program Expenses 4,078 3,483 33,000 25,000 1,000 2.28% Consumer Hospital Psychiatric 407,055 22,038 30,000 25,000 1,000 2,00% Heat 1,000 3,148 3 | Advertising 1,216 444 1,500 1,000 53.3% Building Rental 65,556 65,556 66,000 75,000 9,000 13.6% Collection Services 67,729 55,012 64,900 1,000,000 (28,900) 44.5% Community Residential Sives 417,430 561,053 433,000 525,000 20,000 13.0% Consumer Program Expenses 4,078 3,463 3,800 525,000 2,000 22,8% Consumer Program Expenses 4,078 3,463 3,600 525,000 2,000 22,8% Consumer Program Expenses 4,078 3,463 3,600 3,500 (15,000) -2,8% Consumer Program Expenses 4,078 3,463 3,600 3,500 (15,000) -2,8% Consumer Program Expenses 4,078 3,463 3,600 3,500 2,500 1,500 3,5% Food 3,184 29,148 20,000 30,000 2,000 7,7% House 4,144 | Advertising Advertising Holland Hollan | Building Rential 65,566 65,566 66,000 75,000 9,00 13.6% Collection Services 67,729 55,012 64,900 35,000 (28,900) 44,5% Community Residential Svcs 417,430 561,053 433,000 555,000 92,000 21,2% Consumer Transportation 3,533 2,155 2,500 2,500 92,000 21,2% Consumer Transportation 3,533 2,155 2,500 3,500 (100) -2.8% Consumer Transportation 34,805 3,463 3,600 3,500 (100) -2.8% Consumer Transportation 34,805 16,932 40,000 2,500 (100) -2.3% Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 22,336 390,000 300,000 2,000 7.1% Heust 407,055 2,283 40,000 30,000 (90,000) -2.3% Heust 40,000 | Collection Services 67,729 55,012 64,900 36,000 (28,900) 44.5% Comm Based Res Facility 417,430 846,727 1,150,000 1,000,000 (150,000) -13.0% Consumer Program Expenses 4,078 561,053 433,00 525,000 92,000 21.2% Consumer Program Expenses 4,078 3,463 3,500 55,000 92,000 22.8% Consumer Program Expenses 4,078 3,463 3,500 2,500 92,000 2.2% Consumer Program Expenses 4,078 3,463 3,500 2,500 10,00 2.28% Consumer Transportation 3,563 2,155 2,500 2,500 10,000 -2.0% Energency Medical Care 34,865 16,932 40,000 30,000 2,000 7,7% Energency Medical Care 31,144 29,148 28,000 30,000 2,500 7,7% Energency Medical Care 31,144 29,148 28,000 30,000 2,500 2,300 2,300 | Comm Based Res Facility 999,389 846,727 1,150,000 1,000,000 (150,000) -13.0% Community Residential Svcs 417,430 561,053 433,000 555,000 92,000 21.2% Consumer Tengram Expenses 4,078 3,483 3,600 3,500 (100) 22.8% Consumer Transportation 3,553 2,155 2,500 2,500 - 0,0% Emergency Medical Care 696 7,44 - 1,000 40,000 25,000 1,000 NA Heat 31,184 28,148 30,000 300,000 20,000 7,1% Household Supplies 9,667 9,285 10,000 300,000 20,000 7,1% Heat 3,505 5,587 3,700 6,000 2,300 62,2% Household Supplies 9,667 9,285 10,000 10,000 -7,7% Medical Devolification 211,157 29,021 210,000 100,000 (10,000) -52,4% Medical Supplies < | Community Residential Svcs 417,430 561,053 433,000 525,000 92,000 21.2% Consumer Program Expensess 4,078 3,463 3,560 3,500 (100) -2.8% Consumer Transportation 6,953 2,155 2,26 0.0% 1,000 -0.0% Data Processing 696 744 - 1,000 1,000 -37.5% Emergency Medical Care 34,805 16,932 40,000 25,000 (15,000) -37.5% Food 31,184 29,148 28,000 30,000 2,000 23,1% Heart 407,055 220,336 390,000 30,000 2,000 23,1% Heart 6,664 9,923 6,000 9,500 3,500 58,3% Interpreter 6,664 9,923 6,000 9,500 3,500 58,3% Medical Detoxification 28,15 17,8 50,000 50,000 (10,000) -52,4% Membership Grants 65,882 43,36 75,000 </td <td>Consumer Program Expenses 4,078 3,463 3,600 3,500 4,00 2.8% Consumer Transportation 3,553 2,155 2,500 2,500 - 0,0% Data Processing 696 7,44 - 1,000 1,000 1,00 Emergency Medical Care 34,805 16,932 40,000 25,000 (15,000) 37.5% Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 220,336 390,000 300,000 (90,000) -23.1% Heat 29,667 9,283 6,000 300,000 (90,000) -23.1% Heat 29,673 9,283 6,000 9,500 3,500 62.2% Household Supplies 9,664 9,923 6,000 9,500 3,500 62.2% Medical Datoxification 211,157 29,021 210,000 50,000 (15,000) -50,0% Membership Grants 8,915 11,030 3</td> <td>Consumer Transportation 3,553 2,155 2,500 2,500 - 0.0% Data Processing 696 744 - 1,000 1,000 NA Emergency Medical Care 34,805 16,932 40,000 25,000 15,000 .37.5% Food 31,184 29,148 28,000 30,000 2,000 7.1%
 General Hospital Psychiatric 407,055 220,336 390,000 300,000 2,000 7.1% Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,285 10,000 9,500 2,300 62.2% Healthand Dental 48,850 47,446 56,000 9,500 60,000 - 0.0% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52,4% Membership Dues 65,892 44,356 75,000 60,000 (15,000) -20,0% Office Supplies 20,00 20,</td> <td>Data Processing 696 7.44 - 1,000 1,00 A Emergency Medical Care 34,805 16,932 40,000 25,000 (15,000) -37.5% Food 31,184 29,148 28,000 30,000 20,000 -7.1% General Hospital Psychiatric 407,055 220,336 390,000 300,000 2,300 23.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Interpreter 6,664 9,285 10,000 10,000 - 0,0% Maintenance Equipment 282 178 500 250 650,0% 50,0% Medical Detoxification 282 178 50,00 9,500 60,000 -50,0% Membership Drues 65,892 44,356 75,00 60,00 (15,000) -22,0% Membership Drues 8,915 11,030 3,00 12,00 9,00 9,00 -20,0% Membership Drues 20,00 20,00 20,00<td>Emergency Medical Care 34,805 16,932 40,000 25,000 (15,000) -37.5% Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 220,336 390,000 30,000 (90,000) -23.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 9,500 2,300 50.2% Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Medical Detoxification 211,157 29,021 210,000 10,000 (10,000) -22,4% Medical Detoxification 65,892 47,446 56,000 60,000 (15,000) -22,4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -22,4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -22,4% Medical Supplies 65,992</td><td>Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 220,336 390,000 300,000 (90,000) -23.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52,4% Membership Dues 65,892 44,356 75,000 60,000 (15,000) -20,0% Office Supplies 8,915 11,030 3,000 12,000 9,000 300,0% Office Supplies 8,915 11,030 3,000 12,000 9,000 300,0% Original Services 13,121 6,679</td><td>General Hospital Psychiatric 407,055 220,336 390,000 300,000 (90,000) -23.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 - 0,0% Interpreter 6,664 9,923 6,000 9,500 35,00 58.3% Maintenance Equipment 262 178 500 250 (250) 50.0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 50,000 (110,000) 52.4% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 20,000 - 0.0% Operating Grants 20,000 20,000 7,000</td><td>Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,285 10,000 10,000 - 0.0% Maintenance Equipment 262 178 500 250 (250) -50.0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -52,4% Membership Dues 8,915 11,030 3,000 12,000 100,000 (15,000) -52,4% Membership Grants 20,000 20,000 20,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (15,000) -54.5% Operating Crants 20,000 20,000 7,000 500 7.7% Outpatient Services 13,121 6,679 6,500 7,000<</td><td>Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Maintenance Equipment 262 178 500 250 (250) -50.0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 (10,000) -22.0% Membership Grantis 20,000 20,000 12,000 100,000 (15,000) -54.5% Office Supplies 409 20,000 20,000 - 0,0% -54.5% Operating Grantis 20,000 20,000 7,000 500 7.7% -0.0% Outpatient Services 229,34 126,252</td><td>Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Maintenance Equipment 262 178 500 250 (250) -50.0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Office Supplies 409 49 220 100 (120) -54.5% Office Supplies 20,000 20,000 20,000 20,000 - 0.0% Office Supplies 13,121 6,679 6,500 7,000 500 7.7% Operating Licenses Fees 13,121 6,679 6,500</td><td>Maintenance Equipment 262 178 500 250 (250) -50.0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Crants 20,000 20,000 20,000 - 0.0% - Operating Licenses Fees
13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Professional Service 114,597</td><td>Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 25,000 10,00% Prop Liab Insurance 114,597 106,555 200,000 175,000 25,000 -12.5% Prop Liab Insurance 148,261<</td><td>Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Prop Liab Insurance 114,597 106,555 200,000 175,000 (25,000) -12.5% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 -59%</td><td>Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Professional Services 11,862 9,107 12,000 175,000 (25,000) -16.7% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9%</td><td>Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 175,000 (25,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (15,00) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 -25,0%</td><td>Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 175,000 (25,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0%</td><td>Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9%</td><td>Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0%</td><td>Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0%</td><td>Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0%</td><td>Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5%
 Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0%</td><td>Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0%</td><td>Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0%</td><td>Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0%</td><td>Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0%</td><td></td></td> | Consumer Program Expenses 4,078 3,463 3,600 3,500 4,00 2.8% Consumer Transportation 3,553 2,155 2,500 2,500 - 0,0% Data Processing 696 7,44 - 1,000 1,000 1,00 Emergency Medical Care 34,805 16,932 40,000 25,000 (15,000) 37.5% Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 220,336 390,000 300,000 (90,000) -23.1% Heat 29,667 9,283 6,000 300,000 (90,000) -23.1% Heat 29,673 9,283 6,000 9,500 3,500 62.2% Household Supplies 9,664 9,923 6,000 9,500 3,500 62.2% Medical Datoxification 211,157 29,021 210,000 50,000 (15,000) -50,0% Membership Grants 8,915 11,030 3

 | Consumer Transportation 3,553 2,155 2,500 2,500 - 0.0% Data Processing 696 744 - 1,000 1,000 NA Emergency Medical Care 34,805 16,932 40,000 25,000 15,000 .37.5% Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 220,336 390,000 300,000 2,000 7.1% Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,285 10,000 9,500 2,300 62.2% Healthand Dental 48,850 47,446 56,000 9,500 60,000 - 0.0% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52,4% Membership Dues 65,892 44,356 75,000 60,000 (15,000) -20,0% Office Supplies 20,00 20, | Data Processing 696 7.44 - 1,000 1,00 A Emergency Medical Care 34,805 16,932 40,000 25,000 (15,000) -37.5% Food 31,184 29,148 28,000 30,000 20,000 -7.1% General Hospital Psychiatric 407,055 220,336 390,000 300,000 2,300 23.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Interpreter 6,664 9,285 10,000 10,000 - 0,0% Maintenance Equipment 282 178 500 250 650,0% 50,0% Medical Detoxification 282 178 50,00 9,500 60,000 -50,0% Membership Drues 65,892 44,356 75,00 60,00 (15,000) -22,0% Membership Drues 8,915 11,030 3,00 12,00 9,00 9,00 -20,0% Membership Drues 20,00 20,00 20,00 <td>Emergency Medical Care 34,805 16,932 40,000 25,000 (15,000) -37.5% Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 220,336 390,000 30,000 (90,000) -23.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 9,500 2,300 50.2% Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Medical Detoxification 211,157 29,021 210,000 10,000 (10,000) -22,4% Medical Detoxification 65,892 47,446 56,000 60,000 (15,000) -22,4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -22,4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -22,4% Medical Supplies 65,992</td> <td>Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 220,336 390,000 300,000 (90,000) -23.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,923
6,000 9,500 3,500 58.3% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52,4% Membership Dues 65,892 44,356 75,000 60,000 (15,000) -20,0% Office Supplies 8,915 11,030 3,000 12,000 9,000 300,0% Office Supplies 8,915 11,030 3,000 12,000 9,000 300,0% Original Services 13,121 6,679</td> <td>General Hospital Psychiatric 407,055 220,336 390,000 300,000 (90,000) -23.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 - 0,0% Interpreter 6,664 9,923 6,000 9,500 35,00 58.3% Maintenance Equipment 262 178 500 250 (250) 50.0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 50,000 (110,000) 52.4% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 20,000 - 0.0% Operating Grants 20,000 20,000 7,000</td> <td>Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,285 10,000 10,000 - 0.0% Maintenance Equipment 262 178 500 250 (250) -50.0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -52,4% Membership Dues 8,915 11,030 3,000 12,000 100,000 (15,000) -52,4% Membership Grants 20,000 20,000 20,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (15,000) -54.5% Operating Crants 20,000 20,000 7,000 500 7.7% Outpatient Services 13,121 6,679 6,500 7,000<</td> <td>Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Maintenance Equipment 262 178 500 250 (250) -50.0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 (10,000) -22.0% Membership Grantis 20,000 20,000 12,000 100,000 (15,000) -54.5% Office Supplies 409 20,000 20,000 - 0,0% -54.5% Operating Grantis 20,000 20,000 7,000 500 7.7% -0.0% Outpatient Services 229,34 126,252</td> <td>Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Maintenance Equipment 262 178 500 250 (250) -50.0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Office Supplies 409 49 220 100 (120) -54.5% Office Supplies 20,000 20,000 20,000 20,000 - 0.0% Office Supplies 13,121 6,679 6,500 7,000 500 7.7% Operating Licenses Fees 13,121 6,679 6,500</td> <td>Maintenance Equipment 262 178 500 250 (250) -50.0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Crants 20,000 20,000 20,000 - 0.0% - Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Professional Service 114,597</td> <td>Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 25,000 10,00% Prop Liab Insurance 114,597 106,555 200,000 175,000 25,000 -12.5% Prop Liab Insurance 148,261<</td> <td>Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Prop Liab Insurance 114,597 106,555 200,000 175,000 (25,000) -12.5% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 -59%</td> <td>Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Professional Services 11,862 9,107
12,000 175,000 (25,000) -16.7% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9%</td> <td>Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 175,000 (25,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (15,00) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 -25,0%</td> <td>Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 175,000 (25,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0%</td> <td>Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9%</td> <td>Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0%</td> <td>Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0%</td> <td>Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0%</td> <td>Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0%</td> <td>Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0%</td> <td>Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0%</td> <td>Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0%</td> <td>Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0%</td> <td></td> | Emergency Medical Care 34,805 16,932 40,000 25,000 (15,000) -37.5% Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 220,336 390,000 30,000 (90,000) -23.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 9,500 2,300 50.2% Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Medical Detoxification 211,157 29,021 210,000 10,000 (10,000) -22,4% Medical Detoxification 65,892 47,446 56,000 60,000 (15,000) -22,4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -22,4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -22,4% Medical Supplies 65,992

 | Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 220,336 390,000 300,000 (90,000) -23.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52,4% Membership Dues 65,892 44,356 75,000 60,000 (15,000) -20,0% Office Supplies 8,915 11,030 3,000 12,000 9,000 300,0% Office Supplies 8,915 11,030 3,000 12,000 9,000 300,0% Original Services 13,121 6,679 | General Hospital Psychiatric 407,055 220,336 390,000 300,000 (90,000) -23.1% Heat
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400 6,50 325,0% Lound Beads 643 975 600 1,000 400 400 6,50 50,0% Advertising 1,216 444 1,500 1,000 100,00 400 43,250 11,3% Building Remail 65,556 66,502 66,502 66,500 7,500 20,00 13,2% Collection Services 67,729 55,012 64,900 3,500 (28,900) 44,5% Community Residential Svas 417,430 561,053 433,000 550,000 (100) -2,2% Consumer Transportation 3,553 2,155 2,500 2,2500 -2,00 2,2% Consumer Hospatal Hospital Psychiatric 47,456 65,322 40,00 30,000 2,000 -2,0% Food 407,055 5,587 22,033</td> <td>Travel Exp Travel Meals 643 644 100 150 667% 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 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1,000 1,000 1,00 Cansumer Transportation 40,85 2,505 2,500 2,500 2,75% Cansumer Transportation 40,85 16,932 40,000 25,000 1,000 MA Emergency Medical Care 47,845 16,932 40,000 25,000 20,000 -7,5% Food 47,446 - 1,000 40,000 2,000 23,7% Heat 48,850 4,7446 9,285 10,000 10,000 2,23% Househind Supplies 6,864 9,282 178</td> <td>Collection Services 67,729 55,012 64,900 36,000 (28,900) 44.5% Comm Based Res Facility 999,389 846,727 1,550,000 1,000,000 (150,000) -130% Comsumer Program Expenses 4,078 3,463 3,500 525,000 92,000 -12.8% Consumer Transportation 3,533 2,155 2,500 2,500 1,000 1,00% Consumer Transportation 34,805 2,155 2,500 2,500 1,000 1,00 Consumer Transportation 34,805 2,155 2,500 2,500 1,000 1,00 Energency Medical Care 34,805 16,932 40,000 25,000 2,000 7,7% Enode 3,184 29,148 28,000 300,000 2,000 7,7% Heat 3,565 220,336 390,000 300,000 2,000 23,1% Household Supplies 6,664 9,923 6,000 9,500 3,500 58,3% Medical and Denvilla 4,855</td> <td>Comm Based Res Facility 999,389 846,727 1,150,000 1,000,000 (150,000) -13.0% Community Residential Svrs 417,430 561,053 433,000 525,000 92,000 -12.% Consumer Program Expenses 417,430 561,053 3,350 3,500 (100) -2.8% Consumer Transportation 3,553 2,155 2,500 2,500 - 0,0% Data Processing 466 744 - 1,000 41,000 37.5% Emergency Medical Care 407,055 220,336 390,000 300,000 (90,000) -23.1% Heat 2407,055 220,336 390,000 300,000 (90,000) -23.1% Heat 28,667 9,285 10,000 95,000 23.00 622% Heat 3,567 9,285 10,000 95,000 92,000 -23.1% Household Supplies 6,664 9,923 3,700 60,000 9,000 35,00 Medical Detoxification 24,8850</td> <td>Community Residential Svos 417,430 561,053 433,000 525,000 92,000 21,2% Consumer Program Expenses 4,078 3,463 3,660 3,500 (100) -2,8% Consumer Transportation 4,078 3,463 3,600 2,500 - 0,0% Data Processing 696 7,44 - 1,000 1,000 7,7% Frood 31,895 16,932 40,000 25,000 (15,000) -37,5% Frood 31,894 29,148 28,000 300,000 (90,000) -37,5% Frood 31,895 25,336 39,00 300,000 (90,000) -23,1% Heat 3,505 5,587 3,700 6,000 2,000 -23,1% Household Supplies 6,664 9,235 6,000 9,500 3,500 58,3% Interpreter 6,664 9,923 6,000 9,500 3,500 58,3% Medical Supplies 4,1,567 29,021 10,000 100,000</td> <td>Consumer Program Expenses 4,078 3,463 3,600 3,500 (100) -2,8% Consumer Transportation 3,553 2,155 2,500 -2,500 -0.0% Data Processing 686 7,44 - 1,000 1,000 1,00 Energy Medical Care 34,805 16,932 40,000 25,000 1,500 7,1% Food 31,184 29,148 28,000 30,000 2,000 7,1% Heat 3,505 220,336 390,000 300,000 23,00 62,2% Household Supplies 9,667 5,587 3,700 6,000 2,300 62,2% Household Supplies 6,664 9,285 1,000 10,000 - 0,0% Interpreter 6,664 9,285 40,00 50,000 60,000 - 0,0% Medical Supplies 48,850 47,446 56,000 50,000 (6,000) -10,7% Medical Supplies 8,915 11,357 29,021 210,000<td>Consumer Transportation 3,553 2,155 2,500 2,500 1,00% Amailment Processing 1,000 NA Emergency Medical Care 34,805 16,93 40,000 25,000 1,000 NA Food 31,184 29,148 28,000 30,000 25,000 1,500 7,7% Heat 31,184 29,148 28,000 30,000 290,000 7,7% Heat 3,505 220,336 390,000 300,000 60,000 -23,1% Heat 3,505 5,587 3,700 6,000 2,300 62,2%
 Household Supplies 6,664 9,285 10,000 10,000 -2,300 62,2% Interpreter 262 178 500 250 (250) -50,0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10,7% Medical Supplies 68,92 44,356 29,021 210,000 (10,000) -52,4% Medical Supplies 8,915<</td><td>Data Processing 696 744 - 1,000 NA Emmirgency Medical Carie 34,805 16,932 40,000 25,000 (15,000) -37.5% Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 220,336 390,000 300,000 2,000 7.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 6,664 9,285 10,000 10,000 - 0.0% Maintenance Equipment 262 178 5,000 50,000 3,500 58.3% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,366 75,000 60,000 (15,000) -52.4% Membership Dues 8,915 11,030 3,000 12,000 9,000 9,000 300.0% Operating Licenses Fees 13,121 6,679</td><td>Emergency Medical Care 34,805 16,932 40,000 25,000 (15,000) -37.5% Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 229,148 380,000 300,000 23.0% 22.01% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 6,664 9,235 10,000 10,000 - 0.0% Malniterpreter 6,664 9,223 6,000 9,500 3,500 58.3% Malniterpreter 6,664 9,223 6,000 9,500 3,500 58.3% Malniterpreter 48,850 47,46 56,000 9,500 3,500 58.3% Medical Supplies 64,8850 47,46 56,000 50,000 (15,000) -52,4% Membership Dues 65,882 44,366 75,000 60,000 (15,000) -20,0% Operating Grants 20,000 20,000 7,000<!--</td--><td>Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 220,386 390,000 300,000 (90,000) -23.3% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 0.0% Interpreter 6,664 9,923 6,000 9,500 35.00 58.3% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Supplies 65,892 47,446 56,000 50,000 (110,000) -52.4% Medical Supplies 8,915 11,303 3,000 12,000 9,000 -20.0% Membership Dues 8,915 11,303 3,000 12,000 9,000 -20.0% Membership Grants 20,000 20,000 20,000 10,000 (15,000) -20.0% Operating Ciernes Sees 13,121 6,679</td><td>General Hospital Psychiatric 407,055 220,336 390,000 300,000 90,000) -23.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 - 0,0% Interpreter 6,664 9,285 10,000 10,000 - 0,0% Maintenance Equipment 262 178 500 250 (250) 50.0% Medical Detoxification 211,157 29,021 210,000 50,000 (110,000) -22.4% Membership Dues 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 6,819 20,000 20,000</td><td>Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Maintenance Equipment 262 178 500 250 (250) 50.0% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Detoxification 65,892 44,356 75,000 60,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (110,000) -52.4% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 20,000 20,000 7,000</td><td>Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Maintenance Equipment 262 178 500 250 (250) -50.0% Medical Potoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 (15,000) -20.0% Membership Grants 20,000 20,000 20,000 20,000 -9,000 300.0% Office Supplies 4,949 49 220 100 (12,00) -54.5% Operating Grants 20,000 20,000 20,000 -7,000 50.0 7.7% Operating Leonses Fees 13,121 6,679 6,500 7,000 50.0 7.7% Outpatient Services 229,934 126,252</td><td>Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Maintenance Equipment 262 178 500 250 (250) -50.0% Medical Potoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 -20.0% Membership Grants 20,000 20,000 20,000 100,000 (15,000) -20.0% Office Supplies 4,935 11,030 3,000 12,000 9,000 -20.0% Office Supplies 4,949 220 100 (12,000) -54.5% Operating Licenses Fees 13,121 6,679 6,500 7,000 50 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Power and Light 11,862 9,107 12,000<td>Maintenance Equipment 262 178 500 250 (250) -50.0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Office Supplies 20,000 20,000 20,000 20,000 - 0.0% Office Supplies 409 49 220 100 (120) -54.5% Office Supplies 20,000 20,000 20,000 20,000 - 0.0% Office Supplies 13,121 6,679 6,500 7,000
500 7.7% Operating Licenses Fees 13,121 6,679 6,500</td><td>Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 - 0.0% - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Professional Service 114,597 106,555 200,000 175,000 (25,000) -15.7% Professional Inpatient</td><td>Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -16.7% Prope Liab Insurance 114,597 106,555 200</td><td>Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Professional Service 11,862 9,107 12,000 175,000 (25,000) -16.7% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,932,493<td>Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 175,000 (25,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,932,493</td><td>Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (25,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Operating Grants 20,000 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 25.0% -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 25.0% -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031
 16.7%</td><td>Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>t Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td></td></td></td></td> | Lodging 7,253 7,963 2,000 8,500 6,500 325,0% Other Travel Exp 105 643 975 600 1,00 400 400 400 6,50 325,0% Lound Beads 643 975 600 1,000 400 400 6,50 50,0% Advertising 1,216 444 1,500 1,000 100,00 400 43,250 11,3% Building Remail 65,556 66,502 66,502 66,500 7,500 20,00 13,2% Collection Services 67,729 55,012 64,900 3,500 (28,900) 44,5% Community Residential Svas 417,430 561,053 433,000 550,000 (100) -2,2% Consumer Transportation 3,553 2,155 2,500 2,2500 -2,00 2,2% Consumer Hospatal Hospital Psychiatric 47,456 65,322 40,00 30,000 2,000 -2,0% Food 407,055 5,587 22,033

 | Travel Exp Travel Meals 643 644 100 150 667% 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206 1206
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1,000 1,000 1,00 Cansumer Transportation 40,85 2,505 2,500 2,500 2,75% Cansumer Transportation 40,85 16,932 40,000 25,000 1,000 MA Emergency Medical Care 47,845 16,932 40,000 25,000 20,000 -7,5% Food 47,446 - 1,000 40,000 2,000 23,7% Heat 48,850 4,7446 9,285 10,000 10,000 2,23% Househind Supplies 6,864 9,282 178 | Collection Services 67,729 55,012 64,900 36,000 (28,900) 44.5% Comm Based Res Facility 999,389 846,727 1,550,000 1,000,000 (150,000) -130% Comsumer Program Expenses 4,078 3,463 3,500 525,000 92,000 -12.8% Consumer Transportation 3,533 2,155 2,500 2,500 1,000 1,00% Consumer Transportation 34,805 2,155 2,500 2,500 1,000 1,00 Consumer Transportation 34,805 2,155 2,500 2,500 1,000 1,00 Energency Medical Care 34,805 16,932 40,000 25,000 2,000 7,7% Enode 3,184 29,148 28,000 300,000 2,000 7,7% Heat 3,565 220,336 390,000 300,000 2,000 23,1% Household Supplies 6,664 9,923 6,000 9,500 3,500 58,3% Medical and Denvilla 4,855 | Comm Based Res Facility 999,389 846,727 1,150,000 1,000,000 (150,000) -13.0% Community Residential Svrs 417,430 561,053 433,000 525,000 92,000 -12.% Consumer Program Expenses 417,430 561,053 3,350 3,500 (100) -2.8% Consumer Transportation 3,553 2,155 2,500 2,500 - 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 | Consumer Program Expenses 4,078 3,463 3,600 3,500 (100) -2,8% Consumer Transportation 3,553 2,155 2,500 -2,500 -0.0% Data Processing 686 7,44 - 1,000 1,000 1,00 Energy Medical Care 34,805 16,932 40,000 25,000 1,500 7,1% Food 31,184 29,148 28,000 30,000 2,000 7,1% Heat 3,505 220,336 390,000 300,000 23,00 62,2% Household Supplies 9,667 5,587 3,700 6,000 2,300 62,2% Household Supplies 6,664 9,285 1,000 10,000 - 0,0% Interpreter 6,664 9,285 40,00 50,000 60,000 - 0,0% Medical Supplies 48,850 47,446 56,000 50,000 (6,000) -10,7% Medical Supplies 8,915 11,357 29,021 210,000 <td>Consumer Transportation 3,553 2,155 2,500 2,500 1,00% Amailment Processing 1,000 NA Emergency Medical Care 34,805 16,93 40,000 25,000 1,000 NA Food 31,184 29,148 28,000 30,000 25,000 1,500 7,7% Heat 31,184 29,148 28,000 30,000 290,000 7,7% Heat 3,505 220,336 390,000 300,000 60,000 -23,1% Heat 3,505 5,587 3,700 6,000 2,300 62,2% Household Supplies 6,664 9,285 10,000 10,000 -2,300 62,2% Interpreter 262 178 500 250 (250) -50,0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10,7% Medical Supplies 68,92 44,356 29,021 210,000 (10,000) -52,4% Medical Supplies 8,915<</td> <td>Data Processing 696 744 - 1,000 NA Emmirgency Medical Carie 34,805 16,932 40,000 25,000 (15,000) -37.5% Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 220,336 390,000 300,000 2,000 7.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 6,664 9,285 10,000 10,000 - 0.0% Maintenance Equipment 262 178 5,000 50,000 3,500 58.3% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,366 75,000 60,000 (15,000) -52.4% Membership Dues 8,915 11,030 3,000 12,000 9,000 9,000 300.0% Operating Licenses Fees 13,121 6,679</td> <td>Emergency Medical Care 34,805 16,932 40,000 25,000 (15,000) -37.5% Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 229,148 380,000 300,000 23.0% 22.01% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 6,664 9,235 10,000 10,000 - 0.0% Malniterpreter 6,664 9,223 6,000 9,500 3,500 58.3% Malniterpreter 6,664 9,223 6,000 9,500 3,500 58.3% Malniterpreter 48,850 47,46 56,000 9,500 3,500 58.3% Medical Supplies 64,8850 47,46 56,000 50,000 (15,000) -52,4% Membership Dues 65,882 44,366 75,000 60,000 (15,000) -20,0% Operating Grants 20,000 20,000 7,000<!--</td--><td>Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 220,386 390,000 300,000 (90,000) -23.3% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 0.0% Interpreter 6,664 9,923 6,000 9,500 35.00 58.3% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Supplies 65,892 47,446 56,000 50,000 (110,000) -52.4% Medical Supplies 8,915 11,303 3,000 12,000 9,000 -20.0% Membership Dues 8,915 11,303 3,000 12,000 9,000 -20.0% Membership Grants 20,000 20,000 20,000 10,000 (15,000) -20.0% Operating Ciernes Sees 13,121 6,679</td><td>General Hospital Psychiatric 407,055 220,336 390,000 300,000 90,000) -23.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 - 0,0% Interpreter 6,664 9,285 10,000 10,000 - 0,0% Maintenance Equipment 262 178 500 250 (250) 50.0% Medical Detoxification 211,157 29,021 210,000 50,000 (110,000) -22.4% Membership Dues 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 6,819 20,000 20,000</td><td>Heat 3,505 5,587 3,700
 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Maintenance Equipment 262 178 500 250 (250) 50.0% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Detoxification 65,892 44,356 75,000 60,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (110,000) -52.4% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 20,000 20,000 7,000</td><td>Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Maintenance Equipment 262 178 500 250 (250) -50.0% Medical Potoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 (15,000) -20.0% Membership Grants 20,000 20,000 20,000 20,000 -9,000 300.0% Office Supplies 4,949 49 220 100 (12,00) -54.5% Operating Grants 20,000 20,000 20,000 -7,000 50.0 7.7% Operating Leonses Fees 13,121 6,679 6,500 7,000 50.0 7.7% Outpatient Services 229,934 126,252</td><td>Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Maintenance Equipment 262 178 500 250 (250) -50.0% Medical Potoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 -20.0% Membership Grants 20,000 20,000 20,000 100,000 (15,000) -20.0% Office Supplies 4,935 11,030 3,000 12,000 9,000 -20.0% Office Supplies 4,949 220 100 (12,000) -54.5% Operating Licenses Fees 13,121 6,679 6,500 7,000 50 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Power and Light 11,862 9,107 12,000<td>Maintenance Equipment 262 178 500 250 (250) -50.0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Office Supplies 20,000 20,000 20,000 20,000 - 0.0% Office Supplies 409 49 220 100 (120) -54.5% Office Supplies 20,000 20,000 20,000 20,000 - 0.0% Office Supplies 13,121 6,679 6,500 7,000 500 7.7% Operating Licenses Fees 13,121 6,679 6,500</td><td>Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 - 0.0% - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Professional Service 114,597 106,555 200,000 175,000 (25,000) -15.7% Professional Inpatient</td><td>Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -16.7% Prope Liab Insurance 114,597 106,555 200</td><td>Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Professional Service 11,862 9,107 12,000 175,000 (25,000) -16.7% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,932,493<td>Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 175,000 (25,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,932,493</td><td>Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (25,000) -16.7%
 Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Operating Grants 20,000 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 25.0% -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 25.0% -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>t Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td></td></td></td> | Consumer Transportation 3,553 2,155 2,500 2,500 1,00% Amailment Processing 1,000 NA Emergency Medical Care 34,805 16,93 40,000 25,000 1,000 NA Food 31,184 29,148 28,000 30,000 25,000 1,500 7,7% Heat 31,184 29,148 28,000 30,000 290,000 7,7% Heat 3,505 220,336 390,000 300,000 60,000 -23,1% Heat 3,505 5,587 3,700 6,000 2,300 62,2% Household Supplies 6,664 9,285 10,000 10,000 -2,300 62,2% Interpreter 262 178 500 250 (250) -50,0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10,7% Medical Supplies 68,92 44,356 29,021 210,000 (10,000) -52,4% Medical Supplies 8,915< | Data Processing 696 744 - 1,000 NA Emmirgency Medical Carie 34,805 16,932 40,000 25,000 (15,000) -37.5% Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 220,336 390,000 300,000 2,000 7.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 6,664 9,285 10,000 10,000 - 0.0% Maintenance Equipment 262 178 5,000 50,000 3,500 58.3% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,366 75,000 60,000 (15,000) -52.4% Membership Dues 8,915 11,030 3,000 12,000 9,000 9,000 300.0% Operating Licenses Fees 13,121 6,679

 | Emergency Medical Care 34,805 16,932 40,000 25,000 (15,000) -37.5% Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 229,148 380,000 300,000 23.0% 22.01% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 6,664 9,235 10,000 10,000 - 0.0% Malniterpreter 6,664 9,223 6,000 9,500 3,500 58.3% Malniterpreter 6,664 9,223 6,000 9,500 3,500 58.3% Malniterpreter 48,850 47,46 56,000 9,500 3,500 58.3% Medical Supplies 64,8850 47,46 56,000 50,000 (15,000) -52,4% Membership Dues 65,882 44,366 75,000 60,000 (15,000) -20,0% Operating Grants 20,000 20,000 7,000
</td <td>Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 220,386 390,000 300,000 (90,000) -23.3% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 0.0% Interpreter 6,664 9,923 6,000 9,500 35.00 58.3% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Supplies 65,892 47,446 56,000 50,000 (110,000) -52.4% Medical Supplies 8,915 11,303 3,000 12,000 9,000 -20.0% Membership Dues 8,915 11,303 3,000 12,000 9,000 -20.0% Membership Grants 20,000 20,000 20,000 10,000 (15,000) -20.0% Operating Ciernes Sees 13,121 6,679</td> <td>General Hospital Psychiatric 407,055 220,336 390,000 300,000 90,000) -23.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 - 0,0% Interpreter 6,664 9,285 10,000 10,000 - 0,0% Maintenance Equipment 262 178 500 250 (250) 50.0% Medical Detoxification 211,157 29,021 210,000 50,000 (110,000) -22.4% Membership Dues 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 6,819 20,000 20,000</td> <td>Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Maintenance Equipment 262 178 500 250 (250) 50.0% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Detoxification 65,892 44,356 75,000 60,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (110,000) -52.4% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 20,000 20,000 7,000</td> <td>Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Maintenance Equipment 262 178 500 250 (250) -50.0% Medical Potoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 (15,000) -20.0% Membership Grants 20,000 20,000 20,000 20,000 -9,000 300.0% Office Supplies 4,949 49 220 100 (12,00) -54.5% Operating Grants 20,000 20,000 20,000 -7,000 50.0 7.7% Operating Leonses Fees 13,121 6,679 6,500 7,000 50.0 7.7% Outpatient Services 229,934 126,252</td> <td>Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Maintenance Equipment 262 178 500 250 (250) -50.0% Medical Potoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 -20.0% Membership Grants 20,000 20,000 20,000 100,000 (15,000) -20.0% Office Supplies 4,935 11,030 3,000 12,000 9,000 -20.0% Office Supplies 4,949 220 100 (12,000) -54.5% Operating Licenses Fees 13,121 6,679 6,500 7,000 50 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Power and Light 11,862 9,107 12,000<td>Maintenance Equipment 262 178 500 250 (250) -50.0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Office Supplies 20,000 20,000 20,000 20,000 - 0.0% Office Supplies 409 49 220 100 (120) -54.5% Office Supplies 20,000 20,000 20,000 20,000 - 0.0% Office Supplies 13,121 6,679 6,500 7,000 500 7.7% Operating Licenses Fees 13,121 6,679 6,500</td><td>Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 - 0.0% - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Professional Service 114,597 106,555 200,000 175,000 (25,000) -15.7% Professional Inpatient</td><td>Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -16.7% Prope Liab Insurance 114,597 106,555 200</td><td>Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0%
 Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Professional Service 11,862 9,107 12,000 175,000 (25,000) -16.7% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,932,493<td>Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 175,000 (25,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,932,493</td><td>Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (25,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Operating Grants 20,000 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 25.0% -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 25.0% -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>t Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td></td></td> | Food 31,184 29,148 28,000 30,000 2,000 7.1% General Hospital Psychiatric 407,055 220,386 390,000 300,000 (90,000) -23.3% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 0.0% Interpreter 6,664 9,923 6,000 9,500 35.00 58.3% Medical and
Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Supplies 65,892 47,446 56,000 50,000 (110,000) -52.4% Medical Supplies 8,915 11,303 3,000 12,000 9,000 -20.0% Membership Dues 8,915 11,303 3,000 12,000 9,000 -20.0% Membership Grants 20,000 20,000 20,000 10,000 (15,000) -20.0% Operating Ciernes Sees 13,121 6,679 | General Hospital Psychiatric 407,055 220,336 390,000 300,000 90,000) -23.1% Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 - 0,0% Interpreter 6,664 9,285 10,000 10,000 - 0,0% Maintenance Equipment 262 178 500 250 (250) 50.0% Medical Detoxification 211,157 29,021 210,000 50,000 (110,000) -22.4% Membership Dues 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 6,819 20,000 20,000 | Heat 3,505 5,587 3,700 6,000 2,300 62.2% Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Maintenance Equipment 262 178 500 250 (250) 50.0% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Detoxification 65,892 44,356 75,000 60,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (110,000) -52.4% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 20,000 20,000 7,000 | Household Supplies 9,667 9,285 10,000 10,000 - 0.0% Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Maintenance Equipment 262 178 500 250 (250) -50.0% Medical Potoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 (15,000) -20.0% Membership Grants 20,000 20,000 20,000 20,000 -9,000 300.0% Office Supplies 4,949 49 220 100 (12,00) -54.5% Operating Grants 20,000 20,000 20,000 -7,000 50.0 7.7% Operating Leonses Fees 13,121 6,679 6,500 7,000 50.0 7.7% Outpatient Services 229,934 126,252 | Interpreter 6,664 9,923 6,000 9,500 3,500 58.3% Maintenance Equipment 262 178 500 250 (250) -50.0% Medical Potoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 -20.0% Membership Grants 20,000 20,000 20,000 100,000 (15,000) -20.0% Office Supplies 4,935 11,030 3,000 12,000 9,000 -20.0% Office Supplies 4,949 220 100 (12,000) -54.5% Operating Licenses Fees 13,121 6,679 6,500 7,000 50 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Power and Light 11,862 9,107 12,000 <td>Maintenance Equipment 262 178 500 250 (250) -50.0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Office Supplies 20,000 20,000 20,000 20,000 - 0.0% Office Supplies 409 49 220 100 (120) -54.5% Office Supplies 20,000 20,000 20,000 20,000 - 0.0% Office Supplies 13,121 6,679 6,500 7,000 500 7.7% Operating Licenses Fees 13,121 6,679 6,500</td> <td>Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 - 0.0% - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Professional Service 114,597 106,555 200,000 175,000 (25,000) -15.7% Professional Inpatient</td> <td>Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -16.7% Prope Liab Insurance 114,597 106,555 200</td> <td>Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 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0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 25.0% -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 25.0% -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Power and Light 11,862 9,107 12,000 10,000 (2,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>Small Equipment 1,111 1,000 2,000 1,500 (500) -25.0% Specialty Inpatient Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td><td>t Hospitals 1,932,493 2,244,910 1,750,000 2,042,031 292,031 16.7%</td></td> | Maintenance Equipment 262 178 500 250 (250) -50.0% Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Office Supplies 20,000 20,000 20,000 20,000 - 0.0% Office Supplies 409 49 220 100 (120) -54.5% Office Supplies 20,000 20,000 20,000 20,000 - 0.0% Office Supplies 13,121 6,679 6,500 7,000 500 7.7% Operating
Licenses Fees 13,121 6,679 6,500 | Medical and Dental 48,850 47,446 56,000 50,000 (6,000) -10.7% Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 - 0.0% - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Professional Service 114,597 106,555 200,000 175,000 (25,000) -15.7% Professional Inpatient | Medical Detoxification 211,157 29,021 210,000 100,000 (110,000) -52.4% Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -16.7% Prope Liab Insurance 114,597 106,555 200 | Medical Supplies 65,892 44,356 75,000 60,000 (15,000) -20.0% Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Professional Service 11,862 9,107 12,000 175,000 (25,000) -16.7% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,932,493 <td>Membership Dues 8,915 11,030 3,000 12,000 9,000 300.0% Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 0.0% Operating Licenses Fees 13,121 6,679 6,500 7,000 500 7.7% Other Contract Serv 22,920 33,375 40,000 118,000 78,000 195.0% Outpatient Services 229,934 126,252 250,000 225,000 (25,000) -10.0% Power and Light 11,862 9,107 12,000 175,000 (25,000) -16.7% Professional Service 114,597 106,555 200,000 175,000 (25,000) -12.5% Prop Liab Insurance (3,043) 7,328 9,000 7,500 (1,500) -16.7% Residential Inpatient AODA 448,261 340,174 425,000 450,000 25,000 5.9% Small Equipment 1,932,493</td> <td>Office Supplies 409 49 220 100 (120) -54.5% Operating Grants 20,000 20,000 20,000 20,000 - 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	0.3%	20,883	7,511,477	7,490,594	6,522,089	6,123,144	99 100 LEVY IMPACT	99
	2.0%	250,671	12,831,940	12,581,269	11,535,850	11,425,256	TOTAL EXPENSES	98
rounding		(1)						97
•	0.7%	37,361	5,506,831	5,469,470	5,041,814	5,382,378	Other Operating Expenses	96
Based on COP eligible population for sheltered workshop services.	0.0%	(1,000)	1,000	2,000		1,300	Work related and Day Services	95
Summit House (county operated crisis diversion ctr) and Toward Tomorro	0.0%		5,500	5,500	5,083	5,179	Water and Sewer	94
Summit House (county operated crisis diversion ctr) and Toward Tomorro	-32.2%	(5,700)	12,000	17,700	10,591	16,817	Telephone	91
State DQA compliance fees.	0.0%	(100)		100	,	70	Taxes & Assessments	90
Based on COP eligible population for daily living personal cares.	12.0%	15,000	140,000	125,000	139,516	122,350	Supportive Home Care	89
Based on COP eligible population for home based services	-40.0%	(16,000)	24,000	40,000	11,437	36,845	Supported Living	88
Grants to local provider agencies serving mental health clients.	0.0%		20,000	20,000	20,000	20,000	Supported Employment	87
	% Change From 2015 Budget to 2016 Proposed Budget	\$ Change From 2015 Budget to 2016 Proposed Budget	2016 Request Budget	2015 2016 Adopted Budget Request Budget	2014 Actual	2013 Actual	Account	

norrow (county operated CBRF).

CHILD WELFARE DIVISION As of 5/21/2015 PROGRAM CHILD WELFARE DIVISION MANAGER (1) FT = 72SUPERVISOR (1) PT = 0Leo Podoski VACANT **JUVENILE COURT ACCESS SERVICES** CHILD PROTECTIVE CHILD PROTECTIVE JUVENILE JUSTICE JUVENILE JUSTICE RESOURCE INTAKE TEAM **SERVICES** SVCS/CW ACCESS TEAM TEAM TEAM Neenah Oshkosh Neenah Oshkosh JUVENILE INTAKE **PROGRAM PROGRAM** PROGRAM SUPERVISORS **PROGRAM PROGRAM** PROGRAM SUPERVISOR (1) SUPERVISOR (1) CPS (1) CPS/ ACS (1) Tina McCalligan Chris Howe SUPERVISOR (1) SUPERVISOR (1) SUPERVISOR (1) SUPERVISOR (1) Joaquin Lira Mary Wiatrowski **Heather Lawrence Annette Beattie** Mary Salzer **Amy Weber INTAKE WORKERS (2)** HS CASE AIDES (2) SOCIAL WORKERS (7) SOCIAL WORKERS SOCIALWORKERS (6) **SOCIAL WORKERS (8)** SOCIAL WORKER Kim Threw Angela Allen Molly Beck **INVESTIGATIONS (4)** Crystal Conley Chris Baganz **FOSTER CARE** Chris Ziegler Sandy Voruda Stephanie Bender Mark Kellermann Amanda Baneck Andrew Balog COORD (3) Kristin Kohls Gladys Farr Krystle Krzewina Jill Gauger Lisa Jansen RESTITUTION SOCIAL WORKERS (4) Sara MacDonald Terri Schroeder Kari Kaufert (N) Matt Klug Sarah Jungwirth ORDINATOR (1) Kristin Dutcher (N) Colleen Sullivan Erin Meehan Kelli Tabb Rebecca Lutz Cindy Young zabeth Williams Melissa Schuelke (N) Corey Roth Pam Weber Steve Navis Shelley Swanson Karina Van Camp **HOME CONSULTANT (1)** Sarah Wevers SOCIAL WORKER Chou Xiona SOCIAL WORKER KINSHIP CARE (1) Kelly Saul Matt Xiong HOME BRIDGES (1) Joyce Helz SOCIAL WORKERS **CONSULTANTS (2)** SOCIAL WORKERS Kathy Schubert SOCIAL WORKER STREET WRKS (2) Holly Kniss **ONGOING SERVICES (3) ELECTRONIC** Johannah Bradle Charla Stish Mandi Bonack SOCIAL WORKER **MONITORING (1)** Cynthia Plucker (N) **CORRECTIONS (1)** Heather Keller Sarah House K. Sokol (Z. Bischoff) Carl Vander Zanden SOCIAL WORKERS **POLICE LIAISONS (2)** SOCIAL WORKER C. Rasmussen (N) **ELECTRONIC** Rod Schraufnagel **MONITORING (1)** Shawn Treichel **HOME CONSULTANT (1)** Lisa Harvath SOCIALWORKERS **ONGOING SVS (6)** Tari Ashenbrenner Kira Bartow Kathy Peters Kayla Powers Andy Radue Kelly Stahowiak HOME **CONSULTANTS (3)** Andrea Haque Chris Streicher

Sarah Whitman

2015 ADOPTED BUDGET

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CHILD WELFARE SERVICES DIVISION COMPARATIVE LEVY IMPACT VARIANCE SUMMARY

Budget Category	Dollar Amount	Percentage Change	Explanation
2015 Adopted Budget Levy	\$ 11,262,941		Net Revenue
Revenue Changes:			
Total Revenue	\$ 84,134	-2.9%	Reduction in Youth Aid Allocation from the State.
Expense Changes:			
Labor Costs	\$ 64,879	1.1%	1% increase applied to 2015 wage levels for potential merit increases. Fringe benefits increased .05% for anticipated increase in costs.
Travel	\$ 11,416	6.1%	Increase for professional staff development trainings, including auto allowance.
Capital	\$ · · · · · · · · · · · · · · · · · · ·		Not Applicable.
Other Operating Expenses	\$ 19,687	0.2%	Immaterial increase overall. Increase in Foster Care and Juvenile Corrections offset by decrease in Youth Wrap Around contracted services.
Levy Impact - 2016 Proposed Budget	\$ 180,116	1.6%	Increase in Levy
2016 Tax Levy	\$ 11,443,057		Net Revenue

CHILD WELFARE DIVISION

32 33 34	30	28	26	25	23	22	21	19 20	18	17	16	15	14	13	12	11	10	9	00	7	6	CJ	4	ω	2			
Regular Pay Temporary Employees Overtime	EXPENSES	TOTAL REVENUES	Public Services	Prior Year Contractual	Collection Agency	Client Cost Shares Fees	Child Welfare Reimbursement	Child Support	Intergovernmental _	Youth Aids AODA	Youth Aids	TPR Adoption Federal	Safe & Stable Families	Regional Foster Care Training	Prior Year Intergovt	Post Reunification Program) MA Crisis MH Srvs	MA Comprehensive Comm Serv	Kinship Care Grant	Independ Living ETV	Health Checks	Grant Revenue Allocation	Early Interv Grant	Community Intervention YAPO	Brighter Futures	REVENUES Adam Walsh FringerPrint	Account	
3,971,451 7,885 66,206		(3,131,139)	(541,603)	(5,646)	(79,067)	(234,305)	(4,561)	(218,025)	(2,589,535)	(23,099)	(1,676,058)	(49,493)	(57,103)	(2,052)	(21,920)		(12,528)	(30,395)	(485,285)	(42,368)	(22,084)	119,875	ī	(87,573)	(196,952)	(2,500)	2013 Actual	
3,835,452 15,050 78,629		(3,035,592)	(586,601)	(81,841)	(77,490)	(201,733)	(2,060)	(223,477)	(2,448,991)	(35,932)	(1,548,776)	(54,755)	(57,103)	(3,148)	(1)	(26,588)	(27,495)	(30,881)	(463,955)	(49,617)	(19,887)	146,331	ï	(78,195)	(196,952)	(2,037)	2014 Actual	
4,048,593 25,000 66,942		(2,939,570)	(562,000)		(85,000)	(235,000)	(2,000)	(240,000)	(2,377,570)	(25,000)	(1,677,000)	(50,000)	(57,130)	(4,800)		,	(15,000)	(28,000)	(498,000)	,	(22,000)	90,000	,	(88,140)	,	(2,500)	2015 Adjusted Budget	
4,083,265 22,100 73,900		(2,855,436)	(523,300)		(80,300)	(215,000)	(3,000)	(225,000)	(2,332,136)	(34,000)	(1,482,173)	(59,500)	(57,103)	(3,100)		(57,000)	(29,500)	,	(473,000)	,	(21,100)	ı	(42,500)	(73,160)			2016 Proposed Budget	
34,672 (2,900) 6,958		84,134	38,700		4,700	20,000	(1,000)	15,000	45,434	(9,000)	194,827	(9,500)	27	1,700	,	(57,000)	(14,500)	28,000	25,000	,	900	(90,000)	(42,500)	14,980	,	2,500	Proposed Budget	\$ Change From 2015
0.9% -11.6% 10.4%		-2.9%	-6.9%	NA	-5.5%	-8.5%	50.0%	-6.3%	-1.9%	36.0%	-11.6%	19.0%	0.0%	-35.4%	NA	NA	96.7%	-100.0%	-5.0%	N N	-4.1%	-100.0%	NA	-17.0%	NA	-100.0%	Budget to 2016 Proposed Budget	% Change From 2015
1% applied to 2015 wage levels for potential merit increases. Staff hired to fill temporary needs: special projects and unexpected vacancies. County staff overtime.				Audit related refunds, due to WCDHS, from contract providers.	Collections from parents for youth in SC, EM, and JD programs; more placements, more revenue.	Supervisory fees and re-directed SS/SSI for children in placement.	Loan repayments (small client loans).	Child Support payments for children in placement (FC, GH, RCC).		Funding for AODA interventions with juvenile justice youth/families increased by the State.	Funding for juvenile corrections & RCC placements, funding level decreased by State.	Funds legal services related to termination of parental rights legal process.	Pass thru funding for prevention activities provided by community org's.	State reimbursement for child foster care training activities.	State re-distribution of grant funding after the books are closed, we do not budget for this line item.	New grant funding for eligible families once reunification occurs, various expense lines increased for this.	MA Crisis reimbursement for CESA billable services.	Program moved to BH Division (contracted therapist serving MA CCS eligible children).	Grant for relatives when placements occur in lieu of foster care.	Grant discontinued at the County level, State implemented regionalization model.	Funding offset for RCC cost, from the State.	Funds no longer allocated to other divisions (Ind Living grant gone, COP replaced levy for CLTS children).	New grant starting in 2016 for Juvenile Justice mentoring services (contracted).	Juvenile Justice grant for electronic monitoring program.	Grant discontinued at the County level, State implemented regionalization model.	State rolling funds into the Basic County Allocation.	Explanations	

CHILD WELFARE DIVISION

2014 Actual 2016 Proposed 2016 Proposed Explanations Explanations	4.
Actual Budget Budget Budget Budget Budget Budget Budget Proposed 40,564 69,000 62,000 -10,1% 40,564 2,1% 1,01% 465,954 1,591,256 1,624,404 33,148 2,1% 40,1% 11,863 11,100 13,100 2,000 18,0% 11,712 166,000 175,500 9,500 5,7% 1,496 1,720 2,100 380 22,1% 1,893 7,220 6,500 (720) -10,0% 1,631 1,582 1,790 48 31,6% 1,631 1,582 1,790 208 13,1% 1,631 1,582 1,790 208 13,1% 1,631 1,582 1,790 208 13,1% 1,631 1,582 1,790 208 13,1% 1,632 3,500 3,750 250 7,1% 1,895 5,550 5,550 7,1% 0,0%	nes 1,130,159 6.491
Actual Budget Budget Budget Budget Budget Budget Budget Budget Proposed 40,564 69,000 62,000 1,000 -10,1% 465,954 1,591,256 1,624,404 33,148 2,1% 11,863 11,100 13,100 2,000 18,0% 11,496 1,720 2,100 380 22.1% 1,496 1,720 2,100 380 22.1% 1,893 7,220 6,500 (720) -10.0% 172 152 2,000 48 31.6% 1,893 7,220 6,500 (720) -10.0% 1,893 7,220 6,500 (720) -10.0% 1,894 1,894 3,500 3,750 208 13.1% 1,892 1,790 208 13.1% 1.1,446 6.1% 199,790 3,500 3,750 250 7,1% 33.1% 2,890 3,500 3,750 8,000	ecog Retention 1,604
Actual Budget 2015 Adjusted 2016 Proposed Budget (7,000) Curinger to Zurio Endget (7,000) Actual Proposed Budget Budget <t< td=""><td>Foster Care Banquet - 1,450</td></t<>	Foster Care Banquet - 1,450
Actual Budget 2015 Adjusted 2016 Proposed Proposed Proposed Proposed Actual Budget Budget Budget Budget Budget Budget 40,564 69,000 62,000 (7,000) -10.1% 465,954 1,591,256 1,624,404 33,148 2.1% 485,9549 5,800,791 5,865,670 64,879 1.1% 11,863 11,100 13,100 2,000 18,0% 1,496 1,720 2,100 380 22,1% 1,496 1,720 2,100 380 22,1% 1,496 1,720 2,100 380 22,1% 1,581 1,720 2,500 9,500 5,7% 1,497 1,582 1,790 208 31,6% 1,631 1,582 1,790 208 13,1% 1,632 1,877 199,190 11,416 6,1% 1,632 1,87,74 199,190 11,416 6,1%	33
Actual Budget 2015 Adjusted 2016 Proposed Budget Proposed Budget Proposed Proposed Proposed Proposed Proposed 40.564 69,000 62,000 (7,000) -10.1% 465,954 1,591,256 1,624,404 33,148 2,1% 485,9649 5,800,791 5,865,670 64,879 1.1% 11,863 11,100 13,100 2,000 18,0% 171,712 166,000 175,500 9,500 5,7% 1,496 1,720 2,100 380 22,1% 5,883 7,220 6,500 (720) -10,0% 172 152 200 48 31,6% 1,631 1,582 1,790 208 13,1% 2,890 3,500 3,750 250 7.1% 3,095 5,550 5,550 7.1% 1,983 - 10,000 10,0% 1,984 9,000 10,0% 10,0% 1,984 1,648,600 1,895,000	Family Training Skills 639,456 651,027
Actual Budget 2016 Adjusted 2016 Proposed Budget Budget Budget Budget Proposed Propo	Equipment Rental 36,977 40,559
Actual Budget 2015 Adjusted 2016 Proposed Proposed Proposed Proposed Proposed 40.564 69,000 62,000 (7,000) -10.1% 465,954 1,591,256 1,624,404 33,148 2,1% 435,649 5,800,791 5,865,670 64,879 1.1% 11,863 11,100 13,100 2,000 18.0% 17,772 166,000 175,500 9,500 5.7% 1,496 1,720 2,100 380 22.1% 5,883 7,220 6,500 (720) -10.0% 1,631 1,582 1,790 208 13.1% 192,767 187,774 199,190 11,416 6.1% 2,890 3,500 3,750 250 7,1% 3,095 5,550 3,750 250 7,1% 3,095 5,550 3,750 250 7,1% 3,095 5,550 5,550 - 0.0% 1,64,640	Emergency Rent Assistance 34,284 36,127
Actual Budget 2015 Adjusted 2016 Proposed Budget Bud	Counseling Consumer/Family 104,186 105,274
Actual Budget 2015 Adjusted 2016 Proposed Proposed Proposed Proposed 40.564 69,000 62,000 (7,000) -10.1% 465,954 1,591,256 1,624,404 33,148 2,1% 485,9649 5,800,791 5,865,670 64,879 1.1% 11,863 11,100 13,100 2,000 18.0% 17,712 166,000 175,500 9,500 5,7% 1,496 1,720 2,100 380 22.1% 5,893 7,220 6,500 (720) -10.0% 1,631 1,582 1,790 208 13.1% 192,767 187,774 199,190 11,416 6.1% 2,890 3,500 3,750 250 7.1% 3,095 5,550 5,550 - 0.0% 1,983 - 10,000 NA 27,240 27,240 27,240 - 0.0% 10,200 10,200 - 0.0%	Consumer Transportation 61,536 90,110
Actual 2015 Adjusted 2016 Proposed Proposed Proposed Proposed Proposed Proposed Proposed 40,564 69,000 62,000 (7,000) -10.1% 465,954 1,591,256 1,624,404 33,148 2.1% 435,649 5,800,791 5,865,670 64,879 1.1% 11,863 11,100 13,100 2,000 18.0% 17,771 166,000 175,500 9,500 5.7% 1,496 1,720 2,100 380 22.1% 5,893 7,220 6,500 (720) -10.0% 1,631 1,582 1,790 208 13.1% 192,767 187,774 199,190 11,416 6.1% 2,890 3,500 3,750 250 7.1% 3,095 5,550 5,550 - 0.0% 78,655 77,000 85,000 10,4% 11,983 - 0.0% 0.0% 27,240 27,240 27,240 -	Consumer Program Expenses 73,990 102,295
Actual 2015 Adjusted 2016 Proposed Proposed Proposed Proposed Proposed Proposed Proposed Actual Budget Budget Budget Budget Budget Budget 40,564 69,000 62,000 (7,000) -10.1% 465,954 1,591,256 1,624,404 33,148 2.1% 485,954 5,800,791 5,865,670 64,879 1.1% 11,863 11,100 13,100 2,000 18.0% 171,712 166,000 175,500 9,500 5.7% 1,496 1,720 2,100 380 22.1% 5,893 7,220 6,500 (720) -10.0% 1,631 1,582 1,790 208 13.1% 1,92,767 187,774 199,190 11,416 6.1% 2,890 3,500 3,750 250 7.1% 3,095 5,550 - 0.0% 7,004 85,000 8,000 10,4% 11,983 -	Collection Services 16,113 16,055
Actual 2015 Adjusted 2016 Proposed Proposed Proposed Proposed Proposed 40,564 69,000 62,000 (7,000) -10.1% ,465,954 1,591,256 1,624,404 33,148 2.1% 11,863 11,100 13,100 2,000 18.0% 171,712 166,000 175,500 9,500 5.7% 1,496 1,720 2,100 380 22.1% 5,893 7,220 6,500 (720) -10.0% 1,631 1,582 1,790 208 13.1% 192,767 187,774 199,190 11,416 6.1% 192,767 187,774 199,190 11,416 6.1% 2,890 3,500 3,750 250 7.1% 3,095 5,550 5,550 - 0.0% 78,655 77,000 85,000 10,000 NA 27,240 27,240 27,240 - 0.0% 53,139 41,500 <td< td=""><td>Child Residential Care Centers 1,151,129 846,741</td></td<>	Child Residential Care Centers 1,151,129 846,741
Actual 2015 Adjusted 2016 Proposed Proposed Proposed Proposed Proposed 40,564 69,000 62,000 (7,000) -10.1% 465,954 1,591,256 1,624,404 33,148 2,1% 11,863 11,100 13,100 2,000 18.0% 171,712 166,000 175,500 9,500 5,7% 1,496 1,720 2,100 380 22.1% 5,893 7,220 6,500 (720) -10.0% 1,631 1,582 1,790 208 13.1% 192,767 187,774 199,190 11,416 6.1% 2,890 3,500 3,750 250 7,1% 3,095 5,550 5,550 - 0.0% 78,655 77,000 85,000 10,000 NA 27,240 27,240 27,240 - 0.0% 10,200 10,200 16,500 39.8%	Child Foster Care 1,539,181 1,876,374
Actual Budget 2015 Adjusted 2016 Proposed Proposed Proposed Proposed 40,564 69,000 62,000 (7,000) -10.1% 465,954 1,591,256 1,624,404 33,148 2.1% 485,954 1,591,256 1,624,404 33,148 2.1% 485,954 1,591,256 1,624,404 33,148 2.1% 485,954 1,591,256 1,624,404 33,148 2.1% 485,954 1,591,256 1,624,404 33,148 2.1% 485,954 1,591,256 1,624,404 33,148 2.1% 485,954 1,591,256 1,5865,570 64,879 1.1% 11,863 1,720 2,100 380 22.1% 5,893 7,220 6,500 (720) -10.0% 1,631 1,582 1,790 208 13.1% 2,890 3,500 3,750 250 7.1% 3,095 5,550 - 0,0% 7,240 27,240<	Child Day Care 41,206 53,139
Actual 2015 Adjusted 2016 Proposed Proposed Proposed Proposed Actual Budget Budget Budget Budget Budget Proposed 40,564 69,000 62,000 (7,000) -10.1% 465,954 1,591,256 1,624,404 33,148 2.1% 485,9549 5,800,791 5,865,670 64,879 1.1% 11,863 11,100 13,100 2,000 18.0% 17,771 166,000 175,500 9,500 5.7% 1,496 1,720 2,100 380 22.1% 5,893 7,220 6,500 (720) -10.0% 1,631 1,582 1,790 208 13.1% 192,767 187,774 199,190 11,416 6.1% 2,890 3,500 3,750 250 7.1% 3,095 5,550 5,550 - 0.0% 78,655 77,000 85,000 10,000 NA 27,240	Building Rental 10,200 10,200
Actual Budget 2015 Adjusted 2016 Proposed Proposed Proposed Actual Budget Budget Budget Proposed Proposed 40,564 69,000 62,000 (7,000) -10.1% 465,954 1,591,256 1,624,404 33,148 2.1% 485,954 1,591,256 1,624,404 33,148 2.1% 11,863 11,100 13,100 2,000 18.0% 17,771 166,000 175,500 9,500 5.7% 1,496 1,720 2,100 380 22.1% 5,893 7,220 6,500 (720) -10.0% 1,631 1,582 1,790 208 13.1% 192,767 187,774 199,190 11,416 6.1% 2,890 3,500 3,750 250 7,1% 3,095 5,550 5,550 - 0.0% 78,655 77,000 85,000 10,000 10.4% 11,983 -	Building Rental 27,240 27,240
Actual Budget 2015 Adjusted 2016 Proposed Proposed Proposed Actual Budget Budget Budget Budget Proposed 40,564 69,000 62,000 (7,000) -10.1% ,465,954 1,591,256 1,624,404 33,148 2.1% ,435,649 5,800,791 5,865,670 64,879 1.1% 11,863 11,100 13,100 2,000 18.0% 171,712 166,000 175,500 9,500 5.7% 1,496 1,720 2,100 380 22,1% 5,893 7,220 6,500 (720) -10.0% 1,631 1,582 1,790 208 13.1% 192,767 187,774 199,190 11,416 6.1% 2,890 3,500 3,750 250 7.1% 3,095 5,550 5,550 0.0% 7,8,655 77,000 85,000 8,000 10,4%	Bad Debts Expense 73,597 11,983
Actual Budget 2015 Adjusted 2016 Proposed Proposed Proposed Actual Budget Budget Budget Budget Proposed 40,564 69,000 62,000 (7,000) -10.1% ,465,954 1,591,256 1,624,404 33,148 2.1% ,435,649 5,800,791 5,865,670 64,879 1.1% 11,863 11,100 13,100 2,000 18.0% 1,717 166,000 175,500 9,500 5.7% 1,496 1,720 2,100 380 22.1% 5,893 7,220 6,500 (720) -10.0% 1,631 1,582 1,790 48 31.6% 1,631 1,582 1,790 208 13.1% 2,890 3,500 3,750 250 7.1% 2,890 3,550 5,550 - 0.0%	Alternative School 66,365 78,655
Actual Budget 2015 Adjusted 2016 Proposed Proposed Proposed Proposed 40,564 69,000 62,000 (7,000) -10.1% 465,954 1,591,256 1,624,404 33,148 2.1% 485,954 1,591,256 1,624,404 33,148 2.1% 485,954 1,591,256 1,624,404 33,148 2.1% 11,863 11,100 13,100 2,000 18.0% 171,712 166,000 175,500 9,500 5.7% 1,496 1,720 2,100 380 22.1% 5,893 7,220 6,500 (720) -10.0% 1,631 1,582 1,790 208 13.1% 1,632 187,774 199,190 11,416 6.1% 2,890 3,500 3,750 250 7.1%	Advertising 5,402 3,095
Actual Budget 2015 Adjusted 2016 Proposed Proposed Proposed Actual Budget Budget Budget Budget Budget Budget 40,564 69,000 62,000 (7,000) -10.1% 465,954 1,591,256 1,624,404 33,148 2.1% 485,9549 5,800,791 5,865,670 64,879 1.1% 11,863 11,100 13,100 2,000 18.0% 17,772 166,000 175,500 9,500 5.7% 1,496 1,720 2,100 380 22.1% 5,893 7,220 6,500 (720) -10.0% 1,631 1,582 1,790 208 13.1% 192,767 187,774 199,190 11,416 6.1%	Adoption Assessments 3,130 2,890
Actual Budget 2015 Adjusted 2016 Proposed Proposed Proposed Actual Budget Budget Budget Budget Budget Budget 40,564 69,000 62,000 (7,000) -10.1% 485,954 1,591,256 1,624,404 33,148 2,1% 485,9549 5,800,791 5,865,670 64,879 1.1% 11,863 11,100 13,100 2,000 18,0% 171,712 166,000 175,500 9,500 5.7% 1,496 1,720 2,100 380 22,1% 5,893 7,220 6,500 (720) -10.0% 172 152 200 48 31,6% 1,631 1,582 1,790 208 13.1% 192,767 187,774 199,190 11,416 6.1%	
Actual Budget 2015 Adjusted 2016 Proposed Proposed Proposed Actual Budget Budget Budget Budget Budget 40,564 69,000 62,000 (7,000) -10.1% ,465,954 1,591,256 1,624,404 33,148 2.1% ,435,649 5,800,791 5,865,670 64,879 1.1% 11,863 11,100 13,100 2,000 18.0% 171,712 166,000 175,500 9,500 5.7% 1,496 1,720 2,100 380 22,1% 5,893 7,220 6,500 (720) -10.0% 172 152 200 48 31.6% 1,631 1,582 1,790 208 13.1%	Travel 175,396 192,767
Actual Budget 2015 Adjusted 2016 Proposed Proposed Proposed Actual Budget Budget Budget Budget Budget Proposed 40,564 69,000 62,000 (7,000) -10.1% ,465,954 1,591,256 1,624,404 33,148 2.1% ,435,649 5,800,791 5,865,670 64,879 1.1% 11,863 11,100 13,100 2,000 18.0% 171,712 166,000 175,500 9,500 5.7% 1,496 1,720 2,100 380 22.1% 5,893 7,220 6,500 (720) -10.0% 172 152 200 48 31,6%	Taxable Meals 1,410 1,631
Actual Budget 2015 Adjusted 2016 Proposed Proposed Proposed Actual Budget Budget Budget Budget Budget Budget 40,564 69,000 62,000 (7,000) -10.1% ,465,954 1,591,256 1,624,404 33,148 2.1% ,435,649 5,800,791 5,865,670 64,879 1.1% 11,863 11,100 13,100 2,000 18.0% 171,712 166,000 175,500 9,500 5.7% 1,496 1,720 2,100 380 22.1% 5,893 7,220 6,500 (720) -10.0%	Other Travel Exp 42 172
Actual Budget 2015 Proposed Proposed Proposed Proposed 40,564 69,000 62,000 (7,000) -10.1% 465,954 1,591,256 1,624,404 33,148 2,1% 435,649 5,800,791 5,865,670 64,879 1.1% 11,863 11,100 13,100 2,000 18,0% 171,712 166,000 175,500 9,500 5.7% 1,496 1,720 2,100 380 22,1%	Lodging 3,824 5,893
Actual 2015 Adjusted 2016 Proposed Proposed Proposed Proposed 40,564 69,000 62,000 (7,000) -10.1% ,465,954 1,591,256 1,624,404 33,148 2,1% ,435,649 5,800,791 5,865,670 64,879 1.1% 11,863 11,100 13,100 2,000 18.0% 171,712 166,000 175,500 9,500 5.7%	Meals 1,061 1,496
Actual Budget 2016 Proposed Proposed Proposed 40,564 69,000 62,000 (7,000) -10.1% ,465,954 1,591,256 1,624,404 33,148 2.1% ,435,649 5,800,791 5,865,670 64,879 1.1% 11,863 11,100 13,100 2,000 18.0%	Automobile Allowance 158,767 171,712
Actual Budget 2016 Proposed Proposed Proposed 40,564 69,000 62,000 (7,000) -10.1% ,465,954 1,591,256 1,624,404 33,148 2.1% ,435,649 5,800,791 5,865,670 64,879 1.1%	
Actual Budget 2016 Proposed Proposed Proposed Proposed 40,564 69,000 62,000 (7,000) -10.1% ,465,954 1,591,256 1,624,404 33,148 2.1%	Labor Costs 5,743,275 5,435,649
2015 Adjusted 2016 Proposed Proposed Proposed Proposed Actual Budget Budget Budget Budget Budget 40,564 69,000 62,000 (7,000) -10.1% Comp hours paid out at as straight time.	Fringe Benefits 1,621,460 1,465,954
2015 Adjusted 2016 Proposed Proposed Proposed Actual Budget Budget Budget Budget	Comp Time 76,273 40,564
2016 Proposed Proposed	2014
	2013

CHILD WELFARE DIVISION

37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7% 90,867 42,266 87.0% 100 (470) -82.5% - (33,400) -100.0% 1,500 - 0.0% 15,000 - 0.0% 1,500 (700) -25.9% 11,000 3,000 37.5% 85,900 (37,000) -11.9% 65,900 (225) 0.0% 65,900 (387,275) -50.1% 8,233,633 19,687 0.2%	13,212 15,000 700 2,700 10,089 8,000 75,615 75,450 260,790 310,000 260,790 176,500 348 1,000 64,196 63,000 765,145 772,275 8,534,150 8,213,946 14,162,565 14,202,511		IOIAL EXPENSES	95
37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7% 90,867 42,266 87.0% 100 (470) -82.5% - (33,400) -100.0% 1,500 - 0.0% 15,000 - 0.0% 1,500 1,000 200.0% 1,000 3,000 37.5% 85,900 10,450 13.9% 273,000 (37,000) -11.9% 600 (400) -4.8% 65,900 (387,275) -50.1% 8,233,633 19,687 0.2%	4 8		I O I AL EXPENSES	
37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7% 90,867 42,266 87.0% 100 (470) -82.5% 100 (470) -0.00% 1,500 - 0.0% 1,500 1,000 200.0% 1,500 - 0.0% 2,000 (700) -25.9% 11,000 3,000 37.5% 85,900 (37,000) -11.9% 65,900 (225) 0.0% 65,900 (387,275) -50.1% 8,233,633 19,687 0.2%	00		1)14. 14771570	94
37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7% 90,867 42,266 87.0% 100 (470) -82.5% - (33,400) -100.0% 1,500 - 0.0% 15,000 - 0.0% 1,000 37.5% 85,900 10,450 13.9% 273,000 (37,000) -11.9% 65,900 (400) -40.0% 385,000 (387,275) -50.1%		7,955,816	Other Operating Exp	92
37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7% 90,867 42,266 87.0% 100 (470) -82.5% - (33,400) -100.0% 1,500 - 0.0% 1,500 - 0.0% 1,5000 - 0.0% 2,000 (700) -25.9% 11,000 3,000 37.5% 85,900 10,450 13.9% 273,000 (37,000) -11.9% 65,900 8,400 4.8% 65,900 (387,275)				91
37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7% 90,867 42,266 87.0% 100 (470) -82.5% - (33,400) -100.0% 1,500 - 0.0% 1,500 - 0.0% 1,500 - 0.0% 2,000 (700) -25.9% 11,000 3,000 37.5% 85,900 10,450 13.9% 273,000 (37,000) -11.9% 65,900 4.6%		726,450	Youth Wrap Around Services	
37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7% 90,867 42,266 87.0% 100 (470) -82.5% - (33,400) -100.0% 1,500 - 0.0% 15,000 - 0.0% 11,000 200.0% 11,000 3,000 37.5% 85,900 10,450 13.9% 273,000 (37,000) -11.9% 600 (400) -40.0%	ن د	63,394	Truancy Intervention Preventio	90
37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7% 90,867 42,266 87.0% 100 (470) -82.5% - (33,400) -100.0% 1,500 - 0.0% 1,500 1,000 200.0% 15,000 - 0.0% 11,000 3,000 37.5% 85,900 10,450 13.9% 273,000 (37,000) -11.9% 184,900 8,400 4.8%	ے د م	632	Telephone	89
37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7% 90,867 42,266 87.0% 100 (470) -82.5% - (33,400) -100.0% 1,500 - 0.0% 1,500 1,000 200.0% 15,000 - 0.0% 2,000 (700) -25.9% 11,000 3,000 37.5% 85,900 10,450 13.9% 273,000 (37,000) -11.9%	ω	168,396	Supervised Family Visitation	88
37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7% 90,867 42,266 87.0% 100 (470) -82.5% - (33,400) -100.0% 1,500 - NA 90,000 - NA 15,000 - 0.0% 1,500 - 0.0% 1,500 (700) -25.9% 11,000 37.5% 85,900 (37,000) -11.9%	ω		Subscriptions	87
37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7% 90,867 42,266 87.0% 100 (470) -82.5% - (33,400) -100.0% 1,500 - 0.0% 15,000 - 0.0% 11,000 - 0.0% 2,000 (700) -25.9% 11,000 3,000 37.5% 85,900 10,450 13.9%		395,883	Secure Juvenile Detention	86
37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7% 90,867 42,266 87.0% 100 (470) -82.5% - (33,400) -100.0% 1,500 - 0.0% 15,000 - 0.0% 11,000 3,000 37.5%		60,753	Respite Care	85
37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7% 90,867 42,266 87.0% - (33,400) -100.0% NA 90,000 - 0.0% 15,000 1,000 200.0% 2,000 (700) -25.9%		8,953	Registration Tuition Other	84
37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7% 90,867 42,266 87.0% 100 (470) -82.5% - (33,400) -100.0% 1,500 - 0.0% 15,000 - 0.0%		400	Recruitment Non Staff	83
37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7% 90,867 42,266 87.0% 100 (470) -82.5% - (33,400) -100.0% 90,000 - NA 90,000 - 0.0%		15,612	Receiving Home Bed Hold	82
37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7% 90,867 42,266 87.0% 100 (470) -82.5% - (33,400) -100.0% 90,000 - 0.0%		242	Publish Legal Notices	81
37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7% 90,867 42,266 87.0% 100 (470) -82.5% - (33,400) -100.0%		82,139	Professional Service	80
37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7% 90,867 42,266 87.0% 100 (470) -82.5% - (33,400) -100.0%	1	58,492	Other Contract Serv	79
37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7% 90,867 42,266 87.0% 100 (470) -82.5%	152,444 33	147,294		78
37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7% 90,867 42,266 87.0%		452	Office Supplies	77
37,500 (1,000) -2.6% 500 (500) -50.0% 8,150 (400) -4.7%		32,707		76
37,500 (1,000) -2.6% 500 (500) -50.0%		8,150		75
37,500 (1,000) -2.6%		186		74
		40,251		73
- 500 500 NA Legal processing fees	576	92	Legal Fees	72
438,000 (22,000) -4.8% Assistance to relatives for child placements in lieu of traditional foster care.	425,032 460	460,091	Kinship Care	71
788,060 809,700 21,640 2.7% Non-secure detention facility for juvenile offenders.	1,044,407 788	627,763	Juvenile Shelter Care	70
Budget to 2016 Bu 2016 Proposed Proposed Budget Budget	2015 Adjusted Actual Budget	2013 Actual 2014	Account	
\$ Change % Change From 2015 From 2015				

2015 ADOPTED BUDGET

As of 5/21/2015

FT = 38 PT = 4

ECONOMIC SUPPORT DIVISION MANAGER (1)
Ann Kriegel

QUALITY ASSURANCE

PROBLEM RESOLUTION SPECIALIST (1) Jeanie Ortiz (N) LONG TERM SUPPORT
TEAM

LEAD WORKER (1) Rhonda Reinke

LEAD FOR STAFF DEVELOPMENT (1) Julie Fink (N)

ECONOMIC SUPPORT SPECIALISTS (9 FT, 1 PT) Carol Florey (N)

Janet Hertzberg Lisa Krause (.50) Kor Lee Amber Leinweber Kristi Mathusek Diane Taylor (N) Barb Tobias (N) Der Xiong Pa Houa Xiong FAMILY TEAM OSHKOSH

SCREENER (1) (CLERK TYPIST) Karla Schmitz

ECONOMIC SUPPORT SPECIALIST (13 FT, 2 PT) Jamie Beals

Amy Benz
Karen Dobine
Amber Foley (.50)
Julie Haendel
Sara Inda
Kristi Kimote (.50)
Deb Klemz
Patrice Miller
Leah Pellegrini
Sandy Schaefer

Jodi Stang Morgan Strasser Wendy Yearwood

Jessica Singer

CHILDCARE SPECIALIST (CASE AIDE) (1) Deb Schneider FAMILY TEAM NEENAH

ESD ASSISTANT MANAGER (1) Deborah Blankenship

SCREENER (1)
(CLERK RECEPTIONIST)
Teresa Cook

ECONOMIC SUPPORT SPECIALIST (7FT, 1PT) Lori Hella

Larissa Kranzusch
Taylor Kratz
Mai Lee
Heather Martin
Wendy Mikolanz (.50)
Lisa Saft
April Zink

CHILDCARE SPECIALIST (1)
(HS CASE AIDE)
Cheri Becker

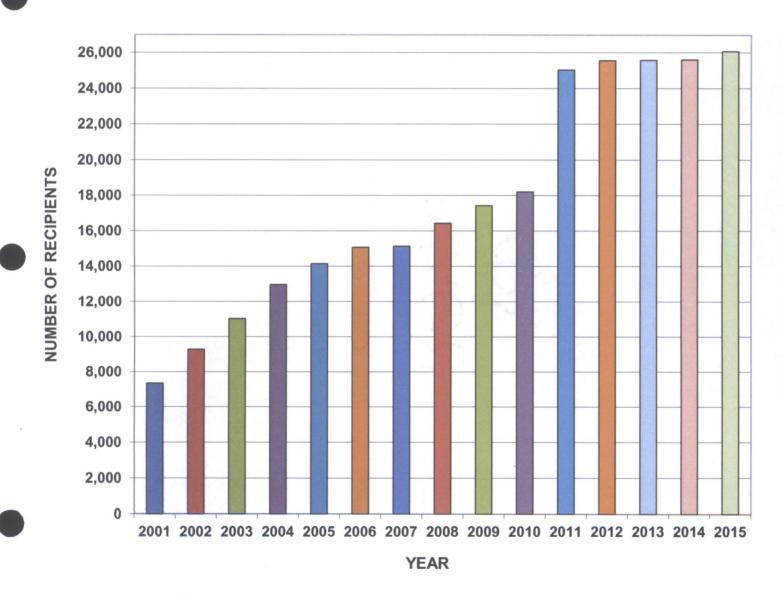
ECONOMIC SUPPORT SERVICES DIVISION

COMPARATIVE LEVY IMPACT VARIANCE SUMMARY

Budget Category	Dollar Amount	Percentage Change	Explanation
2015 Adopted Budget Levy	\$ 605,312		Net Revenue
Revenue Changes:			
Total Revenue	\$ (131,273)	5.5%	FSET funding will increase. FSET program is not voluntary in 2016, therefore there will be more participation requiring more eligibility work by our case manangers.
Expense Changes:			
Labor Costs	\$ 103,068	4.4%	1% increase applied to 2015 wage levels for potential merit increases. Fringe benefits increased .05% for anticipated increase in the cost of health insurance. 2016 Budget includes (2) FTE sunset positions.
Travel	\$ 650	6.6%	Increase for professional staff development trainings, including auto allowance.
Capital	\$ ·		Not Applicable.
Other Operating Expenses	\$ (9,616)	-1.5%	Increased for the new contract with Child Care Resource and Referral offset by a reduction of \$25,000 to the funding for the Living Health Oshkosh Clinic.
Levy Impact - 2016 Proposed Budget	\$ (37,171)	-6.1%	Increase in Levy
2016 Tax Levy	\$ 568,141		Net Revenue

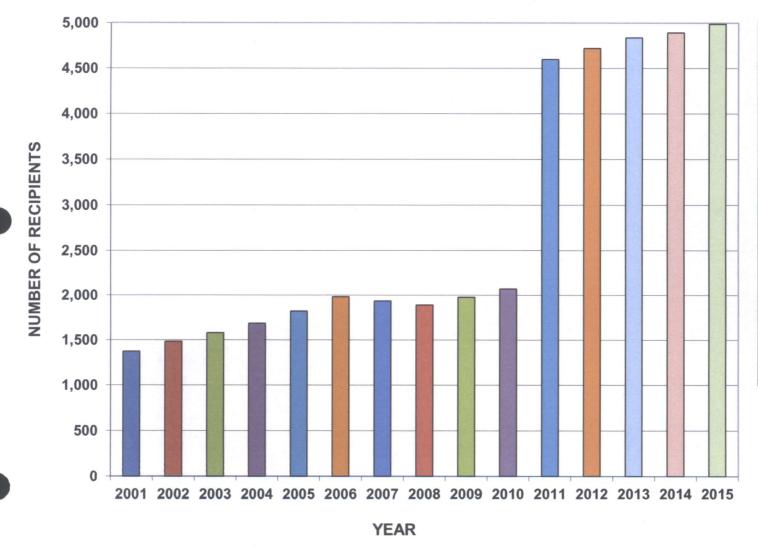
37 Cc	36 Cc	35 Ad	34	33	32 Ta	31 Ot			28 Au	27 Re	26	25	24 Fri	23 Cc	22 0	21 Te	20	19 5 ZID		15	14 Inc			11	10 W	9 Pr	8 P	7 0	6 LI	5 In	4 G	3 F.	2 Fr	م 2 ا ی		
Consumer Transportation	Consumer Program Expenses	Advertising		Travel	Taxable Meals	Other Travel Exp	Lodging	Meals	Automobile Allowance	Registration Tuition		Labor Costs	Fringe Benefits	Comp Time	Overtime	Temporary Employees		EXPENSES Regular Pay	TOTAL REVENUES	Public Services	Incentives	Other Fees	1	Intergovernmental	W2 Loans Repayment	Prior Year Intergovt	PPACA	Other State Adjustments	LIEAP	Income Maint Admin	Grant Revenue Allocation	FSET 100%	Fraud	REVENUES Child Care Administration	Account	
7,581	5,642	23		8,133	237	29	560	204	6,283	819		2,130,177	645,472	9,327	14,507	9,477	1,451,394		(2,139,709)	(10,949)	(9,839)	(1,110)		(2,128,760)	(810)	(4,804)	(187,540)	(95,774)	(258,422)	(1,663,634)	504,000	(94,496)	(16,958)	(310,323)	Actual	2013
9,881	7,799			8,553	315	58	936	299	6,052	893		2,302,906	696,754	5,621	42,908	13,516	1,544,106		(2,359,204)	(13,974)	(13,034)	(940)		(2,345,231)		(1,662)	(330,954)	(96,731)	(296,760)	(1,641,252)	500,000	(91,615)	(18,962)	(367,294)	Actual	2014
4		50		9,800	400	100	500	300	7,500	1,000		2,341,089	709,150	10,000	35,000	32,099	1,554,840		(2,375,944)	(8,100)	(5,300)	(2,800)		(2,367,844)	(600)	,	(380,000)	(12,000)	(376,000)	(1,719,689)	497,208		(17,458)	(359,305)	Budget	2015 Adopted
	,			10,450	400	100	1,000	350	7,500	1,100		2,444,157	746,236	7,000	30,100	47,200	1,613,621		(2,507,217)	(12,000)	(12,000)			(2,495,217)		1	(325,421)	(12,000)	(354,000)	(1,743,180)	498,554	(161,681)	(22,489)	(375,000)	Budget	2016 E
		(50)		650		,	500	50	,	100		103,068	37,086	(3,000)	(4,900)	15,101	58,781		(131,273)	(3,900)	(6,700)	2,800		(127,373)	600	,	54,579	,	22,000	(23,491)	1,346	(161,681)	(5,031)	(15,695)	Budget	\$ Change From 2015 Budget to 2016 E Proposed
N	NA	0.0%		6.6%	0.0%	0.0%	100.0%	16.7%	0.0%	10.0%		4.4%	5.2%	-30.0%	-14.0%	47.0%	3.8%		5.5%	48.1%	126.4%	-100.0%		5.4%	0.0%	NA	-14.4%	0.0%	-5.9%	1.4%	0.3%	N	28.8%	4.4%	Budget	% Change From 2015 Budget to 2016 Proposed
FSET related expenses, WC no longer doing the FSET 'work' component of this program.	FSET related expenses, WC no longer doing the FSET 'work' component of this program.	Staff recruitment.			Staff taxable meal expense per County policy.	Staff other travel expense per County policy.	Staff lodging expense for training/work travel per County policy.	Staff non-taxable meal expense per County policy.	Staff travel mileage reimbursement per County policy.	Staff training for professional development per County policy.			Calculated at the 2015 budgeted rate plus .05% increase for health insurance costs.	Comp hours paid out at as straight time.	County staff overtime, reduced due to temporary positions.	Staff hired to fill temporary need; (2) LTE positions for 2016.	1% applied to 2013 wage levels for potential ment increases. 2016B includes (2) sunset positions that need approval for 2016B.				Fraud incentives for recoupment of overpayments for IM programs.	Child day care licensing fees, now part of contracted service program.			Client loan repayments.	Audit related refunds, due to WCDHS, from contract providers.	Patient Portability Affordable Care Act funds, supplemental Income Maintenance funding.	Fraud recovery transactions processed through the County.	Funding for the Energy program for Winnebago County, contracted and fully funded.	State and Federal dollars for eligibility activities relating to IM programs (food share, badger care, etc.)	Grant funds allocated to the Admin Division for their support services.	Funding for increasing eligibility work relating to FSET program: work requirement is no longer voluntary	Funding for Fraud investigation.	Funding for State Child Care Administration(licensing, eligibility & authorizing).	Explanations	

TOTAL MEDICAL ASSISTANCE RECIPIENTS



YEAR	NUMBER OF RECIPIENTS								
2001	7,342								
2002	9,285								
2003	11,030								
2004	12,965								
2005	14,143								
2006	15,068								
2007	15,131								
2008	16,426								
2009	17,422								
2010	18,200								
2011	25,030								
2012	25,555								
2013	25,573								
2014	25,600								
2015	2015 26,064								
MA recipie	nts have increased								

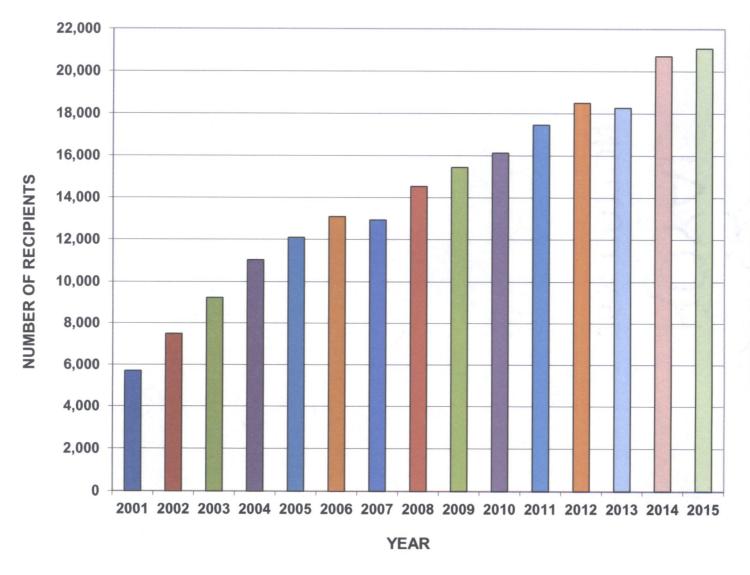
ELDERLY, BLIND, OR LEGALLY DISABLED RELATED MEDICAL ASSISTANCE RECIPIENTS



YEAR	NUMBER OF RECIPIENTS
2001	1,375
2002	1,485
2003	1,581
2004	1,687
2005	1,821
2006	1,983
2007	1,935
2008	1,891
2009	1,977
2010	2,069
2011	4,598
2012	4,720
2013	4,838
2014	4,893
2015	4,987

Elderly, Blind, or Legally Disabled-Related MA Recipients have increased by 141% in the past five years.

FAMILY-RELATED MEDICAL ASSISTANCE RECIPIENTS

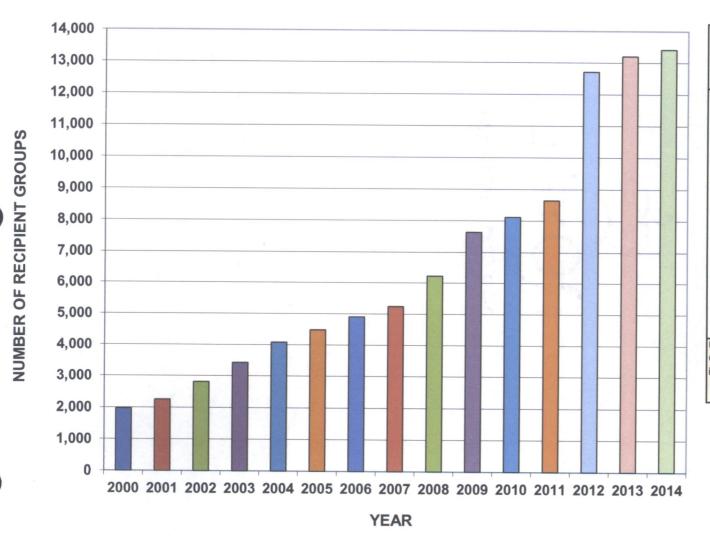


YEAR	NUMBER OF RECIPIENTS
2001	5,702
2002	7,491
2003	9,216
2004	11,035
2005	12,091
2006	13,085
2007	12,926
2008	14,535
2009	15,445
2010	16,131
2011	17,457
2012	18,503
2013	18,268
2014	20,707
2015	21,077
Camily Dala	etersiaises AAA best

Family-Related MA recipients have increased by 31% in the past 5 years

FOODSHARE PROGRAM ASSISTANCE GROUPS

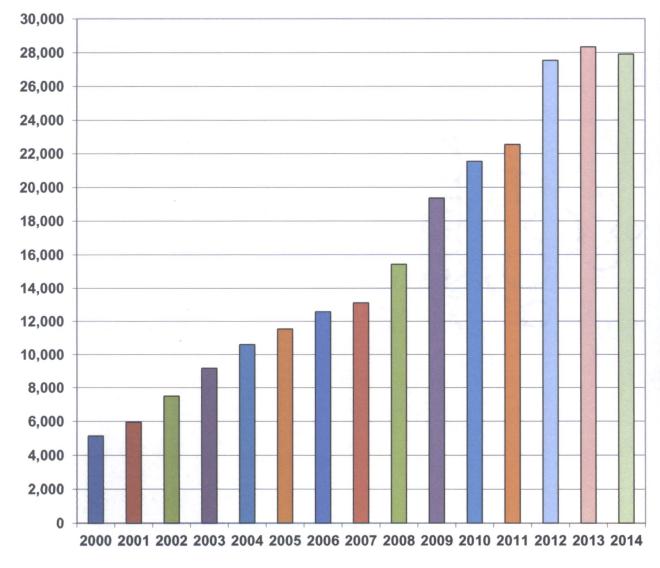
FoodShare Assistance Group are the members of a household who purchase, prepare and consume meals together.



YEAR	NUMBER OF UNDUPLICATED ASSISTANCE GROUPS
2000	1,974
2001	2,253
2002	2,808
2003	3,427
2004	4,083
2005	4,485
2006	4,903
2007	5,242
2008	6,218
2009	7,637
2010	8,113
2011	8,643
2012	12,706
2013	13,199
2014	13,413

Groups (AG's) have increased by 76% in the past 5 years.

FOODSHARE PROGRAM RECIPIENTS



NUMBER OF RECIPIENTS

YEAR	NUMBER OF UNDUPLICATED RECIPIENTS
2000	5,153
2001	5,956
2002	7,497
2003	9,175
2004	10,605
2005	11,543
2006	12,577
2007	13,114
2008	15,441
2009	19,362
2010	21,541
2011	22,545
2012	27,533
2013	28,330
2014	27,904

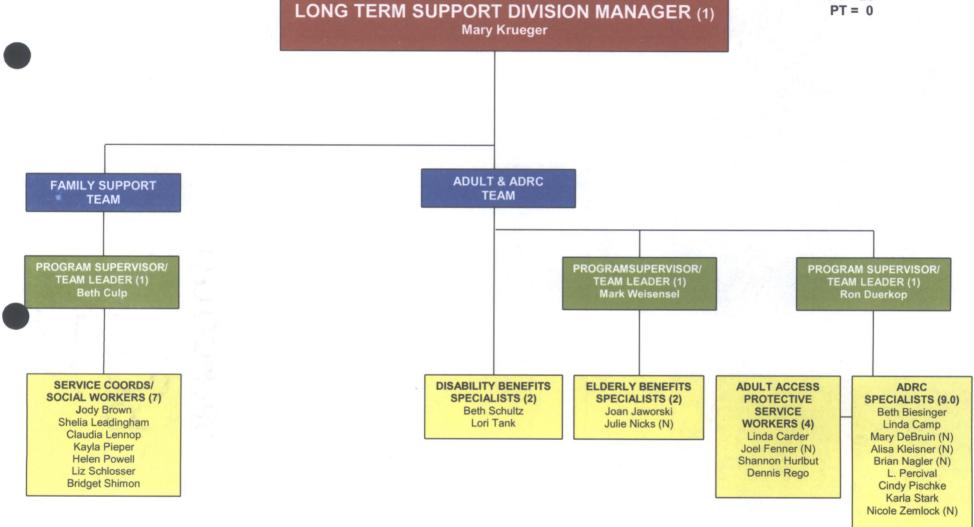
Unduplicated FoodShare recipients have increased by 44% in the past 5 years. Approximately 40% of FS recipients are children and 60% are adults.

LONG TERM SUPPORT DIVISION

2015 ADOPTED BUDGET

As of 5/21/2015

FT = 28



LONG TERM SUPPORT SERVICES DIVISION

COMPARATIVE LEVY IMPACT VARIANCE SUMMARY

Budget Category	Dollar Amount	Percentage Change	Explanation
2015 Adopted Budget Levy	\$ 3,649,099		Net Revenue
Revenue Changes:			
Total Revenue	\$ (245,245)	4.0%	
Expense Changes:			
Labor Costs	\$ 1,795	0.1%	1% increase applied to 2015 wage levels for potential merit increases. Fringe benefits increased .05% for anticipated increases in health insurance. Decrease in Temporary Staff and Overtime. 2016 budget includes converting (1) full-time Disability Benefit Specialist into (2) part-time positions but with no additional levy impact.
Travel	\$ 1,727	3.1%	Increase for professional staff development trainings, including auto allowance.
Capital Rounding adjustment	\$ - (1)		Not Applicable.
Other Operating Expenses	\$ 312,871	4.2%	Increased expenditures for Children's Long Term Support Waiver children, for which there is 100% funding.
Levy Impact - 2016 Proposed Budget	\$ 71,147	1.9%	Increase in Levy
2016 Tax Levy	\$ 3,720,246		Net Revenue

LONG TERM SUPPORT DIVISION

32 7	31	30	29 F	28 (27 (26	25	24 7	23 8	22 8	21 8	20 8	19 F	18	17 1	16 N	15 1	14	13	12 (11	10 E	9 E	8	7 (6	5 E	4	3 /	2 /	1	l=n		
TOTAL REVENUES		Public Services	Prior Year Contractual	Client Cost Shares Fees	Other Fees		Intergovernmental	Transportation Aid	State Senior Comm	SS MultiPurpose	SPAP	SHIP	Prior Year Intergovt	Nutr Services Incent Prog	Nutr Home Delv C2	Nutr Congregate C1	MA Targeted Case Mgmt	IIIE Grant	IIID Grant	Grant Revenue Allocation	Family Support Program	Elderly Handicapped 85.21	Elder Abuse	Community Options	CLTS - Childrens Waiver	Child Welfare Match- Levy	Birth to Three	Benefit Specialist	APS	Alz Family Caregiver	ADRC	REVENUES	Account	
(6,159,473)		(68,860)	(8,938)	(53,302)	(6,620)		(6,090,613)	(321,745)	(9,859)	(131,969)	(9,726)	(5,000)	(144,728)	(69,284)	(99,657)	(310,444)	(97,951)	(64,631)	(9,676)	1,113,424	(115,547)	(380,693)	(48,861)	(957,241)	(2,173,586)	(89,875)	(300,856)	(33,438)	(144,966)	(45, 183)	(1,639,121)		Actual	2013
(6,413,630)		(41,125)		(36,862)	(4,262)		(6,372,506)	(194,712)	(9,859)	(125,316)	(9,727)	(6,150)	(224,435)	(73,427)	(97,934)	(309,020)	(75,982)	(58,819)	(9,085)	1,276,406	(126,074)	(377,459)	(48,861)	(1,063,468)	(2,587,592)	(116,331)	(300,856)	(33,438)	(144,966)	(43,968)	(1,611,433)		Actual	2014
(6,088,043)		(25,300)	,	(17,000)	(8,300)		(6,062,743)	(307,663)	(9,859)	(131,969)	(4,864)	(5,000)	,	(69,897)	(99,657)	(310,444)	(90,000)	(64,631)	(9,676)	1,223,000	(126,074)	(362,509)	(48,861)	(1,063,468)	(2,307,523)	(90,000)	(300, 856)	(33,438)	(144,966)	(40,680)	(1,663,708)		Budget	2015 Adopted
(6,333,288)		(31,955)		(31,355)	(600)		(6,301,333)	(305,000)	(9,859)	(125,316)	(9,000)	(5,000)	,	(66,046)	(97,934)	(307,508)	(82,296)	(64,631)	(9,086)	1,273,545	(126,074)	(374,734)	(48,861)	(1,063,468)	(2,687,395)	,	(300,856)	(33,438)	(144,966)	(40,680)	(1,672,730)		Budget	2016 E
(245,245)		(6,655)		(14,355)	7,700		(238,590)	2,663	,	6,653	(4,136)	,	,	3,851	1,723	2,936	7,704	,	590	50,545	,	(12,225)	,	,	(379,872)	90,000		,		,	(9,022)		Budget	\$ Change From 2015 Budget to 2016 I Proposed
4.0%		26.3%	NA	84.4%	-92.8%		3.9%	-0.9%	0.0%	-5.0%	85.0%	0.0%	NA	-5.5%	-1.7%	-0.9%	-8.6%	0.0%	-6.1%	4.1%	0.0%	3.4%	0.0%	0.0%	16.5%	-100.0%	0.0%	0.0%	0.0%	0.0%	0.5%		Budget	% Change From 2015 Budget to 2016 Proposed
			Audit related refunds, due to WC, from contract providers.	Client cost shares for children (Westfield rent pmts ended).	Parental fees required by State funded programs (HIL rent pmts ended).			Fed \$'s passed thru Valley Transit to WC for Elderly & Para-transp services.	Grant funding for elderly programs for nutrition.	Grant funding for elderly outreach and nutrition programs.	State funding to support elderly in Aging Programs.	State funding to support elderly in Aging Programs.	State re-distributions of revenue.	Grant funding for home delivered meals for the Elderly.	Grant funding for congregate meal sites for the Elderly.	Funds nutrition sites & home delivered meals for Elderly.	MA reimubursement for Case Mgmt for MA eligible children not on Waivers.	Funds caregiver support programs - support groups, respite, etc.	Funds Health Screening programs for the elderly.	Grant funds transferred to other divisions for the support that they contribute.	Funding to support families of children with severe disabilities.	Federal Funding for Elderly & Handicapped transportation services.	State funding for elderly population who are in abusive situations.	State funding for COP eligible MH Adults and Children.	State/Fed funds for children with DD, PD, ED when eligible.	COP match replacing levy match for the CW LTS Waiver children.	Funds children ages Birth to 3 who have developmental delays; state alloc.	Funds HS staff services that assist County residents 60 + in understanding benefits.	Annual Adult Protective Services allocation, not sum sufficient.	Funds Adult Alzheimer's services.	Annual WC allocation for ADRC operations.		Explanations	

LONG TERM SUPPORT DIVISION

_	73	7	7	69	67	64	63	62	61	60	5	58	57	56	55	54	53	52	51	50	49	4	4	4	4	4	43	42	41	4	39	37	36		35		1
/4 Cliice Supplies		2 Membership Dues	70 Medical and Dental			4 Family Care Contribution		_		O Computer Software	59 Community Treatment	8 Community Residential Svcs	7 Building Repairs	6 Building Rental			3 Auto Allowance Taxable	2 Advertising		0 Travel	9 Taxable Meals	48 Other Travel Exp	7 Lodging	46 Meals	5 Automobile Allowance	44 Registration Tuition		2 Labor Costs	.1 Fringe Benefits	40 Comp Time	9 Overtime	7 Temporary Employees	Ō	Regular Pay	5 EXPENSES	Account	
/83	957,221	436	67,015	122	497	3,059,619	8,266	47,573	133,116	,	1,059,887	369,157	374	38,400	669,050	3,589	10,895	9,272		53,420	451	72	1,670	369	47,121	3,736		2,148,135	555,597	14,006	1,805	1,908	1,574,819			Actual	2013
995	1,030,747	697	67,200	342	1,515	2,082,956	8,536	56,287	122,510		1,189,562	234,242	14,093	28,800	685,271	7,720	23,160	23,846		50,870	374	20	2,465	457	44,499	3,055		2,169,992	564,326	14,579	2,051	28,268	1,560,768			Actual	2014
2,000	1,087,718	805	56,692	360	1,300	1,594,623	8,472	59,860	149,247	4,500	1,085,978	378,386	600	38,400	693,720	,	58,057	14,000		56,173	602	50	1,500	399	49,122	4,500		2,277,257	600,836	18,003	7,860	13,087	1,637,471			Dudget	2015 Adopted
1,223	1,107,731	1,275	59,292	500	1,400	1,594,623	8,707	68,861	154,864	5,000	1,213,353	376,775	ı	τ	707,594	9,896	27,703	24,323		57,900	500	50	3,000	550	50,000	3,800		2,279,052	601,922	17,000	3,000		1,657,130			pudget	-
(777)	20,013	470	2,600	140	100		235	9,001	5,617	500	127,375	(1,611)	(600)	(38,400)	13,874	9,896	(30,354)	10,323		1,727	(102)		1,500	151	878	(700)		1,795	1,086	(1,003)	(4,860)	(13,087)	19,659			Dunger	9 5 016
-38.9%	1.8%	58.4%	4.6%	38.8%	7.7%	0.0%	2.8%	15.0%	3.8%	0.0%	11.7%	-0.4%	-100.0%	-100.0%	2.0%	NA	-52.3%	73.7%		3.1%	-16.9%	0.0%	100.0%	37.8%	1.8%	-15.6%		0.1%	0.2%	-5.6%	-61.8%	-100.0%	1.2%			puder	% Change From 2015 Budget to 2016 Proposed
ADRC specific office supplies.	Meals for the Elderly, including inflation increase.	Dues associated with ADRC.	Health Screening programs for the Elderly via the Aging programs.	New transportation program (Advocap) - meal allowances.	Contracted service, mostly Spanish & Hmong - Children & ADRC.	State Mandated Family Care Contribution, according to State schedule.	Client specific transportation arrangements where other services cannot meet an indivuals needs.	Elder Abuse funded expenses and other misc. client specific items as needed.	Aging Outreach programs at Senior Centers.	Program specific need for specialized software.	Services for DD Children and CLTS Eligible adults, based on need.	Services for DD Children and CLTS Eligible adults, based on need.	Westfield CBRF building repairs not covered in the lease, Westfield no longer leased by Co.	Westfield - CBRF, Westfield no longer leased by County.	Goodwill contract for Birth to 3 Services, increased funding.	New transportation program (Advocap) - mileage reimbursement - non-taxable amount.	New transportation program (Advocap) - mileage reimbursement taxable amount.	ADRC marketing materials and events.			Staff taxable meal expense per County policy.	Staff minor travel expense - parking fees etc per County policy.	Staff lodging expense for training/work travel per County policy.	Staff non-taxable meal expense per County policy.	Staff travel mileage reimbursement per County policy.	Staff training / conference for professional development.			Calculated at the 2015 budgeted rate plus .05% increase for health insurance costs.	Comp hours paid out at as straight time.	County staff over time, budget based on actual historical experience.	Staff hired to fill temporary needs: special projects and unexpected vacancies.	1% applied to 2015 wages for potential merit increases. Convert 1 FT Disability Benefit Spcist to 2 PT.			Explanations	

LONG TERM SUPPORT DIVISION

95 LEVY IMPACT	94	93 TOTAL EXPENSES	92	91 Other Operating Expenses	90 Work related and Day Services	89 Wireless	87 Telephone	86 Supportive Home Care	85 Supported Living	84 Specialty Inpatient Hospitals	83 Specialized Transportation	82 Small Equipment Technology	81 Registration Tuition Other	80 Professional Service	78 Print Duplicate	76 Other Contract Serv	75 Operating Grants	Account
4,501,663		10,661,136		8,459,581	2,379	442	167	404,692	919,010	25,101	663,233	,	,	4,820	226	283	3,958	2013 Actual
3,480,352		9,893,982		7,673,120	1,816	302	1,963	446,009	938,711	,	687,075	,	355	13,660	62		4,687	2014 Actual
3,649,099		9,737,142		7,403,712	2,439	7,680	600	414,809	972,391	25,000	727,690	3,200	500	10,000	185		4,500	2015 Adopted Budget
3,720,246	_	10,053,534		7,716,583	1,852	,	2,502	454,929	1,151,285	,	716,097		428	13,934	154	7,500	4,781	2016 I Request Budget
71,147	_	316,392		312,871	(586)	(7,680)	1,902	40,120	178,894	(25,000)	(11,593)	(3,200)	(72)	3,934	(31)	7,500	281	\$ Change % Change From 2015 From 2015 Budget to 2016 Budget to 2016 Proposed Proposed Budget Budget
1.9%		3.2%		4.2%	-24.0%	-100.0%	317.0%	9.7%	18.4%	0.0%	-1.6%	0.0%	-14.4%	39.3%	-16.8%	NA	6.2%	% Change From 2015 Budget to 2016 Proposed Budget
	rounding				Sheltered work shop activities for DD children and adults, based on need.	Wireless connectivity - Finance has designated this account for just telephone service.	Staff cell phone reimbursement.	Services for DD Children and CLTS Eligible adults, based on need.	Services for DD Children and CLTS Eligible adults, based on need.	Wisconsin Center for MH/DD Young Adult/Children.	Transportation contracts for Elderly and Disabled services; includes \$30,000 for a transit study.	Purchase related to a specific funding source in LTS; none identified for 2016.	Registration trainings/conferences (non employee).	Competency evaluations required for protective placements.	Brochure materials for ADRC.	Funding for individuals transitioning from a health care facility setting to the community/home.	Grant to UW-Ext for sponsoring caregiver support group activities.	Explanations

PURCHASED and COUNTY OPERATED SERVICES IN EFFECT FOR 2015

The County and Contracted Services Listings represent a point-in-time and are subject to change throughout the course of the current calendar year. The amounts stated are approximated based upon the projected number of persons to be serviced and the related cost of the services to be provided.

ADMINISTRATIVE SERVICES DIVISION

VENDOR	PROGRAM NAME	AMOUNT
LANGU	AGE TRANSLATION SERVICES	
COMMUNICATION LINK	Center for Communication Hearing & Deafness	As Needed Use
CONNECTING CULTURES	Translation Services	As Needed Use
LAKESIDE VENTURES INC / DBA INTERNATIONAL LANGUAGES	Translation Services	As Needed Use
LANGUAGE LINE SERVICES, INC - Statewide	Telephone Translation Services	As Needed Use

VENDOR	PROGRAM NAME	AMOUNT
COMMUNITY R	RESIDENTIAL SERVICES	
BLANDINE HOUSE, INC - Fond du Lac	AODA Residential Treatment	\$70,000
BROTOLOC HEALTH CARE SYSTEMS, INC (Brotoloc North) – Statewide	Community Based Residential Facility (CBRF)	\$250,000
CLEARVIEW LONG TERM CARE & REHAB – Juneau	Residential Services	\$260,000
EMPOWERMENT LIVING SERVICES	Adult Family Home	\$80,000
FRIENDS OF WOMEN IN RECOVERY, INC – Fond du Lac	Community Based Residential Facility (CBRF)	\$50,000
HOPE HAVEN – Madison	Residential Treatment	\$25,000
LAKEVIEW – West Salem	Residential Services	\$75,000
LUTHERAN SOCIAL SERVICES OF WISCONSIN AND UPPER MICHIGAN, INC. – Appleton/Oshkosh/Neenah/Menasha	Community Based Residential Facility (CBRF)	\$25,975
MINISTRY BEHAVIORAL HEALTH – Stevens Point	Residential Services	\$80,000
THE MOORING PROGRAMS, INC – Casa Clare Appleton	Residential Services	\$300,000
THE MOORING PROGRAMS, INC – Mooring House – Appleton	Transitional Residential (CBRF)	\$300,000

VENDOR	PROGRAM NAME	AMOUNT
COMMUNITY RESIDE	ENTIAL SERVICES (CONTINUED)	
NOVA COUNSELING SERVICES, INC – Oshkosh	Residential Inpatient, Transitional/Extended Care	\$280,000
PRODUCTIVE LIVING SYSTEMS, INC - Altoona	Community Based Residential Facility	\$176,325
QUALITY HOME CARE OF OSHKOSH, LLC – Oshkosh	Supportive Home Care and Respite	\$110,000
REHABILITATION HOUSE, INC – Bletzinger House Neenah	Community Based Residential Facility/Adult Family Home	\$250,000
WINNEBAGO COUNTY OPERATED - SUMMIT HOUSE - Oshkosh	Residential Crisis Facility/Crisis Intervention Helpline	\$455,766
WINNEBAGO COUNTY OPERATED – TOWARD TOMORROW – Oshkosh	Residential Services	\$532,454
COMMUNITY	TREATMENT SERVICES	
AFFINITY HEALTH SYSTEMS, INC – MERCY MEDICAL CENTER and ST. ELIZABETH – Oshkosh/Appleton	AODA Outpatient Services	\$48,000
ESPRIT COUNSELING & CONSULTING - Neenah	AODA Outpatient Services	\$6,000
HUMAN RESOURCE ASSISTANCE CENTER, LLC - Menasha	AODA Outpatient Services	\$10,000
NOVA COUNSELING SERVICES, INC – Oshkosh	AODA Outpatient Services	\$10,000

VENDOR	PROGRAM NAME	AMOUNT
COMMUNITY TREATM	MENT SERVICES (CONTINUED)	
OPTIONS TREATMENT PROGRAMS, INC – Appleton	AODA Outpatient Services	\$125,000
OSHKOSH COUNSELING CENTER, INC - Oshkosh	AODA Outpatient Services	\$10,000
SAMARITAN COUNSELING CENTER OF THE FOX VALLEY – Menasha	AODA Outpatient Services	\$10,000
THEDACARE BEHAVIORAL HEALTH, INC - Menasha	AODA Outpatient Services	\$150,000
WELLHOEFER COUNSELING – Oshkosh	Therapist/Service Facilitator	\$68,752
WINNEBAGO COUNTY OPERATED CLINICAL SERVICES – Oshkosh/Neenah	Mental Health/AODA Outpatient Services, CSP, Case Management, Crisis and CCS Services	Refer to BH Financial Summary
COMMUNITY LIV	ING/SUPPORT SERVICES	
BEST FRIENDS OF NEENAH/MENASHA, INC – Neenah	School Based Mentoring Program	\$2,629
COMMUNITY FOR HOPE OF GREATER OSHKOSH, INC – Oshkosh	Yellow Ribbon Suicide Prevention Program	\$7,810
FAMILY SERVICES OF NORTHEAST WISCONSIN, INC – Green Bay	Parent Connections, Parent Aide Program, Nurturing Program (HOPE) and Active Parenting	\$75,786
FRIENDSHIP PLACE – Neenah and Oshkosh	Drop-In Center for the Mentally III	\$20,000

PROGRAM NAME	AMOUNT
JPPORT SERVICES (CONTINUED)	
Specimen Collection and Lab Drug Testing	\$45,000
d INSTITUTIONAL CARE	
Inpatient Services	\$367,000
Inpatient Services	\$75,000
Inpatient Services	\$12,000
Acute Psychiatric Inpatient Services	\$375,000
Emergency Room, Inpatient Psych and Detoxification	\$365,000
Institute for Mental Disease, Farnam House	\$300,000
Inpatient Services	\$1,750,000
	JPPORT SERVICES (CONTINUED) Specimen Collection and Lab Drug Testing INSTITUTIONAL CARE Inpatient Services Inpatient Services Inpatient Services Acute Psychiatric Inpatient Services Emergency Room, Inpatient Psych and Detoxification Institute for Mental Disease, Farnam House

VENDOR	PROGRAM NAME	AMOUNT
COMMU	INITY RESIDENTIAL	
CHOICES TO CHANGE, INC - Plover	Group Home	\$280,000
CLINICARE CORP – MILWAUKEE ACADEMY – Milwaukee	Residential Care Center	\$75,000
FAMILY SERVICES OF NORTHEAST WISCONSIN, INC - Neenah	Residential Treatment for Children, Silvercrest Group Home, Ethan House Group Home	\$862,708
LUTHERAN SOCIAL SERVICES OF WISCONSIN AND UPPER MICHIGAN, INC – Statewide	Family Partnership Initiative Program, Homme Home Residential Care Center, Beaver Dam Group Home	\$400,000
LUTHERAN SOCIAL SERVICES OF WISCONSIN AND UPPER MICHIGAN, INC – Statewide	Winnebago County Shelter Care	\$787,087
NORTHWEST PASSAGE, LTD – Webster	Residential Treatment Center	\$110,000
OCONOMOWOC DEVELOPMENTAL TRAINING CENTER – Oconomowoc	Residential Treatment Center	\$285,000
POSITIVE ALTERNATIVES, INC – Menomonee Falls	Group Home	\$70,000
RAWHIDE, INC - New London	Residential and Foster Home Care	\$300,000
SAINTA – Milwaukee	Residential Treatment Center	\$100,000

VENDOR	PROGRAM NAME	AMOUNT
COMMUNITY R	ESIDENTIAL (CONTINUED)	
SIERRA GROUP HOME - White Lake	Group Home	\$75,000
TOMORROW'S CHILDREN, INC - Waupaca	Residential Care	\$400,000
WISNEWSKI GROUP HOME - Mosinee	Group Home	\$275,000
СОММ	JNITY TREATMENT	
3M ELECTRONIC MONITORING – Florida	Electronic Monitoring	\$52,000
BOARD OF REGENTS, UW-OSHKOSH, CENTER FOR CAREER DEVELOPMENT AND EMPLOYABILITY TRAINING – Oshkosh	Truancy Intervention Program Coordinator	\$64,260
COOPERATIVE EDUCATIONAL SERVICE AGENCY #6 - Oshkosh	Integrated Services Program, Counseling/Therapeutic, Daily Living Skills/Respite Services	\$106,512
FAMILY SERVICES OF NORTHEAST, WISCONSIN, INC - Green Bay	Step-Parent Adoption Studies	\$9,410
FAMILY TRAINING PROGRAM, INC - Neenah	Family Training Program	\$645,840
MITCHELL FRANK – Oshkosh	Anger Management	\$5,000

PROGRAM NAME	AMOUNT
TREATMENT (CONTINUED)	1
Psychological Evaluation and Consulting Services	\$75,000
AODA Outpatient Services	\$15,000
Second Chance Education Program	\$71,268
Aftercare Program, Supervised Visitation	\$449,528
Sexual Abuse Counseling Services	\$25,000
Bridges Mentoring Program and PACT	\$48,117
TITUTIONAL CARE	
Juvenile Secure Detention	\$340,000
REN FOSTER HOMES	
Treatment Foster Care	\$112,000
Treatment Foster Care	\$100,000
	AODA Outpatient Services Second Chance Education Program Aftercare Program, Supervised Visitation Sexual Abuse Counseling Services Bridges Mentoring Program and PACT ITUTIONAL CARE Juvenile Secure Detention REN FOSTER HOMES Treatment Foster Care

VENDOR	PROGRAM NAME	AMOUNT	
CHILDREN FOSTER HOMES (CONTINUED)			
CHILDREN'S SERVICE SOCIETY OF WISCONSIN – Milwaukee	Treatment Foster Homes	\$150,000	
COMMUNITY CARE RESOURCES AND PROGRAMS, INC - Middleton	Individual Foster Homes	\$400,000	
FAMILY CARE SPECIALISTS – Sheboygan	Treatment Foster Care	\$80,000	
FAMILY WORKS PROGRAMS, INC - Madison	Treatment Foster Care	\$110,000	
HOPEFUL HAVEN, INC - Fond du Lac	Treatment Foster Care	\$100,000	
LUTHERAN SOCIAL SERVICES OF WISCONSIN AND UPPER MICHIGAN, INC – Statewide	Treatment Foster Care	\$80,000	
MACHT VILLAGE PROGRAMS – DePere	Treatment Foster Care	\$225,000	
PILLAR AND VINE – Brandon	Treatment Foster Care	\$150,000	
WINNEBAGO COUNTY DHS FOSTER HOMES (All Winnebago County)	Individual Foster Homes	\$2,025,000	

ECONOMIC SERVICES DIVISION

VENDOR	PROGRAM NAME	AMOUNT
COMMUNITY LIVING/SUPPORT SERVICES		
ADVOCAP, INC – Fond du Lac	General Poverty Case Management	\$80,000
CHILD CARE RESOURCE & REFERRAL - Kimberly	Child Care Certification	\$15,437
DAY BY DAY WARMING SHELTER - Oshkosh	Warming Shelter	\$5,000
ENERGY SERVICES, INC - Madison	Wisconsin Home Energy Assistance Program (WHEAP)	\$270,630
FOX CITIES COMMUNITY HEALTH CENTER - Menasha	Preventive Health Care Program	\$25,000
O'BRIEN & ASSOCIATES - Holmen	Childcare Fraud Services	\$10,000
UW OSHKOSH - Oshkosh	Living Healthy Community Clinic	\$105,000

VENDOR	PROGRAM NAME	AMOUNT	
SUPPORTIVE HOME CARE			
A VERY SPECIAL PLACE, INC. – Little Chute	Supportive Home Care, Adult Day Services, Respite	\$10,000	
BORTSCREATION, LLC (d/b/a Senior Helpers) - Appleton	Supportive Home Care	\$10,000	
CAREGIVERS OF WISCONSIN, INC (d/b/a Home Helpers/Direct Link) – Appleton	Supportive Home Care	\$35,000	
CEREBRAL PALSY OF MIDEAST WISCONSIN, INC - Oshkosh	Supportive Home Care, Respite	\$220,000	
COOPERATIVE CARE – Wautoma	Supportive Home Care, Rep Payee	\$10,000	
HOMEAID HEALTH CARE – Menasha	Supportive Home Care	\$10,000	
PARAGON COMMUNITY SERVICES, LLC – Fort Atkinson	Respite	\$10,000	
PREFERRED HOME HEALTH CARE, INC – Oshkosh/Neenah/Menasha	Supportive Home Care, Home Health Care, Respite Services	\$65,000	
QUALITY HOME CARE OF OSHKOSH, LLC – Neenah/Menasha/Oshkosh	Supportive Home Care, Respite Care	\$50,000	
RIGHT AT HOME	Supportive Home Care, Respite Care	\$5,000	

VENDOR	PROGRAM NAME	AMOUNT
SUPPORTIVE H	IOME CARE (CONTINUED)	
SENIORS HELPING SENIORS – Oshkosh	Supportive Home Care, Respite	\$25,000
SOUTHERN HOME CARE SERVICE, INC d/b/a Res- Care, Inc Oshkosh	Supportive Home Care	\$15,000
VALLEY VNA - Neenah/Menasha/Oshkosh	Supportive Home Care, Community Living	\$25,000
WE CARE SENIOR CARE, INC (d/b/a Home Instead Senior Care #203) – Appleton	Non-medical Homecare	\$30,000
SPECIALIZI	ED TRANSPORTATION	
ADVOCAP, INC – Oshkosh	Senior Friends and Volunteer Transportation Services	\$60,000
CITY OF APPLETON/VALLEY TRANSIT – Neenah/Menasha	Transit Services for Elderly & Disabled	\$73,750
CITY OF NEENAH – Neenah	Neenah/Menasha Dial-A-Ride	\$20,000
CITY OF OSHKOSH - Oshkosh	Transportation to the Elderly, Cabulance, Inter-City Service, Rural, Dial-A-Ride	\$363,937

VENDOR	PROGRAM NAME	AMOUNT	
COMMUNITY LIVING/SUPPORT SERVICES			
ADVOCAP, INC Oshkosh/Neenah	Group Mealsites and Home Delivered Meals Program	\$1,029,283	
AGNESIAN HEALTHCARE, INC – St. Agnes Hospital – Fond du Lac	Beyond Boundaries of Autism	\$35,000	
BERTRAND SCHMITZ CONSULTING SERVICES – Appleton	Autism Treatment Services	\$20,000	
CITY OF MENASHA – Menasha	Menasha Senior Center, 60 Plus Health Screening Program	\$49,292	
CITY OF OSHKOSH – Oshkosh	Health and Wellness Services, Program Services	\$41,078	
CLARITY CARE, INC - Oshkosh	Apartment Living Program, Home Health	\$10,000	
CLIFTONLARSONALLEN, LLP - Oshkosh	Fiscal Intermediary Service	\$25,000	
CONNECTIONS, LLC - Kimberly	Autism Treatment Services	\$16,000	
COOPERATIVE EDUCATIONAL SERVICE AGENCY #6 – Oshkosh	Integrated Services Program, Counseling/Therapeutic and Daily Living Skills/Respite Services	\$795,000	
FOX VALLEY GUARDIANSHIP & PAYEE SERVICES, LLC - Neenah	Corporate Guardianship, Representative Payee	\$10,000	

VENDOR	PROGRAM NAME	AMOUNT
COMMUNITY LIVING/SUPPORT SERVICES (CONTINUED)		
FOX VALLEY WARMING SHELTER, INC - Appletoh	Warming Shelter	\$5,000
GOODWILL INDUSTRIES OF NORTH CENTRAL WISCONSIN, INC. – Oshkosh/Neenah/Menasha	Early Intervention Program	\$696,080
GUARDIAN PAYEE SERVICES, INC - Omro	Corporate Guardianship	\$15,000
HEALTHY CONNECTIONS, LLC – Appleton	Counseling and Therapeutic, Daily Living Skills	\$10,000
INNOVATIVE SERVICES, INC - Green Bay	Psycho-Social Rehabilitation/Youth Services	\$15,000
INTEGRATED DEVELOPMENT SERVICES, INC – Madison	Autism Treatment Services	\$45,000
JASPER PICKETT FOUNDATION – Pickett	Pickett CommunityCenter Director	\$20,916
STEVEN KLEIN, PhD – Appleton	In-Home Autism Behavioral Treatment	\$400,000
LUND VAN DYKE, LLC – Green Bay	Autism and Behavior Specialists	\$10,000
LUTHERAN SOCIAL SERVICES OF WISCONSIN AND UPPER MICHIGAN, INC – Appleton/Oshkosh/Neenah/Menasha	Adult Day Services, Older Adult Mental Health Program, Family Preservation Program	\$169,291

VENDOR	PROGRAM NAME	AMOUNT
COMMUNITY LIVING/SU	JPPORT SERVICES (CONTINUED)	2 ************************************
NEENAH/MENASHA YMCA – Neenah/Menasha	Older Adult Health Wellness Services	\$14,000
OMRO AREA COMMUNITY CENTER - Omro	Community Center Director	\$23,200
OSHKOSH COMMUNITY YMCA – Oshkosh	Older Adult Outreach Exercise Program	\$10,000
OSHKOSH FAMILY, INC - Oshkosh	Administrative Servics, Corporate Guardianship, Weekend Meals on Wheels, Home Delivered Meals	\$211,936
PHOENIX BEHAVIORAL HEALTH SERVICES, LLC - Manitowoc	Autism Therapy	\$16,000
SAFEKEEPING, INC - Oshkosh	Guardianship/Representative Payee Services	\$5,000
VALLEY VNA HEALTH SYSTEMS – Neenah	Home Delivered Meals	\$7,920
WINNEBAGO COUNTY EXTENSION DEPARTMENT – Oshkosh	Grandparents Caregiver Program	\$4,428
WISCONSIN EARLY AUTISM PROJECT, INC (WEAP) – Oshkosh/Neenah/Menasha	Autism Treatment	\$220,000

VENDOR	PROGRAM NAME	AMOUNT
COMMUNITY	RESIDENTIAL SERVICES	
CARE PARTNERS ASSISTED LIVING, LLC – Winneconne	Community Based Residential Facility	\$90,000
CENTENNIAL INN, LLC – Oshkosh	Community Based Residential Facility	\$38,400
CLARITY CARE, INC. – Oshkosh	Adult Family Home – Minnesota House	\$70,000
PRODUCTIVE LIVING SYSTEMS, INC - Altoona	Community Based Residential Facility/Adult Family Home	\$176,325
SERENITY PLACE, INC - Oshkosh	Community Based Residential Facility	\$75,000
WORK RE	ELATED/DAY SERVICES	
CLARITY CARE, INC - Oshkosh	Vocational Services	\$3,500
GOODWILL INDUSTRIES OF NORTH CENTRAL WISCONSIN, INC. – Oshkosh/Neenah/Menasha	Work Services	\$5,000
LAKESIDE PACKAGING PLUS, INC – Oshkosh/Neenah	Adult Services Program (Sheltered Employment)	\$5,000
TODD STEVEN AND ASSOCIATES, INC – Oshkosh/Neenah/Menasha	Community Building, Work Related Services and Behavioral Support	\$125,000

Administrative Services Division
Behavioral Health Division
Child Welfare Division
Economic Support Division
Long Term Support Division

